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Exam : IIA-CIA-Part3

**Title : CIA Exam Part Three:
Business Knowledge for
Internal Auditing**

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9 / 4

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IIA-CIA-Part3考試被認為是CIA計劃中最具挑戰性的考試之一，需要高水平的準備和學習。候選人必須對考試內容有透徹的理解，並能夠以實際和有效的方式應用他們的知識。該考試由多選題組成，候選人有四個小時的時間完成考試。

>> IIA-CIA-Part3權威認證 <<

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IIA-CIA-Part3考試，又稱內部稽核商業知識考試，是獲得認證內部稽核師（CIA）稱號所需的三個考試之一。該考試旨在測試候選人對商業概念、治理原則、風險管理以及內部稽核在組織中的角色的認識和理解。IIA-CIA-Part3考試包括100道多項選擇題，考試時間為四個小時。

最新的 Certified Internal IIA-CIA-Part3 免費考試真題 (Q390-Q395):

問題 #390

According to Maslow's hierarchy of needs theory, which of the following best describes a strategy where a manager offers an assignment to a subordinate specifically to support his professional growth and future advancement?

- A. Job security
- B. Esteem by colleagues
- C. Self-fulfillment
- D. Sense of belonging in the organization

答案： C

問題 #391

A rapidly expanding retail organisation continues to be tightly controlled by its original small management team. Which of the following is a potential risk in this vertically centralized organization?

- A. Duplication of business activities
- B. Suboptimal decision making
- C. Lack of coordination among different business units
- D. Operational decisions are inconsistent with organizational goals

答案： B

解題說明：

In a vertically centralized organization, decision-making authority is concentrated at the top levels of management. As a company rapidly expands, maintaining tight control by a small management team can lead to inefficiencies, delays, and suboptimal decision-making due to limited input from operational and frontline staff.

Let's analyze each option:

* Option A: Lack of coordination among different business units

* Incorrect. While coordination challenges can exist in a large, decentralized organization, a tightly controlled, centralized structure typically ensures strong coordination but at the cost of slower decision-making.

* Option B: Operational decisions are inconsistent with organizational goals

* Incorrect. In a centralized structure, top management closely controls decision-making, making goal misalignment less likely.

* Option C: Suboptimal decision making

* Correct.

* Decentralized decision-making allows managers closer to operations to make informed, timely decisions.

* A small centralized team may lack specialized knowledge about different departments, leading to inefficient or outdated decisions.

* As the company expands, delays in decision-making and lack of responsiveness to market conditions increase risk exposure.

* IIA Reference: Internal auditors assess organizational structures to identify risks associated with inefficient decision-making and control bottlenecks. (IIA Standard 2110: Governance)

* Option D: Duplication of business activities

* Incorrect. Duplication of activities is more common in decentralized structures, where different departments operate independently. A tightly controlled, centralized structure reduces redundancy but at the cost of decision-making efficiency.

Thus, the verified answer is C. Suboptimal decision making.

問題 #392

What risk element is management seeking to identify by asking the following question:

What could happen that would adversely affect the organization's ability to achieve its objectives and execute its strategies?

- A. Safeguards and controls
- B. Threat events.
- C. Frequency.
- D. Single loss exposure value.

答案： B

解題說明：

PA 2100-6 poses seven key questions that can identify organizational risk and target potential ways to control or mitigate the exposures. Each question is associated with a risk element. The threat events element is associated with the given question.

問題 #393

The sales manager for a builder of custom yachts developed the following conditional table for annual production and sales:

According to the table, how many yachts should be built?

- A. 0
- B. 1
- C. 2
- D. 3

答案： D

解題說明：

To achieve the maximum expected profit, 30 yachts should be built. For each level of production, multiply the probability of demand by the expected profit. The computation for the maximum is: $0.1 (-US \$10) + 0.2(\$10) + 0.5(\$30) + 0.2(\$30) = US \$22$.

問題 #394

Before authorizing payment of an EDI invoice, the computer automatically compares the invoice with the purchase order and receiving report data. When the system was being developed, the auditor reviewed the payment authorization program and made recommendations. Which one of the following was most likely recommended by the auditor for the situation in which the quantity invoiced is greater than the quantity received?

- A. Authorize payment of the full invoice, but maintain an open purchase order record for the missing goods.
- B. Return the invoice to the vendor.
- C. Pay the amount billed and adjust the inventory for the difference.
- D. Prepare an exception report.

答案： D

解題說明：

An exception report error listing) should be issued so that company personnel can investigate the discrepancy, determine its cause, and take appropriate corrective action.

問題 #395

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