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## Certified Construction Manager Study Set Question & Answers 2024

Construction Management - **Correct Answers** The practice of professional management applied to the planning, design, and construction of projects, from inception to completion, for the purpose of controlling time, cost, and quality

Construction Contract Administration Objectives - **Correct Answers**  
To control: time, cost, quality, information flow and to satisfy the Owner's goals and objectives for the project

Design Bid Build Advantages - **Correct Answers** Widely applicable, understandable, owner retains control, owner "knows" the cost prior to the start of Construction

Design Bid Build Disadvantages - **Correct Answers** Relatively slow, owner is liable for the design, constructability issues, adversarial relationships fostered

Multiple Prime Advantages - **Correct Answers** Increased Owner control, work easily fast-tracked, save general contractor markups, some states require it

Multiple Prime Disadvantages - **Correct Answers** Owner has risk of controlling time and coordination, multiple accountability for performance, unknown "final" cost at construction start, same owner risks as traditional approach

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you will find that you can grasp the knowledge what you need in the exam in a short time.

## **CMAA Certified Construction Manager (CCM) Sample Questions (Q41-Q46):**

### **NEW QUESTION # 41**

Contract administration includes, but is not limited to, planning for implementation of drawings, specifications, and

- A. permits.
- B. owner's scope of work.
- **C. standards.**
- D. licenses.

**Answer: C**

Explanation:

The CMAA Standards of Practice (Chapter 6 - Contract Administration) describes that the CM's role in contract administration includes planning for the implementation of drawings, specifications, and applicable standards. It states:

"Contract administration includes establishing and maintaining procedures for the implementation of drawings, specifications, standards, and contract requirements." Standards ensure that construction meets established technical and performance criteria. The CM must integrate these elements to maintain quality and compliance during the execution phase.

References (CMAA Construction Manager Documents / Study Guide):

CMAA Construction Management Standards of Practice, 2010 Edition, Chapter 6 - Contract Administration, Section "Planning for Contract Implementation." CMAA CM Study Guide, Contract Administration Domain, Objective 6.1: "Plan and implement contract requirements including drawings, specifications, and standards."

### **NEW QUESTION # 42**

Which of the following statements BEST describes the recommended approach CMs should take with respect to building information modeling (BIM)?

- A. The CM should not recommend the use of BIM.
- B. The CM should not discuss BIM unless requested by the owner.
- C. The CM should require the owner to use BIM.
- **D. The CM should assure the owner has considered using BIM.**

**Answer: D**

Explanation:

In the latest versions of the CMAA Standards of Practice, technology management (including BIM) is recognized as part of the CM's advisory role. The CM should proactively assure the owner has considered BIM as a tool, evaluate its benefits and risks, and integrate it into planning if appropriate. But the CM should not unilaterally impose or require BIM use without the owner's acceptance, nor remain silent on its potential merits (i.e. D is too passive). Also, blanket rejection (B) is inconsistent with modern practice.

Hence the recommended stance is that the CM prompts the owner to consider BIM, educates on its advantages and limitations, and helps the owner decide whether and how to adopt it in that specific project context.

### **NEW QUESTION # 43**

Which of the following would MOST likely help provide benchmarking for a sustainable project?

- A. Environmental Protection Agency
- **B. Energy Star program**
- C. Department of Transportation
- D. Housing and Urban Development

**Answer: B**

Explanation:

The CMAA Standards of Practice (Chapter 8 - Sustainability and Environmental Stewardship) identifies Energy Star as one of the leading benchmarking systems for evaluating energy performance and sustainability in buildings. The SOP describes:

"Benchmarking tools such as Energy Star and LEED provide measurable metrics for evaluating the energy efficiency and sustainability of a facility." The Energy Star program, administered by the U.S. Environmental Protection Agency, offers standardized methods to measure, track, and compare energy performance, making it the most directly relevant choice for sustainability benchmarking.

References (CMAA Construction Manager Documents / Study Guide):

CMAA Construction Management Standards of Practice, 2010 Edition, Chapter 8 - Sustainability and Environmental Stewardship, Section "Sustainability Metrics and Benchmarking Tools." CMAA CM Study Guide, Sustainability Domain, Objective 8.1: "Identify benchmarking tools for measuring sustainability performance."

#### NEW QUESTION # 44

When applying Business Intelligence (also known as data mining) to manage large volumes of construction project data, the source data must

- A. first exist in hard copy format.
- B. include advanced algorithms.
- C. first exist in digital format.
- D. include outliers and missing data.

**Answer: C**

Explanation:

In the CMAA Emerging Technologies Committee white paper "Explorations in Data Mining", CMAA states that the term source data in the context of business intelligence and data mining refers to digitized elements. It explains:

"Raw data exists in myriad forms. ... The first requirement of data mining, then, is to digitize that information. ... For the purposes of this white paper, the term 'source data' refers solely to digitized elements." Thus, before data mining or BI tools can operate effectively, the original project data (which may initially exist in paper, drawings, or other analog forms) must be converted into a machine-readable, electronic format.

Only digital data can be processed, queried, normalized, correlated, and analyzed by algorithms in a BI system.

#### NEW QUESTION # 45

If it can be proven that there was discrimination based on gender during the hiring process, someone may lose their CCM credential due to a violation of the

- A. owner's contract requirements.
- B. CMAA Code of Professional Conduct.
- C. owner's diversity requirements.
- D. CMAA Standards of Practice.

**Answer: B**

Explanation:

The CCM Conditions, Conduct, and Disciplinary Policies state that any individual found to have breached the Conditions and Conduct agreement is subject to revocation of CCM status. The Conditions and Conduct agreement is essentially the Professional Code of Conduct (or Code of Professional Ethics) under which CCMs agree to operate.

Discrimination, such as gender-based discrimination in hiring, is a violation of professional ethical standards and would be considered "unprofessional or unethical conduct" under the Code of Professional Conduct.

#### NEW QUESTION # 46

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