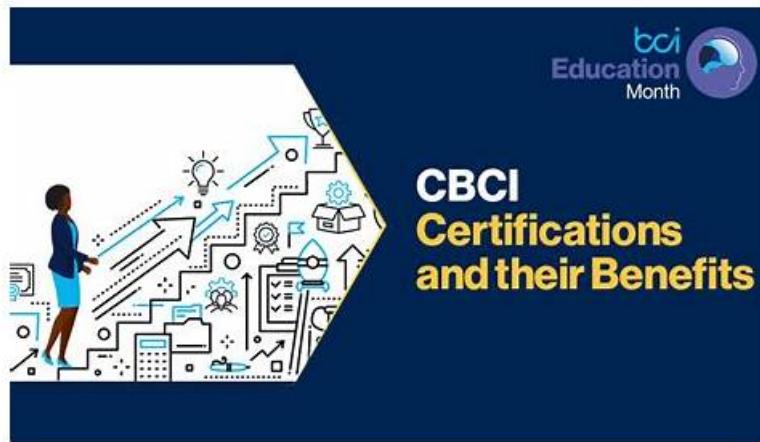


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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Analysis: This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.
Topic 2	<ul style="list-style-type: none">Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.
Topic 3	<ul style="list-style-type: none">Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.
Topic 4	<ul style="list-style-type: none">Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.
Topic 5	<ul style="list-style-type: none">Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.

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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q75-Q80):

NEW QUESTION # 75

Which of the following is a factor to be taken into consideration when developing and using risk assessments?

- A. Risk assessments are primarily produced as information for regulators and auditors to provide evidence that the organization is monitoring and managing risks
- B. Risk assessments will need to work undertaken during the Business Impact Analysis (BIA) to determine the products, services, and activities that need to be
- C. The time that has elapsed since the last assessment of risks in order to maintain its currency
- D. Risk assessments are based on estimations of the likelihood and consequences of a risk occurring

Answer: D

Explanation:

The CBCI 7.0 course explains that risk assessments fundamentally rely on evaluating the likelihood of risk occurrence and the consequences if they materialize. This probabilistic approach enables prioritization and treatment planning. Although risk assessments inform BIAs and regulatory compliance, their primary purpose is to analyze potential risks in terms of impact and probability to guide effective continuity strategies.

Currency (timeliness) is important but secondary to the quality of likelihood and consequence evaluations, which form the basis of all risk decisions.

Reference: CBCI 7.0 Study Guide, Module 3: Risk Assessment Fundamentals, pages 48-51.

NEW QUESTION # 76

In relation to governance roles and responsibilities, what should be put in place to ensure that the responsibilities of each Business Continuity Management System (BCMS) role holder will be fulfilled should the primary role holder be ill, out of the area, or be otherwise unavailable?

- A. The Business Continuity professional will temporarily take over the responsibilities of the absent role holder
- B. The Incident Response Team will assume responsibility for the responsibilities of the absent BCMS role holder
- C. Responsibilities of the absent role holder will be put on hold while a substitute is located
- D. A subject matter expert will be assigned as the deputy for each primary BCMS role holder

Answer: D

Explanation:

The CBCI 7.0 course stipulates that appointing deputies or alternates for each BCMS role is a governance best practice ensuring continuity of responsibility and decision-making. Deputies are subject matter experts equipped to act on behalf of the primary role holder during absences, maintaining operational integrity and responsiveness. Relying on the Business Continuity professional or Incident Response Team to cover absent roles without formal deputization risks delays and gaps. Putting responsibilities on hold is unacceptable as it compromises continuity efforts.

Reference: CBCI 7.0 Study Guide, Module 1: Governance and Roles, pages 24-26.

NEW QUESTION # 77

Strategies to resume business operations following a disruption are based on the outcomes of the:

- A. Collaborations generated by the organization's Business Continuity culture
- B. Negotiations with stakeholders regarding their minimum requirements in a disruption
- C. Analysis of Maximum Tolerable Period of Disruption (MTPD) and Recovery Time Objectives (RTO)
- D. Governance structures established for the Business Continuity Management System (BCMS)

Answer: C

Explanation:

The CBCI 7.0 course clarifies that strategies for resuming operations are developed primarily based on the analysis of the Maximum Tolerable Period of Disruption (MTPD) and the Recovery Time Objectives (RTO).

The MTPD defines the maximum duration an activity can be disrupted before causing intolerable impact, while the RTO sets the target time to restore that activity. These recovery parameters provide clear, measurable goals for strategy development, ensuring

continuity efforts focus on minimizing downtime and impact. Although stakeholder input and organizational culture influence strategy implementation, the technical parameters of MTPD and RTO form the foundational basis for solutions.

Reference:CBCI 7.0 Study Guide, Module 3: Recovery Objectives, pages 56-59.

NEW QUESTION # 78

Which of the following is a way to ensure that personnel remain committed to Business Continuity and to protecting the organization from the effects of disruption?

- A. Making it a disciplinary offence for personnel to miss relevant Business Continuity meetings and training events
- B. Holding annual assessments of Business Continuity knowledge and understanding and setting minimum pass standards which personnel must meet
- C. Providing updates on Business Continuity activities via the intranet which personnel can find and read if they are interested
- D. Including Business Continuity as part of the introduction to meetings and events in order to strengthen and maintain the relationship between personnel and the organization

Answer: D

Explanation:

To foster commitment, Business Continuity must be embedded in the daily organizational culture, not merely treated as an administrative requirement or compliance exercise. The CBCI 7.0 course highlights that including Business Continuity topics in the introductions to meetings and events encourages ongoing dialogue and reinforces its importance. This practice nurtures a sense of shared responsibility and engagement, which is more effective than punitive measures or passive communication. Embedding Business Continuity in routine interactions helps personnel internalize its significance, promotes continual awareness, and strengthens their relationship with the organization's resilience goals. This proactive, inclusive approach ensures commitment is sustained over time, improving response effectiveness during disruptions.

Reference:CBCI 7.0 Study Guide, Module 4: Developing a Business Continuity Culture, pages 65-68.

NEW QUESTION # 79

The Process Business Impact Analysis (BIA):

- A. Identifies resource requirements and interdependencies
- B. Excludes processes that have been outsourced
- C. Is conducted prior to the Product and Services BIA
- D. Is optional and may be omitted

Answer: A

Explanation:

The Process BIA focuses on understanding internal processes, their resource needs, and dependencies that impact the delivery of products and services. The CBCI 7.0 course underlines that this BIA level identifies critical resources, interdependencies among activities, and potential bottlenecks. It complements Product and Service BIAs by providing detailed operational insights necessary for designing effective recovery strategies.

Processes outsourced to third parties are typically included to ensure a complete picture. This analysis is a core component of the BIA framework and is not optional.

Reference:CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 40-44.

NEW QUESTION # 80

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