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The BCI CBCI certification exam is one of the hottest certifications in the market. This BCI CBCI exam offers a great opportunity to learn new in-demand skills and upgrade your knowledge level. By doing this successful CBCI Certificate of the Business Continuity Institute (CBCI) exam candidates can gain several personal and professional benefits.

### BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.</li></ul>

Topic 3

- Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.

## BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q147-Q152):

### NEW QUESTION # 147

In relation to Solutions Design, a gap analysis is used to determine whether:

- A. New strategies and solutions are in order to meet Business Continuity requirements
- B. The organization is performing at its optimum financial level
- C. Personnel are embracing Business Continuity sufficiently well to deliver Business Continuity requirements
- D. The results of an external audit are justified in terms of internal evidence of Business Continuity achievements

**Answer: A**

Explanation:

A gap analysis is a critical evaluation tool used in the Solutions Design phase to identify differences between existing Business Continuity capabilities and what is required to achieve organizational resilience. The CBCI 7.0 course specifies that this analysis determines if new or revised strategies and solutions are needed to meet Business Continuity requirements effectively. By comparing current states with desired outcomes, the gap analysis highlights areas lacking adequate controls, resources, or processes. It drives decision-making for prioritizing improvements and investments in continuity measures. This systematic assessment ensures that Business Continuity strategies are fit for purpose and aligned with evolving risks and business objectives. It is not focused on financial performance or audit justifications but on actionable capability enhancements. Reference: CBCI 7.0 Study Guide, Module 5: Solutions Design and Gap Analysis, pages 95-99.

### NEW QUESTION # 148

In relation to the roles and responsibilities that need to be undertaken to ensure the Business Impact Analysis (BIA) process meets its purpose, which of the following would be responsible for preparing, planning, managing, delivering and ensuring consistency throughout the BIA process?

- A. Activity Owner
- B. Business Continuity Professional
- C. Top Management
- D. Risk Assessment Professional

**Answer: B**

Explanation:

In CBCI 7.0, PP3 - Analysis introduces the BIA as a core technique used to estimate impacts over time and determine recovery priorities and resource requirements. Because BIA must be repeatable and comparable across the organization, it requires strong coordination, clear methodology, and consistent language. The BCI's PP3 overview notes a key emphasis on making BIA practical and ensuring consistent language and messaging, with clearly defined stakeholder roles and responsibilities. That coordination responsibility sits with the Business Continuity Professional (or BCMS lead) who prepares the approach, plans the work, manages stakeholders, delivers facilitation and consolidation, and ensures consistent application of definitions (e.g., products/services, prioritised activities, MTPD/RTO) and outputs for decision-making. An Activity Owner typically provides the subject-matter detail for their activity (dependencies, impacts, minimum resources) but does not usually design or manage the enterprise-wide BIA process. A Risk Assessment Professional may support risk analysis, but BIA is distinct and focuses on impact/priority and continuity requirements. Top management sponsors, sets direction, and approves outcomes, but does not normally run the end-to-end BIA production process.

### NEW QUESTION # 149

After all Business Impact Analyses (BIAs) have been completed, a consolidated analysis is carried out and a report is written to document the results. What is the purpose of this?

- A. For internal audit
- B. For review by all BIA participants
- C. For planning an exercise
- **D. For submission to top management for final approval**

**Answer: D**

Explanation:

The CBCI 7.0 course highlights that the consolidated BIA report, combining all individual BIAs, serves as a key governance document submitted to top management for review and approval. This final approval confirms that management understands the criticality of prioritized activities, recovery objectives, and resource requirements. It enables informed decision-making regarding resource allocation, strategy development, and risk treatment. While BIA participants, auditors, and exercise planners use the report, top management's endorsement is critical for organizational commitment and effective BCMS progression.

#### **NEW QUESTION # 150**

Why is a risk assessment usually conducted after a Business Impact Analysis (BIA) as part of the analysis stage?

- A. Conducting a BIA ties up personnel on this project; so resources are not available to conduct the risk assessment until after personnel are released from the BIA project
- B. Risk assessments are not required until after the organization's business plan has been updated to confirm any changes in plans as a result of the BIA
- **C. Conducting the risk assessment after the BIA has identified priorities enables the risk assessment to maximise investment in risk treatments where they are most needed**
- D. A risk assessment is not required until Business Continuity solutions based on the outcomes of the BIA have been developed for review

**Answer: C**

Explanation:

The CBCI 7.0 course states that conducting the risk assessment after the BIA allows the organization to prioritize risk treatments effectively by focusing on the critical activities identified during the BIA. The BIA highlights which business functions are most important and the impact of their disruption, enabling the risk assessment to concentrate on threats that could affect these priority areas. This sequencing ensures that resources and mitigation efforts are directed toward protecting the most significant risks impacting continuity objectives. Resource availability is not the primary reason, and risk assessments are integral to ongoing BCMS maintenance rather than conditional on business plan updates or solution development.

#### **NEW QUESTION # 151**

Which of the following is the first step in the process for developing recovery strategies and solutions?

- A. Consulting relevant stakeholders on draft designs and proposals
- B. Training personnel to carry out strategy determination activities
- **C. Carrying out a gap analysis to determine needs**
- D. Developing a Business Continuity policy

**Answer: C**

Explanation:

The CBCI 7.0 course clarifies that conducting a gap analysis is the initial step in developing recovery strategies and solutions. The gap analysis compares current Business Continuity capabilities with the requirements identified in the BIA and risk assessments, highlighting deficiencies that must be addressed. This systematic evaluation informs strategy development by identifying where improvements or new solutions are necessary. While policy development and stakeholder consultation are important subsequent steps, gap analysis provides the evidence base required for informed decision-making. Training personnel comes later as part of implementation.

#### **NEW QUESTION # 152**

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