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The IIBA ECBA exam is a gateway to success for business analysts. It helps the candidate to demonstrate their knowledge of business analysis as per the BABOK Guide. If you are looking for work in the business analysis field, you should definitely take the ECBA test. After its passing, you will get the Entry Certificate in Business Analysis.

IIBA Entry Certificate in Business Analysis (ECBA) Sample Questions (Q193-Q198):

NEW QUESTION # 193

When selecting an elicitation technique, the business analyst (BA) should consider techniques that are:

- A. popular in the industry.
- **B. commonly used in similar initiatives.**
- C. already known by stakeholders.
- D. easy to use.

Answer: B

NEW QUESTION # 194

Stakeholders commonly face challenges in prioritizing requirements due to:

- **A. different perceived values.**
- B. project time constraints.
- C. inability to work with others.
- D. lack of knowledge.

Answer: A

Explanation:

Explanation/Reference:

NEW QUESTION # 195

Which of the following activities are performed during the requirements life cycle management phase?

- A. Prioritize Designs
- B. Elicit Requirements
- C. Maintain Attributes
- **D. Trace Requirements**

Answer: D

Explanation:

During the requirements life cycle management phase, one of the key activities is to trace requirements. This involves ensuring that requirements and designs at different levels are aligned with one another and managing the effects of changes to one level on related requirements and designs. Tracing requirements helps maintain the integrity of the requirements throughout the project's life cycle, from inception to retirement.

References: The information provided aligns with the tasks described in the BABOK Guide's Requirements Life Cycle Management knowledge area, which outlines the importance of tracing requirements to manage and maintain them effectively throughout the project.

NEW QUESTION # 196

What is the highest level of a data flow diagram called?

- A. Swim lane
- B. Rollup diagram
- C. Prime level
- **D. Context diagram**

Answer: D

Explanation:

The highest level diagram is a context diagram which represents the entire system.

NEW QUESTION # 197

(You are tasked with analyzing the current state of a company's operations to understand the factors that influence or determine the need for change. Which of the following activities would be the MOST appropriate for gaining insights into these factors?)

- A. Creating a report on current processes based on observations of workflows

- B. Outsourcing the analysis to a third-party consulting firm with expertise in strategy analysis
- C. Reviewing historical financial reports to identify trends and patterns in revenue generation
- D. Conducting interviews to gather perspectives on challenges and opportunities for improvement

Answer: D

Explanation:

The correct answer is D. BABOK states that the purpose of Analyze Current State is to understand the reasons why an enterprise needs to change some aspect of how it operates. To understand the factors influencing that need for change, gathering perspectives directly from stakeholders through interviews is the most appropriate activity among the listed choices because it helps uncover challenges, pain points, and opportunities that may not be visible from documents or observation alone. (IIBA) Option A is useful in some contexts, but reviewing historical financial reports is too narrow to fully understand the range of operational, stakeholder, and environmental factors influencing the need for change. (IIBA) Option B is incorrect because outsourcing may be a staffing decision, not an analysis activity that itself provides direct insight into the factors influencing the current state. (IIBA) Option C is helpful for documenting workflows, but it is less effective than interviews for understanding stakeholder perceptions of problems, causes, and improvement opportunities. Observation shows what is happening; interviews help explain why it is happening from stakeholder viewpoints. This is an inference based on BABOK's current state and interview guidance. (IIBA)

NEW QUESTION # 198

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