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AACE International Planning & Scheduling Professional (PSP) Exam Sample

Questions (Q177-Q182):

NEW QUESTION # 177

Which of the following is NOT input data to the construction planning process?

- A. Input from the owner
- B. Input from the contractor
- C. The contract
- D. Bonding capacity of subcontractors

Answer: D

NEW QUESTION # 178

Using the crashed schedule, if you start Activity 2002 on 12 August 2021. what is the finish date for Activity 2002?

- A. 08 Sep 2021
- B. 19 Sep 2021
- C. 27 Aug 2021
- D. 09 Sep 2021

Answer: D

Explanation:

* Activity 2002 in the Crashed Schedule:

Activity 2002 duration in the crashed schedule is 28 days.

Start Date: 12 August 2021.

Finish Date = Start Date + Duration (excluding non-working days).

* Calculation:

12 August + 28 days = 09 September 2021 (excluding weekends or non-working days based on typical calendars).

* Verification with PSP Guidelines:

Accurate calculation of start and finish dates aligns with scheduling best practices (Ref: PSP Study Guide, Chapter 2A: Schedule Development).

NEW QUESTION # 179

Should activities be coded with the EBS value?

- A. No. the EBS is much higher than activity coding
- B. No. only a few EBS values exist at the activity level
- C. Yes. the EBS is the most important project coding level
- D. Yes. the project coding should roll up to EBS values

Answer: D

NEW QUESTION # 180

Using the "normal" schedule, given Activity 3001 and the relationship with Activity 4001, what is indicated?

ID	Activity	Logic			Normal Schedule		Crashed Schedule	
		Succ.	Rel.	Lag	Days	Direct Costs	Days	Direct Costs
1000	General Conditions	11001	FF		1072	\$3,080,000	910	\$2,902,900
1001	Preliminary Civil Work	1000 2001 7001	SS FS FS		85	\$563,000	67	\$728,000
2001	River Diversion Stage 1	2002	FS		92	\$150,000	75	\$190,000
2002	River Diversion Stage 2	2003	FS		38	\$25,000	28	35,000
2003	River Diversion Dam	2004 3001	FS FS		15	\$18,000	11	\$20,000
2004	River Diversion to Pipeline	3001 7001	FS FS		38	\$96,000	38	\$96,000
3001	Excavation, Dam Site	4001 4001 5001 5001 7001	SS FF SS FF FS	15 15 65 65	30	\$482,000	100	\$515,000
4001	Excavation, Spillway	5001 5001 9001	SS FF FS	45 45	152	\$608,000	118	\$692,000
5001	Drill and Grout Dam Site	6001	FS		102	\$637,000	92	\$650,000
6001	Rock Fill: to elevation 25	6002	FS		140	\$1,352,000	105	\$1,470,000
6002	Rock Fill: to elevation 38	6003	FS		115	\$969,000	95	\$1,125,000
6003	Rock Fill: to elevation 50	8001 9002 9002 9003	FS SS FF FS	65 65	152	\$1,360,000	113	\$1,540,000
7001	Permanent Roads	11001 9004	FS FS		48	\$180,000	37	\$295,000
8001	Valve House Embankment	9004	FS		28	\$28,000		
9001	Spillway – Concrete	11001 9002 9003	FS FS FS		175	\$1,120,000	155	\$1,305,000
9002	Dam Concrete Facing – Concrete	1001 9005	FS FS		180	\$1,260,000	160	\$1,485,000
9003	Inlet Tower – Concrete 1 of 2	9005	FS	7	70	\$275,000	65	\$295,000
9004	Valve House – Concrete	10002	FS	7	72	\$245,000	66	\$265,000
9005	Inlet Tower – Concrete 2 of 2	10001	FS	7	35	\$28,000	35	\$28,000
10001	Inlet Tower – Complete	11001	FS		25	\$147,000	25	\$147,000
10000	Valve House –	10001	FS		24	\$132,000	24	\$133,000

- A. The activities run concurrently.
- B. The activities occur in series with a 15-day lag.
- C. These activities are concurrent with Activity 4001 starting 15 days earlier than the start of Activity 3001.
- D. These activities are concurrent with Activity 4001 starting 15 days after the start of Activity 3001.

Answer: D

Explanation:

Analyze the Relationship Details:

The table shows that Activity 3001 ("Excavation, Dam Site") and Activity 4001 ("Excavation, Spillway") have a Start-to-Start (SS) relationship with a lag of 15 days. A Start-to-Start relationship indicates that the successor activity (4001) can only start after a specified lag period once the predecessor activity (3001) begins.

Understand the Concept of Lag:

In scheduling terminology, lag refers to a delay or waiting period between the start (or finish) of one activity and the start (or finish) of a dependent activity. Here, the 15-day lag means that Activity 4001 will commence 15 days after Activity 3001 has started.

Interpret the Relationship:

The SS relationship combined with a lag indicates that the two activities (3001 and 4001) are not starting exactly at the same time but are still overlapping or concurrent. This concurrency happens after the lag period elapses.

Verify PSP Study Guide and Relevant Terminology:

According to AACE International's Recommended Practices and the PSP Certification Study Guide:

Start-to-Start relationships are widely used to model overlapping work in schedules where one activity can start before its predecessor is fully complete (PSP Study Guide, Chapter on Scheduling Relationships and Constraints).

Lags provide flexibility to model realistic conditions where tasks start partially overlapping or with delays (PSP Study Guide, Section 2.2.4 Relationships).

Cross-Check the Answer Options:

Option A (Correct): Matches the described logic - "These activities are concurrent with Activity 4001 starting 15 days after the start of Activity 3001." Option B: Incorrect - Lag is applied to the successor activity, meaning 4001 cannot start earlier than 3001.

Option C: Incorrect - This relationship (SS with a lag) indicates concurrency, not series.

Option D: Incorrect - Though concurrent, the lag makes the start times offset by 15 days, so they do not start at the same time.

Reference:

PSP Study Guide (2019), Chapter 2A - Schedule Development, Section 2.2.4 - Relationships.

AACE International Recommended Practices, RP 10S-90, "Cost Engineering Terminology." Total Cost Management Framework, Concepts of Activity Relationships and Scheduling Dependencies.

NEW QUESTION # 181

How much Total Float does drafting the product manual have?


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Product Development has established the following items with the duration required for each need to be accomplished in order for the release of a new product. Once Product Testing is complete, both Release for Manufacture and Drafting of a product manual can proceed. Proofing and correction of the manual is required prior to printing. Manufacturing and printing of the manual are required to package and make the product available.

ID	Activity Description	Duration	Predecessors
A	Complete Product Testing	30	-
B	Release for Manufacture	0	A
C	Draft Product Manual	20	A
D	Manufacture Product	60	B
E	Proof Product Manual	10	C
F	Print Project Manual	20	E
G	Package Product	10	D, F
H	Product Available Date	0	G

- A. 0 workdays.
- B. 5 workdays.
- C. 15 workdays.
- D. 10 workdays.

Answer: A

Explanation:

* Total Float Analysis:

Total float = Late Finish (LF) - Early Finish (EF) or Late Start (LS) - Early Start (ES).

Activity C (Draft Product Manual) lies on the critical path, so its float is 0.

* Verification with PSP Guidelines:

The PSP Study Guide defines total float as the amount of time an activity can be delayed without delaying the project (Ref: PSP Study Guide, Chapter 2A: Float Analysis).

NEW QUESTION # 182

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