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This way you can get knowledge about the PRINCE2 PRINCE2-Practitioner exam environment beforehand. Windows computers support the PRINCE2 PRINCE2-Practitioner desktop practice exam software. It works offline whereas the web-based PRINCE2-Practitioner Practice Test requires an active internet connection. Major browsers and operating systems support the online PRINCE2-Practitioner mock exam.

PRINCE2 Practitioner Exam is a comprehensive assessment of a candidate's knowledge and understanding of the PRINCE2 methodology. PRINCE2-Practitioner Exam covers a wide range of topics related to project management and is designed for project managers who have already obtained the PRINCE2 Foundation certification. PRINCE2 Practitioner Exam certification is highly valued by employers and can lead to increased career opportunities and higher salaries. Additionally, the certification is recognized internationally, which makes it an attractive qualification for project managers who work in multinational organizations.

PRINCE2 Practitioner Exam Sample Questions (Q26-Q31):

NEW QUESTION # 26

A team manager forecasts a work package will exceed time tolerance and raises an issue. Is this appropriate application of the progress practice, and why?

- A. Yes, because planning should improve
- B. No, because escalation should wait
- **C. Yes, because forecast exceptions must be escalated**
- D. No, because an exception report is required immediately

Answer: C

Explanation:

PRINCE2 requires escalation when a tolerance is forecast to be exceeded, not after it is breached. Raising an issue is the correct first step.

NEW QUESTION # 27

When does Directing a Project begin?

- A. From the completion of Initiating a Project
- **B. From the completion of Starting up a Project**
- C. From the beginning of Initiating a Project
- D. From the beginning of Starting up a Project

Answer: B

NEW QUESTION # 28

The service level agreement contains a number of technical terms that are missing from its glossary of terms.

- A. Raise an issue (off-specification).
- B. Raise an issue (request for change).
- C. No action required.
- **D. Obtain agreement from the Director of Facilities Division to add these into the glossary of terms within the remaining +2 days tolerance.**

Answer: D

NEW QUESTION # 29

HOTSPOT

Additional Information

A photographer from Portraits Ltd, a professional photographic company, has taken on the role of Team Manager after taking some time to understand the requirements of the project. A contract for their services has been set up and is being monitored by the Purchasing Manager and a Work Package has been agreed. This contract specifies that the photographer must arrange a meeting with the Engineering Manager to establish a schedule for the photo sessions to minimize the impact on the Engineering staff. This meeting should have occurred by now.

The Engineering Manager was made aware of this requirement but when asked he reported that he has received no communication from the photographer. The Project Manager has tried to call the photographer and has had no response. The Project Manager believes there is a risk that Portraits Ltd are overbooking work and prioritizing other clients' work. If Portraits Ltd do not deliver on schedule the project will be delayed and the expected benefits will be reduced.

The contract is to be reviewed and Portraits Ltd reminded of their agreement.

The project is now in stage 2. The Project Manager has heard about the possibility of a competitor also producing a calendar to be delivered earlier than the target date for this project. There is a threat that the early release of a competitor's calendar may weaken the impact of the MNO Manufacturing Company calendar, thereby reducing the anticipated benefits of the Calendar project.

Column 1 contains a number of risk responses identified by the Project Manager following an assessment of this risk. Column 2 contains a list of threat response types. For each risk response in Column 1, select from Column 2 the type of response it represents. Each option from Column 2 can be used once, more than once or not at all.

Drop down the right answer.

Hot Area:

Column 1

Record the risk in the Risk Register and monitor the situation.

Decide not to compete and cancel the project.

Bring the target date of this project forward.

Wait for confirmation of the rival's calendar and, if required, include additional gifts with the calendar as an extra incentive.

Carry on with the project as planned on the basis that the MNO Manufacturing Company calendar is believed to be of better quality.

Add a unique reference number to every calendar and hold a prize draw each month.



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Answer:

Explanation:

Column 1	Co
Record the risk in the Risk Register and monitor the situation.	Av Re Fa Tr Ac SI
Decide not to compete and cancel the project.	Av Re Fa Tr Ac SI
Bring the target date of this project forward.	Av Re Fa Tr Ac SI
Wait for confirmation of the rival's calendar and, if required, include additional gifts with the calendar as an extra incentive.	Av Re Fa Tr Ac SI
Carry on with the project as planned on the basis that the MNO Manufacturing Company calendar is believed to be of better quality.	Av Re Fa Tr Ac SI
Add a unique reference number to every calendar and hold a prize draw each month.	Av Re Fa Tr Ac SI

NEW QUESTION # 30

Project Scenario - Health and Safety Training Project:

ABC Company is a well-established training company that uses a standard model to develop training materials and deliver courses to customers.

ABC Company has commissioned a project in response to recent changes in government legislation relating to health and safety on construction sites. The project will deliver "capability to provide health and safety training", including the materials needed for classroom-based training and e-learning. The expected benefits for construction companies include a reduction in lost days and legal costs due to accidents.

The e-learning course will be developed by a specialist external consultancy. The materials for classroom-based training will be delivered by ABC Company's development team. All course materials will be piloted before they are used. ABC Company will deliver training to its customers and also hopes to sell the course materials to other training companies as part of their operational business. ABC Company will use their own sales and marketing departments to promote the courses.

The legislation requires construction companies to comply with the new legislation within two years. The course materials and trainers have to be accredited by a government agency before courses can be delivered.

ABC Company is planning to deliver pilot courses within five months of starting the project.

The ABC Company standard development model for new courses recommends the following stages:

Stage 1	Initiation stage
Stage 2	Classroom-based training materials Marketing materials Training venue specifications Accredited classroom-based course
Stage 3	E-learning course Amended course booking procedures Marketed courses Planned pilot courses Updated corporate quality procedures Accredited e-learning course Accredited trainers
Stage 4	Delivered pilot courses Finalized materials Project product: Capability to provide health and safety training

End of the Project scenario.

Additional Information:

The Chief Executive Officer (CEO) founded the company five years ago. Under her leadership, ABC Company has grown quickly into a successful training company. It delivers a range of accredited professional training.

The Finance Director is also a founder member of ABC Company and is responsible for authorizing budgets for the Operations and Development Teams. She authorizes all large contracts personally.

The Purchasing Manager reports to the Finance Director and is responsible for managing and monitoring supplier contracts.

The Operations Director is responsible for the delivery of all training and for the training development budget. His department organizes courses, venues and trainers. They work with the Product and the Sales teams to provide a comprehensive training schedule. ABC Company's IT manager reports to the Operations Director.

The Business Development Director has recently been appointed to identify new training needs and propose new products. She will work with the Operations Director to ensure a cost-conscious approach and that appropriate development technologies are used for the health and safety course.

The Training Development Manager reports to the Business Development Director and is responsible for developing training materials and gaining accreditation, in accordance with the standard course development model. Course developers in his team have skills in a range of development technologies and are allocated to projects as needed.

The Training Delivery Manager, who reports to the Operations Director, is responsible for ensuring that internal and external trainers deliver ABC Company training courses to the required standard. He also checks course materials to ensure they are fit for purpose and of the required quality.

The Central Services Director has responsibility for corporate communications, facilities management and configuration management. He recently led a project to consolidate all company quality systems into one quality management system and set up a corporate quality department, now managed by the Corporate Quality Manager.

The Corporate Document Manager reports to the Central Services Director. She helped establish the company's document management system and now operates it across the business. She manages a team of administrators and contracts staff when workload is high.

The Sales Director joined ABC Company two months ago and is keen to establish himself by suggesting new markets for the courses and material. All account managers and the marketing team report to him. They promote existing training courses to other training companies and existing customers.

End of the additional information.

The project board has asked for highlight reports every six weeks during stage 3. As a result, the project manager has asked each team manager for checkpoint reports every six weeks, in order to collate these into the highlight report. The team manager for the 'marketed courses' is new to team management.

Is this an appropriate action as part of the 'controlling a stage' process, and why?

- A. No, because the frequency of reporting should reflect the level of control required for the work package.
- **B. Yes, because checkpoint reports are a time-driven control providing progress information.**
- C. Yes, because the project board will need to be updated with the progress of every team.
- D. No, because the project board should decide on the frequency and content of progress reporting.

Answer: B

NEW QUESTION # 31

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