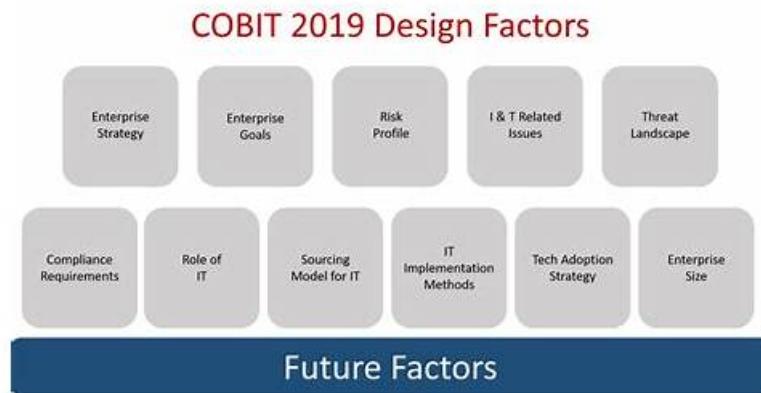


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## ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>Design Factors for a Governance System: This domain targets IT strategists, enterprise architects, and governance advisors. It assesses their keen ability to identify and dissect critical design factors that hold significant influence over the development and deployment of a thriving governance system. Their expertise ensures the system is tailored to the organization's distinct requirements.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>Implementing &amp; Optimizing I&amp;T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.</li></ul>
Topic 3	<ul style="list-style-type: none"><li>Impact of Design Factors: Management consultants, IT strategists, and governance specialists take center stage as they delve into understanding the far-reaching impact of design factors. They assess how these factors influence the effectiveness of governance systems, processes, and the attainment of strategic objectives. Their insight ensures the optimization of governance practices.</li></ul>
Topic 4	<ul style="list-style-type: none"><li>Governance Implementation Lifecycle: In this section, the focus is on assessing the capabilities of IT governance professionals and senior managers in implementing and managing the complex world of enterprise technology governance. They will showcase their comprehensive understanding of the full lifecycle, encompassing planning, design, execution, monitoring, and enhancement of robust governance systems. Their expertise in aligning these systems with strategic objectives is key.</li></ul>
Topic 5	<ul style="list-style-type: none"><li>The Governance System Design Workflow: The exam zeroes in on IT architects, designers, and consultants as the primary audience. This section evaluates their prowess in crafting effective governance systems. These professionals will exhibit their talent for creating streamlined workflow processes, defining clear governance structures, and customizing governance frameworks to perfectly suit the unique needs of their organizations.</li></ul>

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### ISACA COBIT Design and Implementation Certificate Sample Questions (Q110-Q115):

#### NEW QUESTION # 110

When considering the sourcing model for IT factor, and the design factor value is outsourcing, which of the following should be a management objective priority?

- A. Managed relationships (APO08)
- B. Managed performance and conformance monitoring (MEA01)
- C. Managed enterprise architecture (AP003)
- D. Managed security services (DSS05)

#### Answer: A

Explanation:

According to the COBIT 2019 Design Guide:

"When outsourcing is selected as the sourcing model, managing relationships with external vendors becomes a top governance and management priority to ensure service quality, compliance, and accountability." This makes APO08 Managed Relationships the essential management objective for ensuring outsourcing success. While security and performance are important, managing relationships is the core requirement in an outsourced model.

Reference: COBIT 2019 Design Guide, Section 4.4.7

#### NEW QUESTION # 111

Which governance system design approach works BEST when an enterprise has one important ongoing initiative such as a digital transformation program?

- A. Apply only those steps with a positive commercial outcome.
- B. Apply all steps in the design workflow in full.
- C. Focus on specific areas of interest.
- D. Focus on areas that correspond to high compliance requirements.

#### Answer: C

Explanation:

The COBIT 2019 Design Guide explicitly states that the governance system design workflow is not required to be applied in full in every situation. When an enterprise is dealing with a specific, high-impact initiative- such as a digital transformation program- it is both practical and recommended to focus the design effort on relevant areas only.

Applying the full workflow may introduce unnecessary complexity and delay. Instead, COBIT encourages tailoring the design process to address the initiative's specific objectives, risks, and priorities. This approach ensures governance efforts are proportionate, focused, and value-driven.

Digital transformation initiatives typically emphasize innovation, agility, technology adoption, and business integration. Therefore, governance design should concentrate on objectives, components, and focus areas directly related to those concerns rather than attempting enterprise-wide redesign.

COBIT highlights that selective application of the workflow improves adoption, stakeholder engagement, and effectiveness while still remaining compliant with governance principles. Thus, focusing on specific areas of interest is the most effective approach in such scenarios.

### NEW QUESTION # 112

What can management do to help ensure a planned IT initiative will meet future state objectives?

- A. Monitor key risk indicators (KRIs).
- B. Establish a return on investment (ROI)target.
- C. Define operational performance metrics.
- D. **Conduct stage gate reviews during implementation.**

**Answer: D**

Explanation:

To ensure a planned IT initiative meets future state objectives, management should conduct stage gate reviews during implementation. Stage gate reviews are a critical part of project management and governance, ensuring that projects are on track, meeting their objectives, and adhering to the planned schedule and budget.

Stage gate reviews are formal checkpoints at various phases of a project where progress is assessed, and decisions are made about whether to proceed to the next stage. These reviews help to ensure that:

The project remains aligned with business objectives and stakeholder expectations.

Risks are identified and managed effectively.

Necessary adjustments are made based on the current project status and future state objectives.

COBIT 2019 emphasizes the importance of governance and management practices to ensure successful project outcomes. Stage gate reviews align with COBIT's governance objectives by providing oversight, ensuring alignment with business goals, and enabling course corrections when needed.

COBIT 2019 Framework References:

COBIT 2019 Framework: Governance and Management Objectives, BAI01 Manage Programs and Projects:

This objective highlights the importance of structured project management and governance practices, including stage gate reviews.

COBIT 2019 Design Guide:Emphasizes the need for effective monitoring and control mechanisms throughout the project lifecycle to ensure alignment with enterprise goals.

Conducting stage gate reviews is a proactive measure to ensure that IT initiatives stay on track and achieve their intended future state objectives, making it the best choice among the given options.

### NEW QUESTION # 113

Which of the following BEST enables an enterprise to show and prove the benefits realized from the implementation of an EGIT program plan?

- A. Tracking expected benefits and targets until program implementation
- B. Adopting performance metrics that are easy to achieve
- C. Delivering a solution from a long-term and complex project
- D. **Communicating the results and benefits in business impact terms**

**Answer: D**

Explanation:

The COBIT 2019 Implementation Guide states:

"Effective communication of results and benefits in business impact terms is essential to obtain and maintain executive buy-in and to demonstrate the value of the EGIT initiative." Business impact communication aligns IT with business strategy and goals, which is crucial for proving and sustaining benefits realization.

Reference:COBIT 2019 Implementation Guide, Phase 7

### NEW QUESTION # 114

An enterprise's management team concludes that the successful realization of the business strategy for the next period will largely depend on the successful adoption and use of technology and information. Which of the following is the MOST applicable design factor and corresponding value?

- A. Technology Adoption Strategy design factor with the value "First Mover"
- B. IT Implementation Methods design factor with the value "Agile"
- C. **Role of IT design factor with the value "Strategic"**
- D. Role of IT design factor with the value "Turnaround"

## Answer: C

Explanation:

The COBIT 2019 Design Guide defines the "Role of IT" design factor, including the value "Strategic":

"If the role of IT is strategic, it means that IT is critical to the enterprise's business strategy, directly influencing its success." Given that technology is critical to achieving the business strategy, the role of IT as "Strategic" is the most appropriate selection.

Reference:COBIT 2019 Design Guide, Section 4.4.2

## NEW QUESTION # 115

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