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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q633-Q638):

NEW QUESTION # 633

During which process group is the quality policy determined?

- A. Executing
- B. Controlling
- C. Initiating
- **D. Planning**

Answer: D

Explanation:

According to the PMBOK Guide, the quality policy is primarily addressed and integrated into the project during the Planning Process Group, specifically within the Plan Quality Management process.

* **Definition of Quality Policy:** The quality policy is the formal statement by top management of an organization's commitment to quality. It provides the overall intentions and direction of the performing organization regarding quality.

* **Role in Planning:** During the Plan Quality Management process, the project management team identifies the quality requirements and/or standards for the project and its deliverables, and documents how the project will demonstrate compliance with these standards.

* **Organizational Process Assets (OPAs):** In many cases, the quality policy is an input to the planning process, provided by the performing organization. However, if the performing organization lacks a formal quality policy, or if the project involves multiple performing organizations (like a joint venture), the project management team must develop a quality policy for the project during the planning phase.

* **Output Consistency:** The quality policy serves as the foundation for the Quality Management Plan, which is a key output of the planning process and a component of the Project Management Plan.

Comparison with other options:

* **A. Initiating:** The Initiating Process Group focuses on defining a new project or a new phase by obtaining authorization (Project Charter). While high-level goals are set here, specific policies like quality are detailed during planning.

* **B. Executing:** The Executing Process Group (specifically Manage Quality) is where the quality policy is implemented and turned into actionable quality activities. It is not where the policy is determined.

* **D. Controlling:** The Monitoring and Controlling Process Group (specifically Control Quality) is where the results of executing the quality activities are monitored and recorded to assess performance and recommend necessary changes. It ensures the policy is being followed, rather than defining it.

NEW QUESTION # 634

A project manager needs to tailor the Project Cost Management process. Which considerations should the project manager apply?

- A. Diversity background
- B. Technical expertise
- C. Stakeholder's relationships
- **D. Knowledge management**

Answer: D

Explanation:

Section: Volume E

NEW QUESTION # 635

Requirements documentation, requirements management plan, and requirements traceability matrix are all outputs of which process?

- A. Create WBS
- **B. Collect Requirements**
- C. Define Scope
- D. Control Scope

Answer: B

NEW QUESTION # 636

Which type of dependency is contractually required or inherent in the nature of the work?

- A. Mandatory
- B. Lead
- C. External
- D. Discretionary

Answer: A

NEW QUESTION # 637

What scenario describes when a project must be created due to market demand?

- A. A car company authorizes a project to build more fuel-efficient cars in response to gasoline shortages.
- B. Stakeholders request that raw materials be changed due to locally high costs.
- C. Researchers develop an autonomous car, with several new features to be commercialized in the future.
- D. A public company authorizes a project to create a new service for electric car sharing to reduce pollution.

Answer: A

NEW QUESTION # 638

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