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CBCI ACTUAL EXAM 100 QUESTIONS AND VERIFIED ANSWERS 2024. A+ GRADE

1. **What does the business continuity policy do:** It sets out the purpose, scope and governance of the business continuity programme
2. **If an organisation doesn't have any business continuity capacity:** Get an interim structure and plan in place
3. **The BCP should be what:** Short, precise and to the point
4. **Business Continuity should include:** Definition for use.
Objectives and scope
Roles and responsibilities
Legals and standards
Identification of interested parties
Measurement and review frequency and methods
Sign off and comms
5. **The definition of scope should be?:** Which areas of the organisation are included and which aren't.
A grasp of the organisation's strategies, objectives and culture and its risk appetite.
Also list its regulatory constraints
6. **Business continuity governance focuses on:** Oversight and support.
Monitoring and review.

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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q47-Q52):

NEW QUESTION # 47

Which of the following is NOT a critical requirement for an effective response structure?

- **A. Guidance on when regulators should be notified and be included in the response**
- B. The number and type of teams required by the organization
- C. A plan to communicate with internal and external interested parties
- D. A plan to exercise the escalation and response

Answer: A

Explanation:

While communication plans, team structure, and exercising escalation and response are essential for an effective Business Continuity response structure, specific guidance on regulator notification, although important, is not typically considered a core structural element. The CBCI 7.0 course outlines that regulatory communications are usually integrated within communication plans but are not a standalone requirement for response structures. The focus remains on establishing clear roles, responsibilities, and communication mechanisms.

NEW QUESTION # 48

Which of the following is an action that the Business Continuity professional will take as part of the process of strategy determination?

- A. Design a strategy for agreement with top management that can then be delegated to the relevant owners of priority products, services, activities, and processes
- B. Develop a mandatory training schedule to ensure that all personnel are required to address any skills gaps relevant to the delivery of priority products, services, activities, and processes
- **C. Work with the relevant product, services, activity, or process owner to develop a specification for an appropriate solution**
- D. Prepare a communications brief to advise all external stakeholders of the outcome of the gap analysis and the plan for acting on the findings

Answer: C

Explanation:

Strategy determination is a collaborative process where the Business Continuity professional works directly with owners of priority products, services, activities, or processes to develop detailed specifications for solutions that meet continuity requirements. The CBCI 7.0 course highlights this partnership as essential to ensure strategies are practical, aligned with operational realities, and capable of achieving recovery objectives.

While designing high-level strategies and managing communication are important, hands-on collaboration with operational owners facilitates realistic, implementable solutions. This approach increases ownership, ensures accuracy, and fosters smoother implementation.

Reference: CBCI 7.0 Study Guide, Module 5: Solutions Design, pages 92-95.

NEW QUESTION # 49

Which of the following statements about an Activity Business Impact Analysis (BIA) is correct?

- A. An Activity BIA determines the resources required to deliver the organization's prioritized products and services
- B. An Activity BIA identifies risks to delivery activities and establishes strategies to either prevent risks arising or to mitigate their effects should they arise
- **C. An Activity BIA identifies and prioritizes the activities that deliver the most urgent products and services and determines**

the resources and dependencies required to enable continuity

- D. An Activity BIA ensures that all of the activities undertaken by an organization can continue as usual during a disruption and sets out a detailed plan to enable continuity

Answer: C

Explanation:

An Activity Business Impact Analysis (BIA) is a crucial component of the Business Continuity Management System (BCMS) that focuses on identifying and prioritizing the activities within the organization that contribute to delivering critical products and services. According to the CBCI 7.0 course, the Activity BIA maps out which activities are most urgent and vital, and it determines the necessary resources and interdependencies required to maintain or restore these activities following a disruption. This detailed understanding enables the organization to allocate resources effectively and design recovery strategies tailored to priority activities. Unlike a broad process or product BIA, the Activity BIA provides granular insights into operational components, ensuring continuity plans address practical recovery needs and dependencies.

NEW QUESTION # 50

Which of the following is NOT correct in relation to the purpose of defining the scope of the Business Continuity Management System (BCMS)?

- A. It ensures a clear understanding of the areas of the organization that are, and are not, covered by the BCMS
- **B. It establishes permanent parameters for the BCMS**
- C. It makes the best use of available time and finances
- D. It defines the BCMS on the organization's products, services, and activities

Answer: B

Explanation:

The CBCI 7.0 course explains that defining the BCMS scope is a dynamic process, which means that the parameters set are not necessarily permanent and may be reviewed and revised as organizational needs, risks, and priorities evolve. While the scope provides clarity on which parts of the organization, products, services, and activities are included, it must remain flexible to adapt to change. Permanent or fixed parameters risk locking the BCMS into outdated or incomplete coverage, reducing effectiveness. Efficient use of time and resources is a benefit of appropriate scoping, but permanence is not a characteristic of good scope definition.

Reference: CBCI 7.0 Study Guide, Module 1: Scope and Context, pages 27-30.

NEW QUESTION # 51

An example of regularly planned ongoing maintenance of the Business Continuity Management System (BCMS) is:

- **A. Performing a check of backup equipment at the alternate site on a monthly basis**
- B. Examining with department heads the performance of their systems following near misses
- C. Making changes to the evacuation procedures after an emergency building evacuation demonstrates the procedures include unexpected risks
- D. Taking corrective actions to revise the Business Continuity plan after an actual incident

Answer: A

Explanation:

The CBCI 7.0 course highlights that regularly scheduled maintenance activities, such as monthly checks of backup equipment, are essential for ensuring that Business Continuity resources remain operational and ready for use. Such preventative maintenance helps detect failures before incidents occur, supporting system reliability. While corrective actions and reviews following incidents or near misses are important, ongoing, planned maintenance is the proactive foundation of system resilience. Evacuation procedure changes are reactive and part of continual improvement, but routine equipment checks represent essential planned maintenance.

Reference: CBCI 7.0 Study Guide, Module 6: Maintenance and Continual Improvement, pages 140-142.

NEW QUESTION # 52

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