

準備するScrum PAL-I試験は簡単に一番いいPAL-I日本語受験攻略: Professional Agile Leadership (PAL I)



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>> PAL-I日本語受験攻略 <<

PAL-I復習時間、PAL-I資格トレーニング

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Scrum Professional Agile Leadership (PAL I) 認定 PAL-I 試験問題 (Q39-Q44):

質問 # 39

Andrew is a Senior Sales Manager for your product. Andrew would like to present the Product you're building at a conference with

thousands of potential new customers in one month.

As a Product Owner, what do you tell him? Select two answers.

- A. It depends on your budget.
- B. We will review the velocity and let you know if we need more Developers
- C. Tell me which features you would like to present and we will see how we can include them in the next Sprints.
- D. We need to work on other Stakeholders' requests too.
- E. We always have a usable increment for a Demo, therefore you will have something to show.
- F. The Product is ready when it's ready.

正解: C、E

質問 # 40

What is Unrealized Value?

- A. The value that the Product Owner failed to maximize
- B. The value that the product delivers today
- C. The potential past value that the organization missed to take advantage of it
- D. The satisfaction gap between a beneficiary's desired outcome and their current experience
- E. A value that is available but nobody has noticed it

正解: D

質問 # 41

You are an Agile Leader of an organization. A Scrum Master has asked you for advice because the Product Owner does not have enough availability for the Scrum Team. The Product Owner has other responsibilities outside of the Scrum Team and cannot fulfill the accountabilities properly. The Scrum Master has discussed this issue with the Product Owner, but the team is still struggling to achieve its goals without guidance from the Product Owner.

As a manager, what would you do to help the Scrum Master?

- A. Replace the Product Owner with someone more available.
- B. Ask the Developers to take over the Product Owners Job.
- C. Hire another Product Owner to distribute the responsibilities between two Product Owners.
- D. Talk to the Product Owner to understand his current goals and assignments and work with him on how he can have high availability for the Scrum Team
- E. Add a Project Managers or Business Analyst to the Scrum Team to cover some of the Product Owners responsibilities.

正解: D

質問 # 42

What are Immediate Tactical Goals?

- A. Critical near-term objectives toward which a team or group of teams will work help toward Strategic Goals
- B. Critical near-term objectives toward which a team or group of teams will work help toward Intermediate Goals
- C. The plan of the team to achieve the Sprint Goal
- D. Is a synonym of Intermediate Goals

正解: B

質問 # 43

You manage a product development organization. In the past, you used periodic status report meetings and one-on-one meetings with team members to understand how a team is doing. How can Scrum provide you with this same insight, without creating extra meetings?

(Choose the best answer)

- A. Assume that the Scrum Master will ensure that the Scrum Team is working well.

- B. Talk to the Scrum Master to get his or her view on how the team is performing.
- C. Attend Sprint Retrospectives to gain insights into how the team is working together.
- **D. Stay informed about the Product Backlog items and pay attention to the improvement items that come from the Sprint Retrospectives.**

正解: D

解説:

Scrum is designed to be transparent, eliminating the need for traditional status meetings by providing visibility into progress through Scrum events, artifacts, and empirical data. Agile leaders must adapt to these mechanisms rather than relying on command-and-control methods like status reports.

Analysis of Each Answer Option:

#Option A: Stay informed about the Product Backlog items and pay attention to the improvement items that come from the Sprint Retrospectives. (Best Answer)

* Scrum provides transparency through its artifacts, such as the Product Backlog, Sprint Backlog, and Increment. By keeping track of Product Backlog items, a manager can understand progress without requiring additional meetings.

* Sprint Retrospective action items provide insights into team dynamics and continuous improvement efforts.

* This approach aligns with Scrum's emphasis on self-management and empirical process control- leaders should observe existing processes rather than add extra layers of oversight.

#Option B: Assume that the Scrum Master will ensure that the Scrum Team is working well.

* Scrum Masters facilitate, but they do not control the team's effectiveness- Scrum Teams are self-managing.

* Managers should take an active but non-intrusive role in understanding team performance rather than assuming the Scrum Master is handling everything.

* Agile leadership is about enabling teams, not stepping away from responsibility.

#Option C: Talk to the Scrum Master to get his or her view on how the team is performing.

* While a Scrum Master can provide insights, this creates a dependency on one person's perspective rather than relying on transparent, empirical data.

* Managers should focus on directly observable artifacts and improvement items rather than relying solely on secondhand opinions.

* This may reintroduce a hierarchical reporting structure, which Agile seeks to minimize.

#Option D: Attend Sprint Retrospectives to gain insights into how the team is working together.

* Sprint Retrospectives are meant to be a safe space for the Scrum Team to discuss and improve their processes.

* The presence of a manager could inhibit open discussions, as team members might be hesitant to share challenges honestly.

* Managers should respect the Scrum Team's autonomy while staying informed through observing retrospective outcomes (rather than attending directly).

References from Professional Agile Leadership (PAL) Documents:

* Scrum Guide (2020)- Emphasizes transparency through artifacts like the Product Backlog, Sprint Backlog, and Increment rather than status meetings.

* Professional Agile Leadership Essentials (PAL-E) Guide- Encourages leaders to use Scrum's built-in feedback loop to stay informed rather than imposing extra oversight.

* Empirical Process Control (Scrum Theory)- Focuses on inspection, adaptation, and transparency rather than traditional reporting structures.

* The Agile Manifesto - Principles Behind the Agile Manifesto- Advocates for sustainable development, where teams and leaders collaborate efficiently without unnecessary bureaucracy.

By applying these Agile principles, Option A is the best choice, as it allows leaders to stay informed through Scrum artifacts and retrospective action items without adding extra meetings.

質問 # 44

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