

# Verified Latest PMP Test Materials & Leader in Qualification Exams & Reliable PMP: PMP - Project Management Professional (2026)



## A Comprehensive Guide to PMP Test Questions and Sample Tests



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The PMP Certification Exam is designed to test a project manager's knowledge and application of project management principles, processes, and methodologies. PMP exam covers a wide range of topics, including project integration management, project scope management, project schedule management, project cost management, project quality management, project resource management, project communication management, project risk management, and project procurement management.

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## **PMP Reliable Exam Questions, PMP Exam Material**

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The Project Management Professional (PMP) certification examination is a highly sought-after credential for project managers worldwide. PMP - Project Management Professional (2026) certification is offered by the Project Management Institute (PMI), a nonprofit organization that promotes project management excellence. The PMP Certification demonstrates a project manager's proficiency in managing projects and leading teams.

## **PMI PMP - Project Management Professional (2026) Sample Questions (Q1988-Q1993):**

### **NEW QUESTION # 1988**

A project manager is leading a hybrid project in which one technical team executes tasks using an agile approach, while a second team executes other tasks using a predictive framework. These teams are struggling to cooperate effectively, and several delays have occurred in transmitting information and coordinating activities.

What should the project manager do?

- A. Meet with senior team members of both project teams to establish the working rules for the project.
- B. Ask the agile team to establish the working rules for both project teams.
- C. Ask the predictive team to establish the working rules for both project teams.
- D. Meet with the project sponsor to establish the working rules for the project and inform both project teams.

**Answer: A**

Explanation:

This question is best classified in the People domain because it focuses on collaboration, team alignment, and establishing effective ways of working across groups. PMI's PMP content emphasizes defining team ground rules, engaging and supporting teams, and building shared understanding about a project. In a hybrid environment, where agile and predictive teams operate differently, the project manager should bring representatives from both teams together to establish shared working rules. Meeting with senior team members from both sides is the best choice because it encourages joint ownership, mutual understanding, and practical coordination mechanisms.

Option A is unbalanced because one team should not impose rules on the other. Option C has the same weakness in the opposite direction. Option D is too top-down and does not promote team buy-in. PMP-style leadership favors collaboration over command-and-control, especially when coordination problems arise between teams using different delivery approaches. Creating joint working rules helps clarify communication channels, handoff expectations, decision paths, and timing of interactions. That makes option B the most effective and PMI-aligned action to improve cooperation and reduce delays in a hybrid project setting.

#### **NEW QUESTION # 1989**

Although the project manager has almost completed a project on time and within budget, there is an unexpected complaint from the customer regarding the project's scope. It turns out that the customer wanted a much simpler solution.

What should the project manager have done differently?

- A. Defined project scope with the customer.
- B. Controlled scope with the help of the project team.
- C. Collected requirements with the customer.
- D. Validated project scope with stakeholders.

**Answer: C**

Explanation:

Section: Monitoring and Controlling

#### **NEW QUESTION # 1990**

Most experienced project managers know that:

- A. there is no single way to manage a project.
- B. every project requires the use of all processes in the PMBOK® Guide.
- C. project management techniques are risk free.
- D. there is only one way to manage projects successfully.

**Answer: A**

#### **NEW QUESTION # 1991**

A project has a schedule performance index (SPI) of 1.2 for all project work, and an SPI of 0.8 for the critical path. How should the project manager classify this project?

- A. Behind schedule
- B. On schedule and at risk
- C. Ahead of schedule
- D. On schedule

**Answer: B**

Explanation:

Section: Monitoring and Controlling

