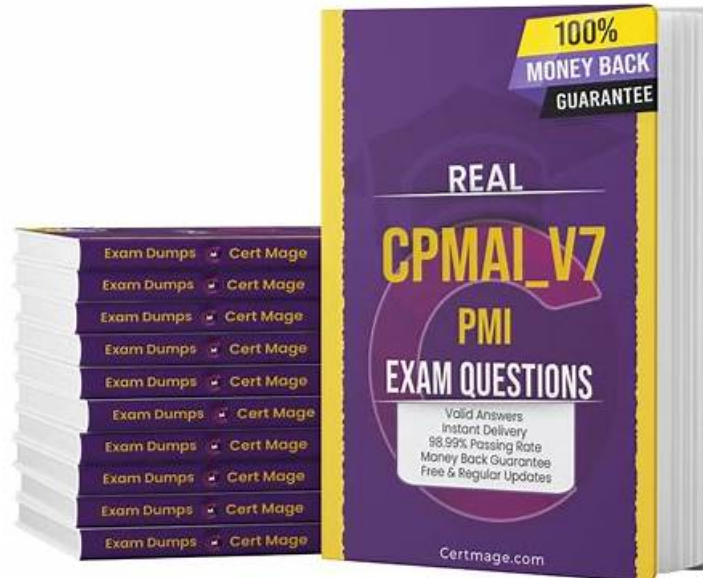


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## PMI Certified Professional in Managing AI Sample Questions (Q66-Q71):

### NEW QUESTION # 66

A project manager is leading a complex project for a global financial institution. The project is developing an AI-driven system for real-time fraud detection and risk management. The system needs to adhere to all financial regulations. The project manager has identified skills gaps with the existing available resources.

What should the project manager do?

- A. Delay the project until internal expertise is developed
- B. Proceed with the project until external expertise is needed
- C. Allocate additional budget for consultant AI training
- **D. Engage consultants to fill the expertise gap**

**Answer: D**

Explanation:

For a global financial institution deploying an AI-driven, real-time fraud detection and risk management system, PMI-aligned AI governance highlights the need for specialized expertise in multiple domains: AI/ML, data engineering, financial risk, fraud typologies, and complex financial regulations (e.g., KYC, AML, transaction monitoring rules). When a skills gap is identified in such a high-stakes, highly regulated context, continuing without the right expertise can create serious compliance, operational, and reputational risks.

Engaging external consultants to fill the expertise gap (option D) is consistent with PMI-CPMAI's focus on ensuring that roles and responsibilities are matched with appropriate competencies. Consultants with proven experience in regulated financial AI projects can help design compliant architectures, define explainability and auditability requirements, advise on model risk management, and ensure that controls meet regulatory expectations.

Delaying the project until internal expertise is developed (option A) may not be practical for strategic initiatives and still might not yield sufficient depth of experience. Proceeding until "expertise is needed" (option B) increases the risk that early design decisions violate regulations or are misaligned with supervisory expectations. Allocating budget to train consultants (option C) misinterprets the need; the immediate requirement is to obtain expertise, not train external parties. Therefore, the project manager should engage consultants to fill the expertise gap while maintaining regulatory adherence and project momentum.

#### NEW QUESTION # 67

During the evaluation of an AI solution, the project team notices an unexpected decline in model performance. The model was previously achieving high accuracy but has recently shown increased error rates.

Which action will identify the cause of the performance decline?

- A. Reviewing recent changes made to the model's architecture and parameters
- **B. Analyzing the distribution of real world data for potential shifts**
- C. Increasing the amount of regularization to prevent overfitting
- D. Checking for issues in the data preprocessing pipeline that may have introduced noise

**Answer: B**

Explanation:

In PMI-CPMAI, ongoing monitoring and performance management are core responsibilities during the AI lifecycle. A model that once performed well but later shows increased error rates often suffers from data drift or concept drift-situations where the real-world data distribution or underlying relationships change compared with the training data. PMI-CPMAI guidance stresses that identifying the root cause of such degradation requires examining how incoming production data differs from historical or training data.

By analyzing the distribution of real-world data for potential shifts, the project team can detect changes in key input features, population characteristics, usage patterns, or label definitions that may be driving performance decline. This aligns with recommended practices in AI operations (MLOps) such as monitoring feature distributions, stability metrics, and segment-level performance over time.

Other actions, like reviewing architecture or increasing regularization, are design-level changes and treat symptoms without first confirming whether the environment has changed. Similarly, checking the preprocessing pipeline is useful when suspecting a technical bug, but the question focuses on identifying the cause of a gradual or unexpected performance drop in real deployment. PMI-CPMAI emphasises that data and context drift analysis is the primary diagnostic step in such scenarios. Therefore, the most appropriate action is to analyze the distribution of real-world data for potential shifts.

#### NEW QUESTION # 68

A healthcare provider is operationalizing an AI tool to assist in diagnostic processes. To ensure robust model governance, they need to address data privacy and ethical considerations.

What should the project manager do?

- **A. Develop a detailed privacy impact assessment (PIA)**
- B. Implement a multi-tiered DCA framework
- C. Establish a comprehensive DPMS protocol

- D. Set up a continuous CUE review process

**Answer: A**

Explanation:

Within PMI-CPMAI-aligned responsible AI practices, deploying AI in healthcare diagnostics requires explicit attention to data privacy, regulatory compliance, and ethical impact on patients. A Privacy Impact Assessment (PIA) is a structured method used to systematically identify, analyze, and mitigate privacy and ethical risks associated with data processing and automated decisions. For an operationalized diagnostic AI tool, a PIA helps the project manager map data flows (collection, storage, use, and sharing), determine the legal basis for processing sensitive health data, highlight potential harms (misuse, breaches, inappropriate access), and define safeguards such as minimization, anonymization, consent handling, and access controls.

PMI-CP-consistent AI governance emphasizes documenting how data is used and how decisions affect individuals, as well as demonstrating that privacy and ethical considerations have been proactively assessed before and during operation. While internal frameworks or protocols (such as generic monitoring or controls) may help manage performance and operations, they do not replace a formal, focused assessment of privacy risk and ethical implications. A PIA provides concrete evidence that the organization has anticipated the effect of the AI system on patient rights, confidentiality, and trust, making it the most suitable action in this context. Therefore, the project manager should develop a detailed privacy impact assessment (PIA).

#### NEW QUESTION # 69

A company's leadership team has requested insights into the AI model's ability to support decision-making processes without requiring them to understand complex technical details.

Which step should the project manager take?

- A. Demonstrate how the model's output can be integrated and used in end-user systems
- B. Discuss how ensemble methods improve the model's robustness
- C. Describe the model's backpropagation and gradient descent optimization
- D. Explain the role of neural network architectures in prediction accuracy

**Answer: A**

Explanation:

In PMI-CPMAI, a key responsibility of the AI project manager is to translate technical capabilities into business-usable decision support, especially for senior leaders who do not need (or want) deep technical model detail. The PMI-CPMAI exam content emphasizes aligning AI outputs with business processes and decision workflows across the full lifecycle, from defining the business need to operationalizing the solution in real environments. Project Management Rather than explaining the mathematics of neural networks, gradient descent, or ensemble methods (options A-C), the guidance stresses demonstrating how the AI system's outputs appear in familiar tools (dashboards, reports, workflow systems) and how they can be acted upon by decision-makers. This includes clarifying inputs, key indicators, thresholds, confidence levels, exception handling, and what actions users should take based on different system recommendations.

PMI-CPMAI also links this to value realization-leaders need to see how the model's outputs are embedded in end-user systems to drive measurable outcomes, not how the algorithm is implemented. certifyera.com+1 Demonstrating integration into end-user systems (option D) directly addresses that need, supports adoption, and satisfies the framework's focus on practical, lifecycle-oriented AI delivery.

#### NEW QUESTION # 70

A project manager is preparing for an AI model evaluation. The model has shown an overall 70% accuracy rate, but the project key performance indicators (KPIs) require at least 89% accuracy.

Which issue related to accuracy reduction should the project manager investigate first?

- A. Training data is not representative of real-world data
- B. Incorrect selection of model algorithms
- C. Inadequate computational power being used
- D. Failure to split training, testing, and validation datasets

**Answer: A**

Explanation:

When an AI model underperforms against defined KPIs (70% accuracy vs required 89%), PMI-style AI evaluation guidance directs project managers to first investigate data-related issues, especially representativeness and quality of the training data, before focusing

on algorithms or infrastructure. If the training data is not representative of real-world data (option A), the model may learn patterns that do not generalize to production conditions. For example, it might be overexposed to common, simple cases and underexposed to rare but critical scenarios, specific customer segments, geographies, or newer product types.

This mismatch is one of the most common causes of accuracy degradation between expected and actual performance. Ensuring representativeness involves checking that the data covers the full spectrum of operational scenarios, class distributions, time periods, and user demographics relevant to the use case. Inadequate compute (option B) more often affects training time than final accuracy, assuming the model trains to convergence. Failure to split datasets correctly (option C) leads to unreliable evaluation metrics, but the question already states an accuracy result and a KPI gap, pointing to performance, not just measurement. Algorithm selection (option D) is important but typically evaluated after confirming that the data foundation is sound. Thus, the first issue to investigate is whether training data is representative of real-world data.

## NEW QUESTION # 71

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