

AgilePM-Practitioner 시험유�효자료, AgilePM-Practitioner 최신 시험덤프자료



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우리 Itexamdump 사이트에서 APMG-International AgilePM-Practitioner 관련 자료의 일부 문제와 답 등 샘플을 제공함으로써 여러분은 무료로 다운받아 체험해보실 수 있습니다. 체험 후 우리의 Itexamdump에 신뢰감을 느끼게 됩니다. 빨리 우리 Itexamdump의 덤프를 만나보세요.

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>> AgilePM-Practitioner 시험유�효자료 <<

AgilePM-Practitioner 최신 시험덤프자료 & AgilePM-Practitioner 시험패스 가능한 공부자료

IT업계 취업 준비생이라면 국제적으로도 승인받는 IT인증자격증 정도는 몇개 취득해야 하지 않을까 싶습니다. APMG-International 인증 AgilePM-Practitioner 시험을 통과하여 인기 자격증을 취득하시면 취업경쟁률이 제고되어 취업이 쉬워집니다. Itexamdump의 APMG-International 인증 AgilePM-Practitioner 덤프는 많은 시험본 분들에 의해 검증된 최신 최고의 덤프 공부자료입니다. 망설이지 마시고 Itexamdump 제품으로 한번 가보세요.

APMG-International AgilePM-Practitioner 시험요강:

주제	소개

주제 1	<ul style="list-style-type: none"> • Lifecycle and Products: This section of the exam covers topics such as Agile project lifecycle, various stages of the lifecycle, agile products, Vision Documents, and Prototypes.
주제 2	<ul style="list-style-type: none"> • Planning and Control: In this section, the exam covers planning and control of the project and vital concepts such as estimation and iterative strategy. It also covers how to utilize MoSCoW prioritization and mitigate any risks.
주제 3	<ul style="list-style-type: none"> • People and Roles: In this section, the topics covered include various roles involved in an Agile project and how they relate to each other. The topics covered include the responsibilities of the Agile Project Manager, agile teams, and business owners.
주제 4	<ul style="list-style-type: none"> • Techniques: In this section, the topics covered various techniques that can be utilized including iterative development. Candidates are tested for their know-how of agile techniques and timeboxing.

최신 AgilePM AgilePM-Practitioner 무료샘플문제 (Q105-Q110):

질문 # 105

Using the information provided in the additional information, answer the following question on building a change analytics strategy. Do the measures to be monitored by the Sales Director represent appropriate measures for assessing change readiness?

- A. No, because change readiness measures should consist of mostly quantitative measures.
- B. Yes, because these metrics provide opinions collected via mostly qualitative methods.
- C. Yes, because the Sales Director has identified measures that require new data sources.
- D. No, because change readiness should be monitored using the change programme plan.

정답: C

설명:

Comprehensive and Detailed Step-by-Step Explanation:

Context from the UniCo Scenario:

The Sales Director's metrics focus on assessing the readiness of the sales team to adapt to new systems, such as their confidence levels and ability to demonstrate mobile application features. This ensures that the team is prepared for the transformation UniCo is undertaking. Change readiness is often a combination of quantitative and qualitative insights, especially for understanding how prepared and skilled staff are to adopt the new processes.

Analysis of the Answer Options:

* A. No, because change readiness measures should consist of mostly quantitative measures.

* Why Incorrect: Change readiness measures are not limited to quantitative methods. Qualitative measures, such as surveys and confidence levels, are essential for evaluating readiness in transformation programs. By relying on both, the organization gets a more holistic understanding.

* B. No, because change readiness should be monitored using the change programme plan.

* Why Incorrect: The change program plan provides an overarching structure, but it is not the sole method for monitoring readiness. The Sales Director has appropriately identified new data sources and targeted measures (e.g., surveys), which are crucial for assessing readiness directly.

* C. Yes, because the Sales Director has identified measures that require new data sources.

* Why Correct: The Sales Director's plan involves surveys to gather fresh data, such as confidence levels and proficiency in new systems. These are leading indicators for change readiness and provide actionable insights into team preparedness. Using new data sources ensures the measures are tailored to the transformation objectives, making them appropriate for assessing readiness.

* D. Yes, because these metrics provide opinions collected via mostly qualitative methods.

* Why Incorrect: While qualitative methods such as surveys are used, this answer implies an over-reliance on qualitative data. Effective change readiness strategies should balance both qualitative (e.g., confidence levels) and quantitative (e.g., percentage of staff trained) insights.

Why C Is the Best Answer:

* Focus on Leading Indicators:

* The Sales Director's identified measures focus on readiness and forward-looking insights, such as proficiency and confidence, which are key aspects of preparing staff for the change.

* Incorporating New Data Sources:

* The use of surveys as new data sources ensures that the metrics are specific to the change initiative and capture real-time readiness levels, making them highly relevant.

* Alignment with AgilePM Principles:

* AgilePM emphasizes the importance of gathering real-time, actionable data to monitor progress and adapt strategies. The Sales Director's approach aligns with this principle by introducing targeted metrics for readiness.

References to AgilePM Framework:

* Change Readiness Assessment:

* AgilePM highlights the importance of continuously assessing readiness to ensure teams can adapt and contribute effectively to change programs. (AgilePM Practitioner Guide, Chapter 7:

Governance and Control)

* Combining Data Sources:

* Balancing qualitative and quantitative methods is a best practice for ensuring that readiness measures are comprehensive and actionable. (AgilePM Practitioner Guide, Chapter 11: Measuring Success)

질문 # 106

Answer the following questions about the contents of the DSDM products.

Each of the following questions includes true statements about the project but only two statements are appropriate entries for the DSDM product identified.

Remember to limit your answers to the number of selections requested in each question.

Which 2 statements represent appropriate entries for the Business Case?

- A. Market research shows that the number of coffee shop patrons taking legal action against retailers has increased by 200% over the past two years.
- B. The Sales Manager has been asked to produce a report within the next two days showing the number of generic insurance policies sold to coffee shops over the past three years.
- C. The Sales Manager has calculated that the new coffee shop insurance product will increase revenues by 10% each week.
- D. A list of high-level functional and non-functional requirements that the project should meet written as User Stories.
- E. Coffee shops that sell Fairtrade products and alcohol from local breweries out perform other coffee shops in the market.

정답: A,C

설명:

For the XAN Insurance Company Web Project and considering the Agile Project Management approach, particularly the Dynamic Systems Development Method (DSDM) framework which emphasizes business value and active user involvement, the Business Case should justify the project in terms of cost, benefit, and risk.

Selected Statements for the Business Case:

D: The Sales Manager has calculated that the new coffee shop insurance product will increase revenues by 10% each week.

E: Market research shows that the number of coffee shop patrons taking legal action against retailers has increased by 200% over the past two years.

D: This statement provides a clear financial projection for the benefits of the project, which is a critical component of a Business Case. It quantifies the expected revenue increase, offering a tangible benefit to justify the project investment.

E: This statement outlines a market trend that necessitates the project, highlighting the increased demand for insurance due to rising legal actions against coffee shops. It underscores the relevance and timeliness of the project, adding to the justification for undertaking the project.

Why Other Statements Are Excluded:

A: While high-level functional and non-functional requirements are essential for project planning, they typically belong in project requirements documentation or the Project Brief, rather than the Business Case.

B: This statement provides market insight but does not directly justify the project from a cost-benefit-risk perspective. The relevance of selling Fairtrade products and alcohol to the insurance product project is tangential.

C: The request for a report on past sales provides background information but does not in itself justify the project investment. It might be used to inform the Business Case but is not a direct component of it.

질문 # 107

Answer the following questions about the use of the Agile principles.

Final checks carried out on the rooms delivered in Timebox A show that two of the items do NOT meet the required Must Have standards related to the use of traditional wall coverings and paints. These items have therefore been recognised as NOT delivered

and will have to be re-planned.

Which Agile principle MOST influences this course of action?

- A. Never compromise quality.
- B. Build incrementally from firm foundations.
- C. Communicate continuously and clearly.
- D. Collaborate.

정답: A

질문 # 108

A difference of opinion on the outcome of an earlier project has created a 'them and us' culture between the Sales Department and the Operations Department.

What action should the Project Manager take to resolve this?

- A. Circulate a copy of the Business Case to all members of the Solution Development Team and project-level roles and invite feedback.
- B. Allow the different skillsets to work independently of one another so as not to create further conflict.
- C. Brief the team and the Business Visionary on the use of an Agile Project Management approach and the requirement to collaborate.
- D. Appoint only those members of staff who are prepared to work collaboratively.

정답: C

설명:

The most effective action the Project Manager should take to resolve the 'them and us' culture between the Sales Department and the Operations Department is:

B: Brief the team and the Business Visionary on the use of an Agile Project Management approach and the requirement to collaborate.

Addressing the cultural divide requires fostering an environment of collaboration and mutual respect. By educating all team members and the Business Visionary about Agile Project Management principles, which emphasize teamwork, collaboration, and collective ownership of project outcomes, the Project Manager can help shift the team's mindset towards a more unified approach. This briefing should highlight the value of diverse perspectives and the importance of working together towards common goals, thus addressing the underlying issues contributing to the 'them and us' culture. Encouraging open communication and collaboration as fundamental components of the Agile approach can help break down barriers and build a more cohesive team.

질문 # 109

Answer the following question about different language style preferences identified by Pashler et. al. using VARK preferences.

As part of the Capability and skills development workstream, the Human

Resources (HR) Manager is considering the training needs of staff

managers undertaking staff appraisals. The HR Manager is designing the

learning activities so that they will appeal to differing ways for receiving and processing information.

Column 1 is a list of learning activities that could be used to develop the staff.

For each learning activity in Column 1, select from Column 2 the VARK

preference to which it relates. Each selection from Column 2 can be used once, more than once or not at all.

정답:

설명:

Explanation:

Answer the following question about different language style preferences identified by Pashler et. al. using VARK preferences.

1. Attend a role-playing activity run by the HR Manager to practice conducting staff appraisals using the forms and checklists in a simulated environment.

* answer: D (Kinesthetic) Kinesthetic learners prefer hands-on, practical activities. Role-playing simulates real-life scenarios, enabling learning by doing, which appeals to this preference.

2. Assess performance review process diagrams from recent staff appraisals, identifying those aspects which worked well and those which did not.

* answer: A (Visual) Visual learners thrive on diagrams, charts, and graphical representations.

Reviewing performance review diagrams aligns perfectly with the visual preference.

3. Study a management text on alternative styles and strategies for staff performance appraisal.

* answer: C (Reading or Writing) This activity suits individuals who process information best through reading and writing. It involves textual analysis, making it a clear match.

4. Access a podcast to learn more about the principles of reviewing performance in staff appraisal.

* answer: B (Aural or Auditory) Podcasts provide auditory learning experiences. For learners with an auditory preference, listening to discussions and explanations is ideal.

Comprehensive and Detailed Step-by-Step Explanation:

* Role-playing activity (Kinesthetic) : The activity involves movement, interaction, and application in a simulated setup, which matches the hands-on approach kinesthetic learners prefer.

* Performance review diagrams (Visual) : Visual learners engage with content presented in diagrams or charts as these offer clarity through graphical representation.

* Management text (Reading/Writing) : The reliance on written material, such as texts, articles, or reports, is a strong indicator of the reading/writing preference.

* Podcast (Aural/Auditory) : Listening to content, such as in a podcast, aligns with auditory learning preferences, allowing learners to absorb spoken information effectively.

질문 # 110

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