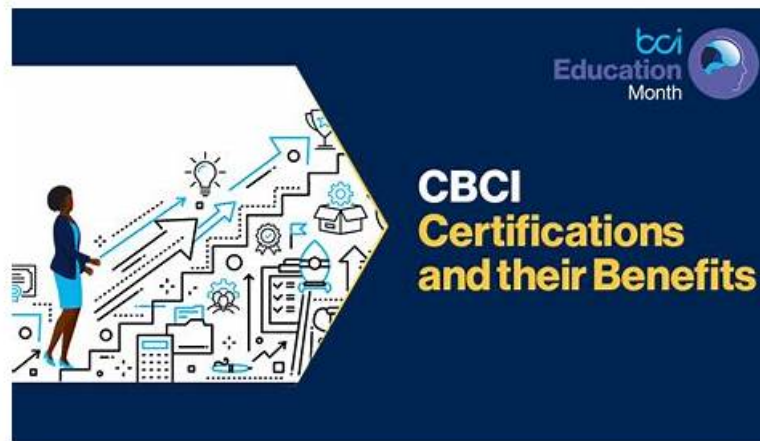


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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.
Topic 2	<ul style="list-style-type: none">• Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.
Topic 3	<ul style="list-style-type: none">• Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.
Topic 4	<ul style="list-style-type: none">• Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.
Topic 5	<ul style="list-style-type: none">• Analysis This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.

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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q135-Q140):

NEW QUESTION # 135

Which of the following is NOT an activity that is undertaken as part of the governance of the Business Continuity Management System (BCMS)?

- A. Supporting continual improvement to the BCMS
- B. Ensuring that the BCMS meets any related regulatory requirements
- C. Monitoring and evaluating the performance of the BCMS
- **D. Carrying out specific operational activities relevant to BCMS priorities**

Answer: D

NEW QUESTION # 136

Which of the following is the first step in the process for developing recovery strategies and solutions?

- A. Consulting relevant stakeholders on draft designs and proposals
- B. Training personnel to carry out strategy determination activities
- C. Developing a Business Continuity policy
- **D. Carrying out a gap analysis to determine needs**

Answer: D

Explanation:

The CBCI 7.0 course clarifies that conducting a gap analysis is the initial step in developing recovery strategies and solutions. The gap analysis compares current Business Continuity capabilities with the requirements identified in the BIA and risk assessments, highlighting deficiencies that must be addressed. This systematic evaluation informs strategy development by identifying where improvements or new solutions are necessary. While policy development and stakeholder consultation are important subsequent steps, gap analysis provides the evidence base required for informed decision-making. Training personnel comes later as part of implementation.

NEW QUESTION # 137

Which of the following would be the most effective and motivating way to share information that is intended to influence personnel to embrace Business Continuity?

- A. Ensure that attendance at meetings is recorded and reflected in the staff performance appraisals
- B. Send all information via email or the intranet on the assumption that this will be everyone's preferred, and most convenient, form of communication
- C. Provide detailed explanations on all of the organization and set regular tests to ensure that personnel are taking sufficient interest
- **D. Use language that is clear and easily accessible to all when producing documents, presentations or training materials**

Answer: D

Explanation:

The CBCI 7.0 course highlights that the most effective way to motivate personnel is through clear, accessible, and engaging communication. Materials should be understandable regardless of role or background, avoiding jargon and complexity. This clarity facilitates comprehension and fosters genuine interest in Business Continuity. Detailed explanations and testing may overwhelm or alienate, while relying solely on email or intranet assumes preferences that may not be universal. Recording attendance links to compliance rather than motivation. Tailoring communication style and delivery to audience needs maximizes engagement and encourages embracement.

NEW QUESTION # 138

Which of the following is an action that the Business Continuity professional will take as part of the process of strategy determination?

- A. Design a strategy for agreement with top management that can then be delegated to the relevant owners of priority products, services, activities, and processes
- B. Prepare a communications brief to advise all external stakeholders of the outcome of the gap analysis and the plan for acting on the findings
- C. Develop a mandatory training schedule to ensure that all personnel are required to address any skills gaps relevant to the delivery of priority products, services, activities, and processes
- **D. Work with the relevant product, services, activity, or process owner to develop a specification for an appropriate solution**

Answer: D

Explanation:

Strategy determination is a collaborative process where the Business Continuity professional works directly with owners of priority products, services, activities, or processes to develop detailed specifications for solutions that meet continuity requirements. The CBCI 7.0 course highlights this partnership as essential to ensure strategies are practical, aligned with operational realities, and capable of achieving recovery objectives.

While designing high-level strategies and managing communication are important, hands-on collaboration with operational owners facilitates realistic, implementable solutions. This approach increases ownership, ensures accuracy, and fosters smoother implementation.

Reference: CBCI 7.0 Study Guide, Module 5: Solutions Design, pages 92-95.

NEW QUESTION # 139

An effective exercise programme should:

- **A. Be reviewed regularly at pre-defined intervals or following significant change**
- B. Reflect trends in customer concerns and feedback from stakeholders
- C. Be put in place as part of the outcome of the Business Impact Analysis (BIA) and the associated solutions design
- D. Follow the same framework of activities each year so that progress can be compared over time

Answer: A

Explanation:

Within CBCI 7.0 (aligned to BCI GPG 7.0), validation includes exercising and testing to confirm the BCMS performs as intended and stays effective as the organization changes. Good practice is not to "set and forget" an exercise programme; it must be kept current as threats, dependencies, operating models, staffing, suppliers, technology, and locations evolve. The BCI explicitly states that exercises should be performed at planned intervals and when there are significant changes within the organization or the context in which it operates-this directly supports the need to review the exercise programme regularly at pre-defined intervals or after significant change.

Option A is partly true (exercise objectives should reflect BIA and solutions), but it doesn't capture the key "effective programme" control: continuous review/update. Option B can help comparison, but repeating the same framework can also create predictability and miss emerging risks. Option D may inform scenarios, yet customer concerns alone should not drive the programme. The strongest CBCI-aligned answer is C.

NEW QUESTION # 140

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