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AACE International Planning & Scheduling Professional (PSP) Exam Sample Questions (Q91-Q96):

NEW QUESTION # 91

When resource leveling craft labor for a critical path schedule, the scheduler

- A. Need not consider its effects, as it is a theoretical concept with limited application to construction projects.
- B. Need only consider the non-union crafts persons.
- **C. Can depend on the results of the resource leveling operation to reflect a useful realignment of all schedule activities without 'further analysis.**
- D. Must consider breaks in continuity of work for subcontractors, thereby possibly incurring additional subcontractor mobilization and demobilization costs.

Answer: C

NEW QUESTION # 92

What is the result of a forward pass calculation?

- A. Value of total float for individual activities
- B. Critical path
- **C. Early start and early finish date for individual activities**
- D. Value of free float for individual activities

Answer: C

NEW QUESTION # 93

The sum of all budgets for work scheduled to be accomplished within a given time period is the _____.

- A. Budget at completion (BAC)
- B. Budgeted cost of work performed (BCWP)
- C. Estimate at completion (EAC)
- **D. Budgeted cost of work scheduled (BCWS)**

Answer: D

Explanation:

The sum of all budgets for work scheduled to be accomplished within a specific time period is referred to as the Budgeted Cost of Work Scheduled (BCWS). It represents the planned value of work to be performed during the reporting period.

Option A (Estimate at Completion - EAC) refers to the projected final cost of the project.

Option B (Budget at Completion - BAC) is the total project budget.

Option C (Budgeted Cost of Work Performed - BCWP) refers to the earned value.

This definition aligns with earned value management concepts covered in the PSP Study Guide.

NEW QUESTION # 94

When should the project documents be reviewed to assess their impact on the organization and administration of a project?

- A. After the NTP
- **B. Before the commercial decision to Bid on the project**
- C. After the Award and before the NTP
- D. During the Bid Phase

Answer: B

NEW QUESTION # 95

If Activity E's duration changes to 4 months, what is the overall duration of the project.

- A. 21 months.
- B. 22 months.
- C. 20 months.
- **D. 19 months.**

Answer: D

Explanation:

Impact of Changing Activity E's Duration:

Activity E's new duration = 4 months.

The critical path passes through Activities A → C → D → E → H → I.

Recalculate Project Duration:

Original duration with E = 3 months: 19 months.

Increasing E to 4 months does not impact the overall path since it remains within the critical path's time allowance.

Overall project duration remains 19 months.

Cross-Verification:

Option B: Incorrect. Assumes additional delays.

Option C: Incorrect. Overestimates delays.

Option D: Incorrect. Miscalculates path changes.

Option A: Correct. Matches revised critical path duration.

Reference:

PSP Study Guide (2019), Sections on Critical Path and Float Calculations.

AACE Recommended Practices, RP 10S-90.

NEW QUESTION # 96

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