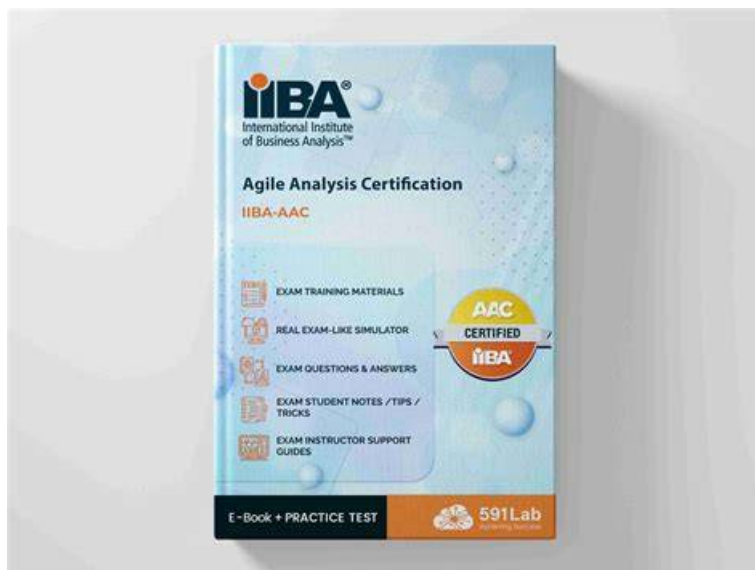


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IIBA IIBA-AAC Exam Syllabus Topics:

Section	Objectives
Topic 1: Agile Mindset	
Topic 2: Strategy Horizon	
Topic 3: Delivery Horizon	
Topic 4: Agile Analysis Practices	- Continuous discovery and feedback - User stories and acceptance criteria - Backlog management - Value delivery and prioritization
Topic 5: Initiative Horizon	

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IIBA Agile Analysis Certification Sample Questions (Q132-Q137):

NEW QUESTION # 132

The sponsor is reviewing marketing data from a new product introduction and evaluating competitors' reaction to the new product. What scope of analysis is being done?

- A. Strategy
- B. Initiative
- C. Organizational
- D. Delivery

Answer: A

Explanation:

When a sponsor or stakeholder evaluates a product's performance against external market forces and competitor reactions, they are operating within the Strategy Horizon. This horizon focuses on the long-term direction of the organization and its ability to compete and thrive within its market context. Analysis at this scope involves looking at the "big picture" and considering how new information should influence the overall portfolio of initiatives. It is distinct from the Initiative Horizon, which focuses on specific product features, or the Delivery Horizon, which focuses on the actual construction of the solution. By monitoring competitive landscape and market reception, the organization can decide whether to stay the course, pivot its strategy, or launch entirely new initiatives to maintain its market position or capture new opportunities.

NEW QUESTION # 133

While quality checking the written user stories, the team ensures one of the components included in the attributes of a user story is:

- A. The explanation of the story's cost
- B. The benefit or business value received by the user when the story is implemented
- C. The title describing the goal of the delivery cycle
- D. The stakeholder responsible for testing

Answer: B

Explanation:

Reference: <https://www.yodiz.com/blog/user-story-characteristics-in-agile-scrum-methodology/>

NEW QUESTION # 134

Which of the following is true about the Strategy Horizon?

- A. The principles and agile mindset are the same as those at other horizons
- B. The principles are identical to the other horizons, but the agile mindset is different
- C. The agile mindset is the same, but we operate under a specific set of Strategic Principles
- D. The principles are identical, but we use only a prescribed set of techniques

Answer: A

Explanation:

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (26)

NEW QUESTION # 135

The team discusses how to apply the principle: "Analyze to Determine What is Valuable" during the Delivery Horizon. They agree this principle will be applied to:

- A. Teach potential customers about products being created
- B. Maintain the backlog and refine stories as needed
- C. Align products and processes
- D. Assess recommendations for improvement

Answer: B

Explanation:

During the Delivery Horizon, the principle of "Analyze to Determine What is Valuable" is operationalized through continuous backlog maintenance and the refinement of user stories. This ensures that the team's immediate efforts are always directed toward the most high-value items currently identified. As the team completes work and receives feedback, they must constantly reassess the remaining items to ensure they still represent the best way to satisfy the customer's needs. This ongoing refinement prevents the team from working on features that have lost their relevance or value, effectively minimizing waste. By keeping the backlog "healthy" and focused on value, the delivery team maintains a high velocity of value delivery and ensures that the solution evolves in a way that provides the maximum benefit to the organization.

NEW QUESTION # 136

A user story is clear and well-written, but there is broad disagreement amongst development team members about the estimate for the story. The team elects to assign one member for 4 hours to investigate what is really required to deliver this item. This activity the team has chosen is called a:

- A. Intensive
- **B. Spike**
- C. Practicum
- D. Focus

Answer: B

Explanation:

A Spike is a time-boxed research activity used by agile teams to gain enough information to resolve technical uncertainty or provide a more accurate estimate for a complex backlog item. In this scenario, the broad disagreement regarding the estimate indicates that the team lacks a shared technical understanding of the implementation details. By dedicating a small amount of time (4 hours) to investigation, the team follows the principle of "Understand What is Doable" by grounding their estimates in empirical findings rather than guesswork. Spikes help mitigate risk early in the delivery cycle and prevent the team from committing to work they do not fully understand. Once the research is complete, the findings are shared with the broader team, allowing for a collaborative and informed estimation during subsequent planning or refinement sessions.

NEW QUESTION # 137

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