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Peoplecert MSP-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> • Governance and Control: Gain an in-depth understanding of programme governance, including setting up and maintaining governance structures, accountability mechanisms and assurance processes to deliver programme success.
Topic 2	<ul style="list-style-type: none"> • Tailoring: Learn how to tailor the MSP 5th edition method to suit the specific needs and context of your programme and organization.
Topic 3	<ul style="list-style-type: none"> • Stakeholder Engagement: Learn how to effectively manage diverse stakeholders, including executives, sponsors, team members, suppliers and customers, with advanced communication and relationship-building skills.
Topic 4	<ul style="list-style-type: none"> • Programme Management: Develop expertise in programme management best practices, mastering principles, themes and processes to help organizations manage programmes effectively.
Topic 5	<ul style="list-style-type: none"> • Benefits Realization: Master techniques for identifying, defining, tracking and realizing the full range of benefits a programme is intended to deliver, with a focus on benefits measurement and realization.
Topic 6	<ul style="list-style-type: none"> • Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively.
Topic 7	<ul style="list-style-type: none"> • Quality Management: Understand quality assurance and control processes to ensure that programme deliverables and outcomes meet or exceed defined quality standards.
Topic 8	<ul style="list-style-type: none"> • Resource Management: Learn how to allocate and optimize resources (human, financial and material) effectively, even in complex and changing environments, to achieve programme objectives.

Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q120-Q125):

NEW QUESTION # 120

UU has always used a linear project management methodology in the past with varying degrees of success.

During the 'design the outcomes' process, UU has decided to trial an agile approach to deliver projects throughout Tranche 1. Which theme is being applied to the 'design the outcomes' process?

- A. The 'decisions' theme is being applied by coming to a conclusive decision to use an agile approach for delivery
- **B. The 'design' theme is being applied by deliberately designing the work to make use of an iterative approach**
- C. The 'knowledge' theme is being applied by making use of lessons from their previous agile projects
- D. The 'structure' theme is being applied by using an agile delivery method to a complex piece of work

Answer: B

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The Design Theme in MSP 5th Edition is not limited to the technical architecture of the solution; it also encompasses the design of the delivery approach and the path to the future state. According to the MSP 5th Edition guidance, during the 'Design the outcomes' process, the programme must determine the most effective lifecycle for its constituent projects and workstreams. This involves deciding whether a linear, iterative (agile), or hybrid approach is most suitable for the nature of the change.

In this scenario, UU's decision to trial an agile approach is a fundamental design choice. Option D is the correct answer because the Design Theme is responsible for defining how the programme will transition from the current state to the target operating model. By choosing an iterative approach, the programme is

"designing" the work to allow for rapid feedback, flexibility, and incremental value delivery. While this decision involves a "choice" (Option B), the MSP framework specifically categorizes the selection of delivery methodologies and lifecycles under the Design Theme because it shapes the entire strategy for how the outcomes will be realized. This alignment ensures that the delivery method matches the complexity and uncertainty of the programme's objectives, which is a key requirement of the Design Theme's focus on creating a viable and effective blueprint for transformation.

NEW QUESTION # 121

Which of the following is NOT normally a characteristic of the Vision Statement?

- A. It is short
- B. It must describe a desirable future
- C. It must be time dependent
- D. Key benefits are implicit

Answer: C

NEW QUESTION # 122

MSP is best suited for which programme?

- A. Launching new products
- B. Simple programme with defined outcomes and strong governance in place
- C. Programme for long term societal change
- D. Technically complex but with defined outputs

Answer: C

Explanation:

MSP is most suited for programmes characterized by high ambiguity, such as those involving long-term societal or political change. These programmes often have evolving objectives and require flexible governance and transformational approaches.

The MSP Practitioner states: "MSP is best suited for programmes which have high ambiguity," indicating its strength in managing complex, uncertain environments where outcomes may not be clearly defined at outset.

While MSP can be applied to technically complex projects, its focus on benefits realization, stakeholder engagement, and transformational flow makes it ideal for complex societal or political programmes where adaptability and governance are critical.

NEW QUESTION # 123

Which of the following will not be in Issue register?

- A. Categorization of issue
- B. Description of issue
- C. How issues will be identified, captured and assessed
- D. Date issue was raised

Answer: C

Explanation:

The process of how issues will be identified, captured, and assessed is not recorded in the Issue Register itself but is instead documented in the Issue Management Strategy.

The MSP Practitioner clarifies: "How to deal with issue is identified in issue management strategy," meaning the register contains actual issues with details such as date raised, description, and categorization but not the procedural approach.

This distinction ensures that the register remains a real-time log of current issues while the management strategy defines policies and processes for consistent issue handling across the programme.

Maintaining this separation improves clarity and operational efficiency in issue management.

NEW QUESTION # 124

For a business transformation programme, which of scenarios will lead to high probability of success?

- A. Changing historical work practices
- **B. Process change affecting technology and structures**
- C. New products or services
- D. Internal, external and customer behavior

Answer: B

NEW QUESTION # 125

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