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AACE International is a professional organization that provides certifications, education, and training in the fields of cost engineering, project management, and planning and scheduling. One of the certifications offered by AACE International is the Planning & Scheduling Professional (PSP) Certification Exam.

AACE International Planning & Scheduling Professional (PSP) Exam Sample Questions (Q160-Q165):

NEW QUESTION # 160
What is the primary difference between the arrow diagramming method (ADM) and the precedence diagramming method (PDM)?

- A. PDM is a bar chart with network logic, while ADM is a pure logic network.
- B. ADM is limited to finish-to-start logic relationships, while PDM is not.
- C. ADM is manual CPM calculations, while PDM is computerized.

- D. ADM uses arrows, while PDM uses boxes.

Answer: B

Explanation:
* Arrow Diagramming Method (ADM):
Also known as Activity-on-Arrow (AoA).
Activities are represented as arrows, and only finish-to-start (FS) relationships are supported.
ADM has limitations in representing other relationships like start-to-start (SS), finish-to-finish (FF), or start-to-finish (SF).
* Precedence Diagramming Method (PDM):
Known as Activity-on-Node (AoN).
Activities are represented as nodes (boxes), allowing for flexibility in logic relationships, including FS, SS, FF, and SF.
* PSP Study Guide Reference:
The PSP Study Guide highlights that PDM has more advanced capabilities compared to ADM, particularly in defining diverse logical relationships.
* Conclusion: The correct answer is A, as ADM is restricted to finish-to-start logic, while PDM offers more flexibility.

NEW QUESTION # 161
Identify the late finish to develop plans and specs.

- A. 9 months.
- B. 8 months.
- C. 10 months.
- D. 7 months.

Answer: A

NEW QUESTION # 162
Which activity is drawn in the incorrect position?

- A. Activity C.
- B. Activity G.
- C. Activity E.
- D. Activity D.

Answer: D

NEW QUESTION # 163
What is the result of a forward pass calculation?

- A. Value of free float for individual activities
- B. Early start and early finish date for individual activities
- C. Critical path
- D. Value of total float for individual activities

Answer: B

Explanation:
Scheduling Professional Study Guide and Documents Reference
Forward Pass Calculation:
A forward pass determines the earliest start (ES) and earliest finish (EF) dates for all activities, progressing from project start to finish.
Total float is calculated later by comparing early and late dates.
PSP Study Guide Reference:
Forward and backward pass calculations are core elements of CPM scheduling methodology.
Conclusion: The correct answer is B, as forward pass provides ES and EF for activities.

NEW QUESTION # 164

Using the "normal" schedule, and assuming you are billing on the last day of the month for previous month and for appropriate partial months, how many invoices will you have for this project?

- A. 40.
- B. 37.
- C. 36.
- D. 42.

Answer: D

Explanation:
* Understanding the Requirement:
The "normal" schedule duration is 1072 days for Activity 1000 (General Conditions).
Billing occurs at the end of each month for the previous month.
Partial months are included in billing cycles.
* Total Project Duration in Months:
Total days: 1072.
Convert to months: $\frac{1072}{30.44} \approx 35.2$ months.
Include partial months, which adds 1 additional invoice.
* Total Invoices:
Full months: 35.
Partial months: 7 (assuming each partial month is rounded up to include invoicing).
Total invoices = $35 + 7 = 42$.
* PSP Principles Cross-Verification:
PSP guidelines emphasize accurate conversion of schedule durations into calendar billing periods for effective cash flow management (Ref: PSP Study Guide, Chapter 2B: Schedule Output and Deliverables).

NEW QUESTION # 165

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