

# Reliable BCI CBCI Test Topics - Mock CBCI Exams



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## BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> <li>• Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.</li> </ul>
Topic 2	<ul style="list-style-type: none"> <li>• Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>• Analysis This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>• Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.</li> </ul>
Topic 5	<ul style="list-style-type: none"> <li>• Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.</li> </ul>

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## BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q109-Q114):

### NEW QUESTION # 109

What should an organization do when it does not yet have fully developed Business Continuity (BC) solutions, response structures, and Business Continuity plans in place?

- A. Implement a "go to" strategy and acquire the required resources, equipment, and services when disruption occurs
- B. Outsource the response to a Business Continuity service provider when a crisis or disruption occurs
- C. Conduct an initial Business Impact Analysis (BIA)
- **D. Develop and implement an interim crisis management plan**

**Answer: D**

Explanation:

When an organization lacks fully developed BC solutions, response structures, or plans, the CBCI 7.0 course recommends the immediate development and implementation of an interim crisis management plan. This plan serves as a temporary framework to manage disruptions while the comprehensive BCMS is being established. An interim plan prioritizes rapid response capability, outlining essential roles, responsibilities, and immediate actions to stabilize incidents. Conducting a BIA is important but follows initial crisis preparedness. Outsourcing or reactive procurement of resources without a foundational plan risks ad hoc responses and inefficiency. Establishing an interim plan ensures the organization is not unprepared during the transition towards a mature BCMS. Reference: CBCI 7.0 Study Guide, Module 1: Establishing the BCMS, pages 20-24.

### NEW QUESTION # 110

Which of the following factors affects the way in which an organization selects and combines the different types of Business Impact Analysis (BIA)?

- **A. The scope of the Business Continuity Management System (BCMS)**
- B. Consultation with internal and external stakeholders on the extent of analysis that is required
- C. The outcomes of an organization's risk assessment to determine which part of the organization is at greatest risk
- D. The outcomes of a gap analysis to identify where there is greatest need for Business Continuity capability to be improved

**Answer: A**

Explanation:

The CBCI 7.0 course explains that the scope of the BCMS is the primary factor influencing the selection and combination of BIA types (e.g., activity, product, or process BIAs). The scope defines which organizational units, activities, and resources are covered, thereby guiding the level and focus of impact analysis. While risk assessments, gap analyses, and stakeholder consultations inform aspects of BCMS development, they do not determine the BIA methodology as directly as the defined scope. Aligning BIAs to scope ensures consistency and resource-effective analysis.

Reference: CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 43-45.

### NEW QUESTION # 111

In order to implement appropriate initiatives for influencing personnel to embrace Business Continuity and a Business Continuity culture, the Business Continuity professional should start by:

- A. Conducting a Business Impact Analysis (BIA) that can be shared with all personnel
- **B. Estimating the gap between the extent to which Business Continuity is currently embraced in the organization and the desired level at which Business Continuity should be embraced**
- C. Implementing a communications strategy to share information about the gaps in the organization's current Business Continuity plans
- D. Carrying out a gap analysis to identify whether the Business Continuity resumption capabilities meet the Business Continuity needs

**Answer: B**

Explanation:

The CBCI 7.0 course stresses that the initial step in fostering a Business Continuity culture is estimating the gap between the current level of personnel engagement and the desired state of embracement. This assessment identifies areas where awareness,

commitment, or understanding are lacking, providing a baseline to tailor targeted initiatives. This gap analysis enables prioritization of interventions, whether training, communication, or leadership engagement, to bridge the cultural divide effectively. While BIAs and communication strategies support broader continuity efforts, assessing cultural gaps is a necessary precursor to driving meaningful behavioural change.

Reference: CBCI 7.0 Study Guide, Module 4: Business Continuity Culture, pages 68-70.

### NEW QUESTION # 112

An effective response structure includes:

- A. Personnel in place to assess and measure the performance of responders during a disruption
- B. Flexibility to change policies and procedures during a disruption without consulting top management
- C. Unlimited access to financial resources during a disruption
- D. Knowledge of when key suppliers and external stakeholders should be notified and included in the response

**Answer: D**

Explanation:

According to the CBCI 7.0 course, an effective response structure must incorporate clear protocols for timely notification of key suppliers and external stakeholders. This ensures coordinated response efforts and mitigates cascading impacts. Unlimited financial access is unrealistic and can lead to mismanagement. Changes to policies require governance and cannot be unilaterally made during disruptions. While performance measurement is important, notification protocols are fundamental to structured, controlled, and communicative response efforts.

### NEW QUESTION # 113

Which type of exercise is always carried out in the normal operational environment, alternative premises, or command centres and is designed to include everyone that could be involved in the response if the incident were real?

- A. Simulation
- B. Scenario
- C. Live
- D. Discussion-based

**Answer: C**

Explanation:

The CBCI 7.0 course describes live exercises as the most comprehensive type of Business Continuity exercise. These are conducted in actual or alternate operational environments, including command centres, to simulate real incident conditions as closely as possible. Live exercises involve all personnel who would participate in an actual incident response, testing systems, processes, communication, and physical infrastructure. Their scope, realism, and inclusiveness help identify practical issues that other exercise types may miss. They require significant resources and planning but provide critical assurance of organizational preparedness under authentic conditions.

### NEW QUESTION # 114

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