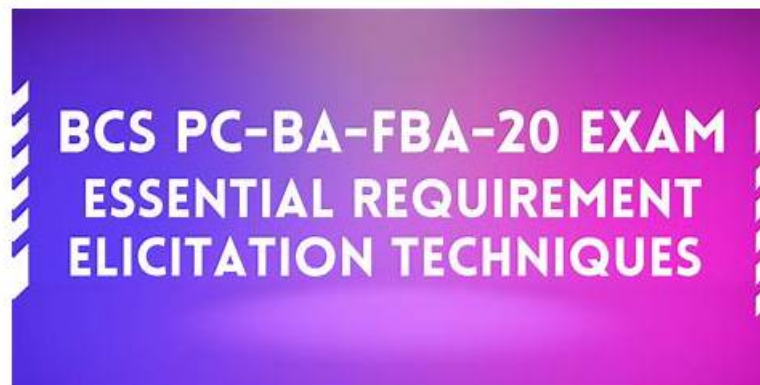


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## BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q40-Q45):

### NEW QUESTION # 40

Which of the following would you describe about each stakeholder?

- A. Attitude.
- B. Resolution.
- C. Justification.
- D. Owner.

Answer: A

### NEW QUESTION # 41

In a use case diagram, how are external systems represented?

- A. As a use case outside the system boundary
- **B. As an actor outside the system boundary**
- C. As an actor inside the system boundary
- D. As an associated system inside the system boundary

**Answer: B**

Explanation:

In a UML Use Case Diagram, the entities that interact with the system being modeled (the System Boundary) are called Actors. An Actor represents a role played by a user, piece of hardware, or another system. External systems that exchange information with the system being defined are always represented as an actor outside the system boundary, just like human users. This clearly separates the responsibilities of the system under study from all entities and systems that lie outside its scope.

(Reference: BCS Requirements Engineering - Use Case Modelling)

#### NEW QUESTION # 42

A batch program runs every night to raise invoices. The next day these invoices are posted out to customers by a clerk. Customers pay the invoices with cheques. The cheques are then banked by a clerk.

In this scenario, which of the following represents a business event?

- **A. Customer's cheque is received.**
- B. Clerk banks the cheque.
- C. Clerk sends invoices to customers.
- D. System prints invoices.

**Answer: A**

#### NEW QUESTION # 43

A business case contains the following in its management summary:

"The recommended option meets the new regulatory requirements. It will ensure our products remain in the marketplace and be the first to receive compliance certification, which will enhance our reputation as the market leader. New business policies and processes will be introduced, which may temporarily reduce productivity. The action plan will be communicated to all staff at the next monthly meeting?"

Which TWO categories of costs and benefits are described in this extract?

- A. Irregular costs
- B. Tangible benefits
- **C. Intangible benefits**
- D. Tangible costs
- **E. Intangible costs.**

**Answer: C,E**

Explanation:

To identify the categories of costs and benefits described in the extract, we need to analyze the content carefully:

Extract Analysis:

"New business policies and processes will be introduced, which may temporarily reduce productivity":

This refers to a cost associated with implementing new policies and processes.

Productivity is an intangible factor because it cannot be directly measured in monetary terms.

Category: Intangible costs .

"It will ensure our products remain in the marketplace and be the first to receive compliance certification, which will enhance our reputation as the market leader":

This refers to a benefit related to maintaining market presence, achieving compliance, and enhancing reputation.

Reputation and market leadership are intangible factors because they are qualitative and not directly quantifiable in monetary terms.

Category: Intangible benefits .

Evaluation of Each Option:

A: Tangible costs:

Tangible costs are measurable financial expenses (e.g., equipment, labor). The extract does not mention any specific financial costs.

Conclusion: This is not relevant .

B: Intangible costs:

The temporary reduction in productivity is an intangible cost.

Conclusion: This is relevant .

C: Tangible benefits:

Tangible benefits are measurable financial gains (e.g., increased revenue). The extract does not mention any specific financial benefits.

Conclusion: This is not relevant .

D: Intangible benefits:

Enhanced reputation and market leadership are intangible benefits.

Conclusion: This is relevant .

E: Irregular costs:

Irregular costs refer to one-time or infrequent expenses. The extract does not describe such costs.

Conclusion: This is not relevant .

#### NEW QUESTION # 44

What technique is useful to ensure that a holistic view is taken when conducting gap analysis?

- A. Payback analysis.
- **B. POPIT,**
- C. PESTLE.
- D. Boston box.

**Answer: B**

Explanation:

Gap analysis identifies the differences between the current state and the desired future state. To ensure a holistic view, a comprehensive framework like POPIT (People, Organization, Process, Information, Technology) is useful.

Key Considerations:

Payback Analysis: Focuses on financial returns and does not provide a holistic view.

POPIT: Analyzes gaps across multiple dimensions (people, organization, process, information, technology), ensuring a comprehensive perspective.

Boston Box: Evaluates market positioning of products or services, not gaps in organizational capabilities.

PESTLE: Analyzes external environmental factors but does not focus on internal gaps.

Evaluation of Each Option:

A . Payback analysis:

Payback analysis focuses on financial metrics and does not address holistic gap analysis.

Conclusion: This is not correct .

B . POPIT:

POPIT ensures a holistic view by analyzing gaps across people, organization, process, information, and technology.

Conclusion: This is correct .

C . Boston box:

The Boston box evaluates product portfolios, not organizational gaps.

Conclusion: This is not correct .

D . PESTLE:

PESTLE analyzes external factors and does not focus on internal gaps.

Conclusion: This is not correct .

Final Recommendation:

The technique useful for ensuring a holistic view in gap analysis is:

B . POPIT.

#### NEW QUESTION # 45

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After some dabbling in evolutionary computation, he ended up focusing on PC-BA-FBA-20 computer architecture and relocated to Silicon Valley, where he lives with his wife Jennifer, children Sebastian and Sofia, and dog Babette.

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