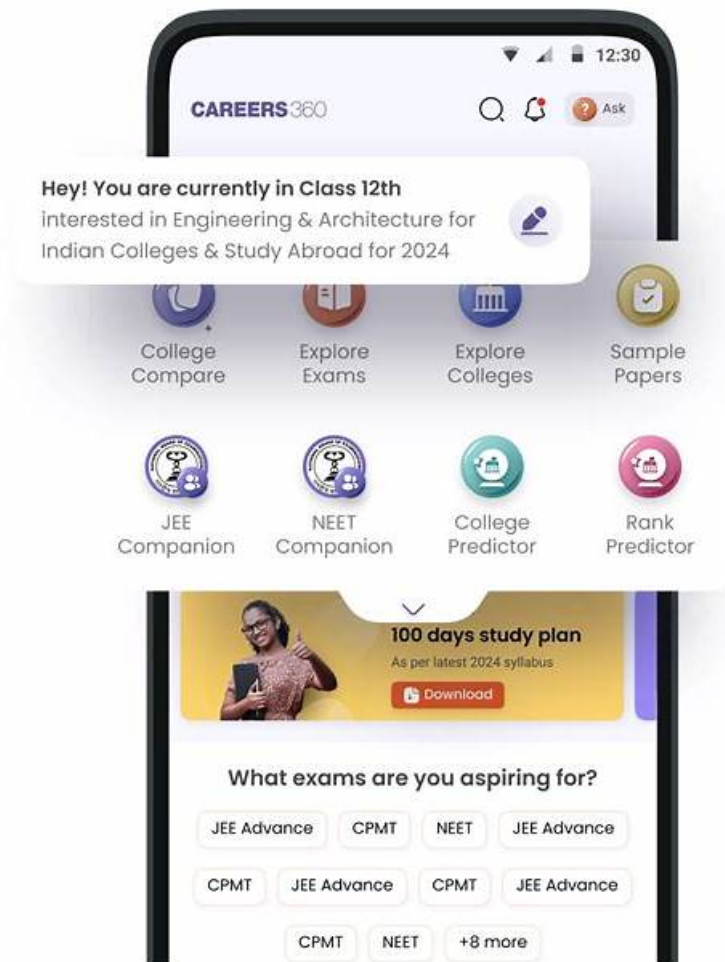


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IIBA Agile Analysis Certification Sample Questions (Q84-Q89):

NEW QUESTION # 84

A user story is clear and well-written, but there is broad disagreement amongst development team members about the estimate for the story. The team elects to assign one member for 4 hours to investigate what is really required to deliver this item. This activity the team has chosen is called a:

- A. Intensive
- B. Practicum
- C. Focus
- **D. Spike**

Answer: D

Explanation:

A Spike is a time-boxed research activity used by agile teams to gain enough information to resolve technical uncertainty or provide a more accurate estimate for a complex backlog item. In this scenario, the broad disagreement regarding the estimate indicates that the team lacks a shared technical understanding of the implementation details. By dedicating a small amount of time (4 hours) to investigation, the team follows the principle of "Understand What is Doable" by grounding their estimates in empirical findings rather than guesswork. Spikes help mitigate risk early in the delivery cycle and prevent the team from committing to work they do not fully understand. Once the research is complete, the findings are shared with the broader team, allowing for a collaborative and informed estimation during subsequent planning or refinement sessions.

NEW QUESTION # 85

The team is struggling with how to best design and explore options for moving forward. They settle on a time-boxed research approach which is often referred to as a:

- A. Incremental
- B. Wasteful
- C. Simulation
- **D. Spike**

Answer: D

Explanation:

Explanation/Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (99)

NEW QUESTION # 86

The delivery team is:

prioritizing the backlog

focusing on stories that deliver maximum value first

maximizing the work not done.

These demonstrate application of the following agile business analysis principle:

- A. Think as a customer
- B. Avoid waste
- C. Customer collaboration over contract negotiation
- **D. Stimulate collaboration and continuous improvement**

Answer: D

Explanation:

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (21)

NEW QUESTION # 87

A team discussion focuses on six key terms. These six terms have a common meaning and are used to discuss both business analysis and its relationship with common terminology. These terms are described in the:

- A. Business Analysis Scope Model
- B. Stakeholder Map
- C. Business Analysis Core Concept Model
- D. Strategic Plan

Answer: C

Explanation:

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (18)

NEW QUESTION # 88

The team is discussing the initiative and thinking about what solution increments are worth doing. An appropriate technique for them to use is:

- A. Story elaboration
- B. Portfolio kanban
- C. Purpose alignment model
- D. Backlog refinement

Answer: B

Explanation:

Explanation/Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (39)

NEW QUESTION # 89

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