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Quiz 4: SPP Doc. 202

Part 1: Multiple choice.

1. In this phase of the regular design service, the architect prepares the initial line drawings representing design studies that will lead to a recommended solution
 - a. Project definition phase
 - b. **Schematic design phase**
 - c. Design development phase
 - d. Predesign phase
2. Is it the duty of the architect to review the contractor's billings and issue Certificates of Payment during the regular design service?
 - a. **Yes, this is part of the regular design service**
 - b. No, this is not part of the regular design service
 - c. Only if the architect will be hired to perform construction management services as well.
 - d. Both B and C
3. How many sets of drawings should the architect give to the client as part of the regular design service?
 - a. 3 sets
 - b. 5 sets
 - c. **7 sets**
 - d. 9 sets
4. Once the architect has completed the detailed design and contract documents phase, the architect is entitled to collect how much of his fee?
 - a. 100%
 - b. 90%
 - c. 85%
 - d. 70%
5. In which phase of the regular design service does the architect prepare the outline specifications?
 - a. **Design development**
 - b. Contract documentation
 - c. Schematic design
 - d. Predesign
 - e. Project definition

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IASP Strategy Planning Professional Exam Sample Questions (Q36-Q41):

NEW QUESTION # 36

Once integrity is lost, how can it BEST be regained?

- A. By apologizing
- B. Through consistent, honest actions over time
- C. Through repentance and acknowledgement of errors
- D. It can never be regained

Answer: B

Explanation:

Integrity, once compromised, is best regained through consistent, honest actions over time. Apologies or acknowledgment of errors are initial steps but must be followed by sustained behavior demonstrating reliability, transparency, and ethical standards. The IASP SPP curriculum emphasizes that rebuilding trust requires time and perseverance, as stakeholders need evidence that integrity is restored through actions, not just words. This gradual process strengthens credibility, restores relationships, and rebuilds organizational culture centered on trust. #IASP SPP Study Guide - Leadership Integrity##Covey, The Speed of Trust#

NEW QUESTION # 37

Who is responsible for ensuring the separation of strategic planning processes from day-to-day operations?

- A. Senior leadership
- B. A mix of employees from different parts of the organization
- C. A committee with one member from each department
- D. Chief strategy officer, staff, and consultants

Answer: A

Explanation:

Senior leadership is responsible for maintaining clear separation between strategic planning and routine operations, ensuring focus on long-term direction without being consumed by daily tasks. The IASP SPP curriculum stresses this role to preserve strategic thinking and governance, while operational managers handle execution. Committees or mixed employee groups support but do not hold ultimate responsibility. #IASP SPP Study Guide - Governance##Kotter, Leading Change#

NEW QUESTION # 38

Which of the following is NOT a benefit of portfolio planning?

- A. Gives organization-wide visibility concerning strategic performance
- B. Yields higher-quality strategies
- C. Provides framework that can be adapted to each organization's needs
- D. Decentralizes control strategy

Answer: D

Explanation:

Portfolio planning does not decentralize control strategy; rather, it enables centralized oversight and coordination of multiple projects or initiatives to optimize resource allocation and strategic alignment. The IASP SPP curriculum explains that portfolio management provides higher-quality strategies, transparency across the organization, and adaptable frameworks, but control remains structured to ensure coherence. #IASP SPP Study Guide - Portfolio Management##PMI, Standard for Portfolio Management#

NEW QUESTION # 39

Which of the following MUST be present in those who implement strategic plan projects?

- A. Teamwork and management skills
- B. Patience and initiative
- C. Facilitation skills
- D. Business development and financial acumen

Answer: A

Explanation:

Implementation of strategic projects requires individuals with strong teamwork and management skills to coordinate activities, manage resources, and ensure collaboration across functional areas. The IASP SPP framework emphasizes that these skills are fundamental for keeping projects on track and adapting to challenges. While financial and facilitation skills add value, the core ability to work effectively as a team and manage complex tasks is essential for successful strategy execution. Patience and initiative contribute but are not sufficient alone.#IASP SPP Study Guide - Project Management##PMI, PMBOK Guide#

NEW QUESTION # 40

Which of the following often needs to be reworked to make it more strategy-supportive, as a crucial part of the implementation process?

- A. Ethical framework
- **B. Execution process**
- C. Budget
- D. Zero-defects mentality

Answer: B

Explanation:

The execution process, which encompasses workflows, procedures, and coordination mechanisms, often requires adjustment to align better with strategic objectives. Even the best-formulated strategies can fail if existing operational processes do not support their execution. The IASP SPP curriculum highlights that reworking execution processes involves clarifying responsibilities, improving communication channels, and streamlining activities to facilitate effective strategy delivery. Budgets and ethical frameworks are important but less frequently need major realignment, and rigid cultural mindsets like a zero-defects mentality may require cultural change but are not part of execution processes themselves. Adapting execution processes is critical for bridging the gap between strategy and day-to-day operations.#IASP SPP Study Guide - Strategy Implementation##Kotter, Leading Change#

NEW QUESTION # 41

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