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Testing Process	Test Management	Reviews	Defect Management	Improving the Testing Process	Test Tool and Automation	People Skills
Test Planning, Monitoring and Control	Risk-based Testing	Management Reviews and Audits	Defect Lifecycle	Test Improvement Process	Tool Selection	Individual Skills
Test Analysis and Design	Test Documentation	Managing Reviews	Defect Report Information	Improving the testing process with CMMI/PLCT/STEP	Tool Lifecycle	Test Team Dynamics
Test Implementation and Execution	Test Estimation and Test Metrics	Metrics for reviews	Assessing Process Capability with Defect Report Info		Tool Metrics	Fitting Testing Within an Organization
Evaluating Exit Criteria and Reporting	Business Value of Testing	Managing Formal Reviews				Motivation
Test Closure Activities	Distributed, Outsourced and Insourced Testing					Communication
	Managing the Application of Industry Standards					

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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q27-Q32):

NEW QUESTION # 27

You are looking to Improve the efficiency of testing. The developers have been claiming that the majority of defect reports they receive are invalid either due to the test environment or because the tester did not follow the right steps In a standard defect management process where should you look for more information about these invalid defects?

- A. In the ones that are in the status Rejected or Closed without a fix
- B. In the ones that are Resolved but not Closed
- C. In the ones that are stuck in the In Progress state
- D. In the ones with the status of Re-Opened

Answer: A

Explanation:

* Context Analysis:

* The developers claim many defect reports are invalid. Reviewing defects that are rejected or closed without fixes can highlight issues like incorrect environment setup or missed testing steps.

* Evaluation of Options:

* A. In the ones that are stuck in the In Progress state:

* Incorrect. These defects are still being investigated, not confirmed as invalid.

* B. In the ones that are Resolved but not Closed:

* Incorrect. These defects have been fixed but not yet verified; they are not considered invalid.

* C. In the ones that are in the status Rejected or Closed without a fix:

* Correct. Rejected defects are marked invalid and are directly related to the problem described.

* D. In the ones with the status of Re-Opened:

* Incorrect. Re-opened defects indicate recurring or unresolved issues, not invalid reports.

* Syllabus Alignment:

* ISTQB highlights analyzing defect statuses to improve defect reporting and management processes (TM-2.3.5).

References:

ISTQB Advanced Level Test Management Syllabus (TM-2.3.5)

NEW QUESTION # 28

Which THREE activities would be valid steps during the development of the test strategy? 2 credits (2 out of 3 correct 1 credit)

- A. Identify test staff members that will be involved in the system test
- **B. Understand the software development life cycle used by the software house**
- C. Define test career paths
- D. Perform a project risk analysis
- **E. Issue the test strategy document for review**
- F. Define a master test plan template
- **G. Assess the testing that needs to be done to minimize the risks**

Answer: B,E,G

NEW QUESTION # 29

Which three of the following would be considered a good mix of technical and interpersonal skills (hard and soft), for a test team leader?

- a. Ability to compliment a developer.
- b. Presenting information regarding a test project progress to stakeholders
- c. Using a configuration management tool.
- d. Ability to read a development coding language
- e. Assessing a failure and documenting it correctly.

- **A. b, d and e.**
- B. a, c and d.
- C. a, b and e.
- D. c, d and e.

Answer: A

NEW QUESTION # 30

You have been looking at the actual vs expected defects in one high risk area of the software. The actual is much higher than the expected value. What should you do?

- **A. Concentrate more testing in the area because the risk is clearly higher**
- B. Concentrate less testing in the area because the defects are already found
- C. Reassess the risk with a higher impact number
- D. Reassess the risk with a higher likelihood number

Answer: A

Explanation:

Context Analysis:

Higher-than-expected defects in a high-risk area indicate the need for additional testing to mitigate potential impacts.

Evaluation of Options:

A . Reassess the risk with a higher likelihood number:

Incorrect. While reassessment is useful, immediate action should prioritize more testing.

B . Reassess the risk with a higher impact number:

Incorrect. The impact may already be known, and more testing is the next practical step.

C . Concentrate more testing in the area because the risk is clearly higher:

Correct. Addressing higher-than-expected defects through focused testing ensures risks are adequately mitigated.

D . Concentrate less testing in the area because the defects are already found:

Incorrect. Higher defects warrant more testing, not less.

Syllabus Alignment:

ISTQB highlights increasing test efforts in high-risk areas with higher-than-expected defect levels (TM-1.3.4).

Reference:

ISTQB Advanced Level Test Management Syllabus (TM-1.3.4)

NEW QUESTION # 31

You are the Test Manager for a project for a new entertainment booking system using Agile. The project's objectives include:

- * Online response time must satisfy customers

- * Payments must be secure against fraud

- * In case of system failure, only transactions in progress can be lost

Which option meets all the criteria of the S.M.A.R.T. goal methodology?

- A. Each iteration will receive reliability testing to show that only transactions in progress are lost
- B. Each release will receive security testing by external specialists for known vulnerabilities
- C. Regular performance efficiency testing will be carried out by specialist performance testers
- D. All system and acceptance tests on all new features will be automated for regression testing

Answer: A

Explanation:

This test objective is:

- * Specific: Reliability testing for transaction safety

- * Measurable: Validate loss only for in-progress transactions

- * Achievable: Done per iteration

- * Relevant: Directly relates to a system failure objective

- * Timely: Per iteration (i.e., bounded in time)

"SMART" goals are Specific, Measurable, Achievable, Relevant, and Time-bound. A good test objective supports stakeholders' need for informed decisions on system readiness.

NEW QUESTION # 32

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