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ISACA COBIT Design and Implementation Certificate Sample Questions

(Q124-Q129):

NEW QUESTION # 124

When is it MOST important for an enterprise to apply the full governance design workflow and carefully consider all design factors?

- A. When key stakeholders cannot agree on governance objectives, strategy, and priorities
- B. When the enterprise needs to focus on one key initiative requiring a major investment
- **C. When the enterprise requires a broad, holistic, and comprehensive view of its governance system**
- D. When the enterprise must meet complex regulatory requirements for which the enterprise is not currently in compliance

Answer: C

Explanation:

Applying the full governance design workflow and carefully considering all design factors is most important when an enterprise requires a broad, holistic, and comprehensive view of its governance system. This scenario is where the entire spectrum of the governance framework needs to be analyzed and tailored to ensure it meets the enterprise's overall strategic goals and operational needs.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Design Guide, Chapter 2: This chapter elaborates on how design factors influence the creation of a tailored governance system that is comprehensive and aligns with the enterprise's unique context.

* COBIT 2019 Framework: Introduction and Methodology, Chapter 4: This chapter discusses the importance of a holistic approach in establishing governance and the necessity of considering all design factors to create a system that encompasses all aspects of enterprise IT and business objectives.

* COBIT 2019 Implementation Guide, Chapter 3: This chapter provides steps for implementing a comprehensive governance system, emphasizing the importance of a full governance design workflow to achieve a thorough and effective governance structure. By following the full governance design workflow, enterprises can ensure that their governance framework is not only comprehensive but also customized to address specific needs, thereby improving alignment, efficiency, and compliance across the organization.

NEW QUESTION # 125

Which of the following roles creates policies and processes to ensure governance becomes business as usual?

- A. Internal audit
- **B. Business management**
- C. Risk, compliance and legal
- D. IT management

Answer: B

Explanation:

According to the COBIT 2019 Governance and Management Objectives:

"Business management is responsible for embedding governance practices into the daily operations of the enterprise, ensuring that policies and processes are followed as standard practice." This helps institutionalize governance as a routine business activity.

Reference: COBIT 2019 Governance and Management Objectives, Section EDM05

NEW QUESTION # 126

What is the FINAL step in governance system design?

- A. Review governance objectives that correspond to high compliance requirements.
- B. Define target capability levels for the most critical objectives.
- C. Refine the scope of the governance system
- **D. Reconcile inherent priority conflicts.**

Answer: D

Explanation:

The final step in governance system design is to reconcile inherent priority conflicts. This ensures that all conflicting priorities among stakeholders are addressed and resolved to create a cohesive and aligned governance system.

The reconciliation of inherent priority conflicts is a critical final step to ensure that the designed governance system can effectively meet the needs and expectations of all stakeholders. This involves negotiating and balancing different priorities to ensure that the

governance objectives are achievable and aligned with the enterprise's strategic goals.

COBIT 2019 Framework References:

* COBIT 2019 Design Guide, Chapter 5:Emphasizes the importance of addressing and reconciling priority conflicts to finalize the governance system design.

* COBIT 2019 Implementation Guide, Chapter 7:Discusses the necessity of resolving conflicts and aligning objectives as part of the final steps in the governance system design process.

By reconciling priority conflicts, the enterprise ensures that the governance system is practical, balanced, and capable of delivering the desired outcomes.

NEW QUESTION # 127

Which of the following components should be considered in addition to processes, policies and procedures when designing a governance system?

- A. Data flows
- B. Configuration items
- C. Knowledge flows
- D. **Information items**

Answer: D

Explanation:

In COBIT 2019, information is seen as a key enabler because it underpins effective governance and management practices.

Information items refer to the data and information that the organization needs to achieve its goals and support decision-making processes. This includes various types of information such as financial data, operational data, compliance reports, and performance metrics.

The COBIT 2019 Framework identifies seven components of a governance system:

* Processes:Structured sets of practices and activities to achieve specific objectives and produce a set of outputs in support of achieving overall IT-related goals.

* Organizational Structures:Key decision-making entities in an enterprise.

* Principles, Policies, and Frameworks:Established rules and guidelines.

* Information:All information produced and used by the enterprise, crucial for governance.

* Culture, Ethics, and Behavior:Encompasses the values of the enterprise and its employees.

* People, Skills, and Competencies:Required for successful completion of all activities and decision-making.

* Services, Infrastructure, and Applications:Enabling and supporting the enterprise through its use of technology.

Information items fall under the fourth component, "Information," which is necessary for effective governance. Information items ensure that:

* Decision-makers have the relevant data to make informed decisions.

* There is transparency and accountability in reporting.

* The organization can monitor and measure performance against strategic objectives.

* Compliance with regulatory and legal requirements is maintained.

COBIT 2019 Design and Implementation Guide References:

* COBIT 2019 Framework: Introduction and Methodology, Chapter 5:This chapter details the governance and management objectives and their components, highlighting the importance of information.

* COBIT 2019 Design Guide, Chapter 2:This chapter provides a comprehensive overview of the components of a governance system, including information items.

* COBIT 2019 Implementation Guide, Chapter 3:This chapter explains how to incorporate various governance system components, such as information items, into the tailored governance system design.

Considering information items is essential because they provide the necessary context and insights for effective governance. By ensuring that information is accurate, timely, and relevant, an organization can better align its IT governance with its overall business objectives, thereby enhancing decision-making, performance tracking, and compliance.

NEW QUESTION # 128

Who is responsible for performing a stakeholder satisfaction survey and gathering feedback on lessons learned from the implementation of an EGIT program plan?

- A. The risk and compliance function and IT audit
- B. IT managers and IT process owners
- C. Business executives and the I&T governance board

- D. The CIO and the program steering committee

Answer: D

Explanation:

The CIO and the program steering committee are responsible for performing a stakeholder satisfaction survey and gathering feedback on lessons learned from the implementation of an EGIT program plan. They play a critical role in ensuring that the feedback is collected systematically and used to improve future initiatives.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Framework: Governance and Management Objectives, MEA04 (Managed Stakeholder Engagement): This objective outlines the importance of engaging stakeholders and gathering their feedback to improve governance and management practices.

* COBIT 2019 Implementation Guide, Chapter 5: This chapter highlights the role of senior leadership, including the CIO and the steering committee, in overseeing the implementation of governance programs and ensuring continuous improvement through stakeholder feedback.

By actively gathering and analyzing feedback, the CIO and the program steering committee can identify areas for improvement and ensure that the governance framework remains aligned with stakeholder needs and expectations.

NEW QUESTION # 129

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