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APM PMQ EXAM QUESTIONS WITH CORRECT VERIFIED ANSWERS LATEST UPDATE (2025/2026) GUARANTEED PASS

1. **Product Breakdown Structure:** A hierarchy of all the products to be produced during a project. Interacted with throughout whole project life. Used in Comms scope. detailed down to component level.
2. **Work Breakdown Structure:** Defines the hierarchy of project tasks, subtasks, and work packages. Used to communicate HOW the PBS is done/achieved. down to Work package level. Interacted with during Definition, Deployment and Transition phases.
3. **ZOPA:** Zone of Possible Agreement
- the space between the seller's walk away point and the buyer's highest willingness to pay
4. **RACI:** A common type of responsibility assignment matrix that uses Responsible, Accountable, Consulted, and Informed statuses to define the involvement of stakeholders in project activities.

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APM APM-PFQ Exam Syllabus Topics:

Topic	Details
Topic 1	• Understand Project Scope Management: It defines scope management. Moreover, the topic focuses on the distinction between iterative and linear project scope management.
Topic 2	• Understand Project Risk and Issue Management in the Context of a Project: The topic defines the term risk and explains the purpose of risk management. It outlines the stages of a typical risk management process. It also describes the use of risk registers.
Topic 3	• Understand Project Management and the Operating Environment: It includes defining the term project and stating the differences between a project and business as usual. It also covers defining 'project management' and its key purpose.
Topic 4	• Understand Communication in the Context of a Project: The topic focuses on the advantages and disadvantages of different communication methods.
Topic 5	• Understand Project Management Planning: This topic explains how the deployment baseline differs between linear and iterative life cycles. Additionally, the topic outlines the stakeholders of a project management plan, the purpose, and the typical content of a business case.

APM Project Fundamentals Qualification (PFQ) Sample Questions (Q332-Q337):

NEW QUESTION # 332

From the project sponsor's viewpoint, which of the following is not an important aspect of the project communication plan?

- A. How issues are to be escalated from project manager to project sponsor.
- B. When project workshops are to be held.
- C. Reference to higher level corporate policies.
- D. Understanding stakeholders' power and influence.

Answer: B

NEW QUESTION # 333

Configuration management is defined as a process which enables:

- A. the safeguarding of stakeholder benefits, outputs and outcomes to requirements.
- B. the identification of differences would affect successful completion of objectives.
- C. a structured approach to move an organisation from a current state to a future desired state.
- D. the creation, maintenance, controlled change and the quality control of a scope of work.

Answer: D

NEW QUESTION # 334

What role does the project manager have in the writing of the business case? The project manager:

- A. must develop it himself.
- B. has no involvement.
- C. works with the end user.
- D. works with the project sponsor.

Answer: D

NEW QUESTION # 335

Quality management ensures that _____ are fit for purpose.

- A. managers and teams.
- **B. processes and outputs.**
- C. regulations and requirements.
- D. standards and benefits.

Answer: B

NEW QUESTION # 336

What is one of the main features of using analogous method of estimating?

- A. The individual group members, who are tasked with providing the estimates, do this in isolation from each other.
- B. The individual group members use a statistical relationship between historic data and other variables to calculate an estimate.
- **C. The individual group members identify a previously delivered project of the same size, complexity and delivery method.**
- D. The task of producing the estimates will be delegated to those who are actually going to deliver the individual pieces of work or work packages.

Answer: C

NEW QUESTION # 337

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