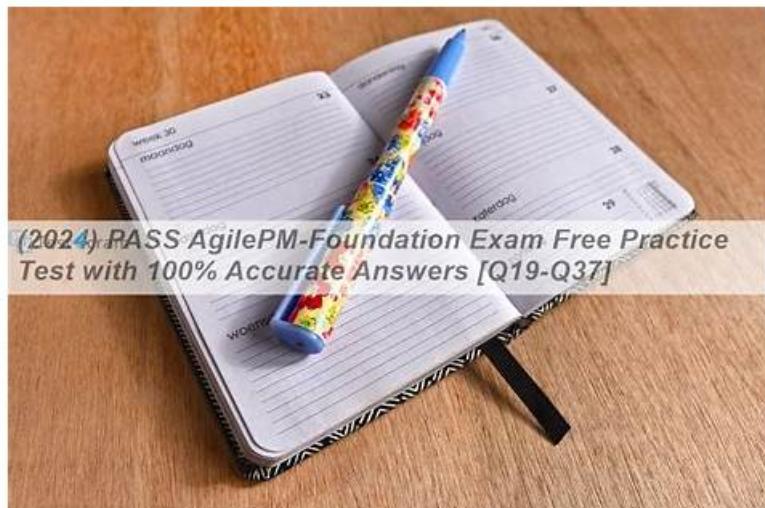


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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q59-Q64):

NEW QUESTION # 59

During what phase should the strategy for Iterative Development be considered?

- A. Foundations
- B. Pre-Project
- C. Evolutionary Development

- D. Feasibility

Answer: A

Explanation:

The strategy for Iterative Development should be considered during the Foundations phase. This phase establishes a firm foundation for the project, ensuring that only the right projects are started and that they are set up correctly, considering aspects such as feasibility and business case1. It's crucial to have a clear strategy for Iterative Development at this stage to guide the subsequent phases of the project effectively.

NEW QUESTION # 60

Which information is given in the Solution Architecture Definition?

- A. The strategy for testing
- B. A snapshot of the evolving business, solution and management products
- C. The tools and standards to be used in Evolutionary Development
- D. A high-level design framework for the solution.

Answer: D

Explanation:

The Solution Architecture Definition is an evolutionary product that provides a high-level design framework for the solution2. It is intended to cover both business and technical aspects of the solution to a level of detail that makes the scope of the solution clear but does not constrain evolutionary development2. This ensures that the solution architecture supports the business direction and the solution under development will be fit for its intended purpose3

NEW QUESTION # 61

When would stopping a project demonstrate good financial governance?

- A. When the Scrum Teams are failing to collaborate effectively and productivity declines
- B. When the Project Manager reports a predicted overspend or late completion
- C. When the Solution Architect thinks the business solution has been optimized
- D. When the Business Sponsor cannot justify further funding in business terms

Answer: D

Explanation:

AgilePM requires continued business justification. The Business Sponsor owns the investment decision and ensures funding remains warranted by expected benefits, value, and risk. If, at any point, the Sponsor cannot justify further funding in business terms-for example, the benefits have diminished, risk has escalated beyond tolerance, or opportunity costs are too high-stopping the project (or pivoting) is sound financial governance. Reports of overspend, lateness, or team dysfunction (options C and D) are important signals, but they trigger re-planning and decision-making; they are not, by themselves, the governance criterion. Architectural opinions (A) do not substitute for business justification. The decisive governance action is to halt funding when the Business Case no longer holds, safeguarding organizational resources.

NEW QUESTION # 62

Which of the common Agile concepts, behaviors, and techniques composes fixed periods of time, at the end of which an objective has been met?

- A. Full transparency.
- B. Focus on frequent delivery.
- C. Minimum viable product.
- D. Timeboxes (also known as sprints).

Answer: D

Explanation:

* Timeboxing: Fixed time periods, such as sprints, are used to focus efforts and deliver outcomes within a predefined timeframe. This

helps teams remain disciplined and maintain momentum while working iteratively.

* Other Options:

- * A: Minimum viable product relates to the initial version of a product with essential features.
- * C: Full transparency refers to visibility into the process.
- * D: Frequent delivery is broader and does not imply fixed time periods.

Key AgilePM Concepts Referenced:

- * Timeboxing: AgilePM Handbook, Chapter 3, Section 3.4.

NEW QUESTION # 63

Which should always be the first step in the Continuous Change Management Cycle?

- A. Ideas.
- B. Prioritization.
- C. Action.
- D. **Discovery.**

Answer: D

Explanation:

* Discovery: The Continuous Change Management Cycle starts with understanding the current situation, challenges, and opportunities. Discovery ensures that subsequent steps are informed and targeted.

* Other Options:

- * A: Ideas come after discovery.
- * B: Prioritization occurs after potential solutions are identified.
- * D: Action follows the planning and prioritization phases.

Key AgilePM Concepts Referenced:

- * Continuous Change Management Cycle: AgilePM Handbook, Chapter 6, Section 6.6.

NEW QUESTION # 64

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