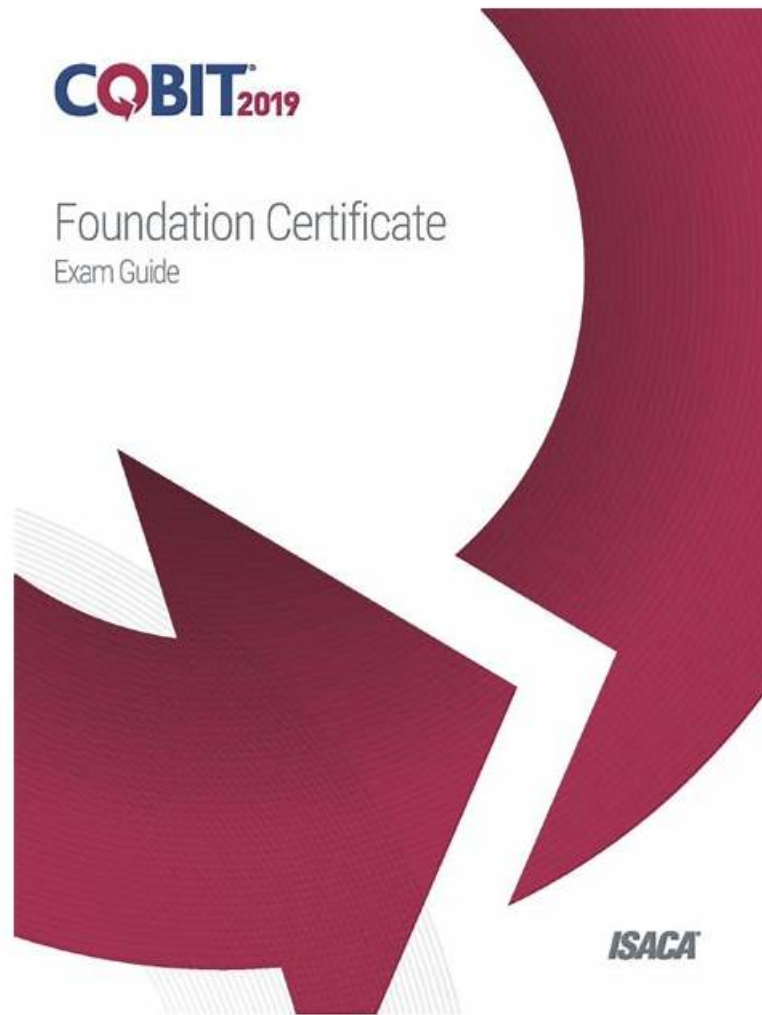


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ISACA COBIT 2019 Foundation Sample Questions (Q116-Q121):

NEW QUESTION # 116

To gain the GREATEST benefit from the COBIT framework, a stakeholder should have a certain level of experience and a thorough understanding of:

- A. the IT function.
- **B. the entire enterprise.**
- C. the regulatory compliance function.

Answer: B

Explanation:

To gain the greatest benefit from the COBIT framework, a stakeholder should have a certain level of experience and a thorough understanding of the entire enterprise. A stakeholder is a person or group that has an interest or concern in an enterprise's activities or outcomes. Examples of stakeholders are board members, executives, managers, employees, customers, suppliers, regulators, etc. To gain the greatest benefit from the COBIT framework, a stakeholder should have a certain level of experience in I&T governance or management practices, as well as a thorough understanding of the entire enterprise's vision, mission, values, goals, objectives, strategies, processes, culture, etc. This would help them to apply the COBIT framework effectively and efficiently to their specific context and needs.1 References: COBIT 2019 Framework:

Introduction and Methodology, [COBIT 2019 Framework: Stakeholder Needs]

NEW QUESTION # 117

Which of the following is a PRIMARY objective of reviewing the effectiveness of a new IT governance system that has been operational for 6 months?

- **A. Obtaining executive management support for IT governance**
- B. Evaluating business performance reports
- C. Identifying further governance requirements

Answer: A

NEW QUESTION # 118

Which of the following is the MOST essential attribute of the highest process capability level (Level 5)?

- A. Quantitative performance measures
- **B. Pursuit of continuous improvement**
- C. Full achievement of the process's purpose

Answer: B

Explanation:

The pursuit of continuous improvement is the most essential attribute of the highest process capability level (Level 5). A process capability level is a measure of how well a process or activity is performed in terms of effectiveness, efficiency, completeness, reliability, etc. A process capability level can range from 0 (incomplete) to 5 (optimizing). Level 5 (optimizing) means that the process continuously improves its performance through both incremental and innovative improvements. The pursuit of continuous improvement is the most essential attribute of Level 5, as it implies that the process is constantly monitored, evaluated, learned from, and enhanced.¹⁴ References: CMMI for Development, Version 1.3, CMMI Institute - Capability Maturity Model Integration

NEW QUESTION # 119

Ensuring the program team knows and understands the enterprise goals is a part of which of the following implementation phases?

- A. Where are we now?
- **B. Where do we want to be?**
- C. What are the drivers?
- D. How do we get there?

Answer: B

Explanation:

Explanation

Ensuring the program team knows and understands the enterprise goals is a part of the "Where do we want to be?" phase of the implementation. The implementation of a governance system is divided into seven phases, each with a set of activities and outputs. The "Where do we want to be?" phase involves defining the desired outcomes and target state of the governance system, based on the enterprise's vision, mission, values, and goals. One of the activities in this phase is to ensure that the program team is aware of and aligned with the enterprise goals, as well as their roles and responsibilities in achieving them. The answer is based on the COBIT 2019 Implementation Guide², page 34. References: 2: COBIT 2019 Implementation Guide | Digital | English

NEW QUESTION # 120

A CIO of a global enterprise has been mandated by the board to change the IT organizational structure from a divisional model to a centralized model and adopt outsourcing as required. The CIO identifies specific design factors that increase the importance of certain governance and management objectives. Which of the following is MOST likely to increase as a result?

- **A. Capability levels**
- B. IT deployment
- C. Threat landscape
- D. Risk appetite and tolerance

Answer: A

Explanation:

The capability levels are a measure of how well an enterprise performs its information and technology governance and management processes in terms of process attributes such as process performance, process definition, process deployment, process measurement, process control, process optimization etc. The capability levels range from 0 (incomplete) to 5 (optimizing), indicating the degree of maturity and effectiveness of an enterprise's information and technology governance and management processes. The capability levels are most likely to increase as a result of identifying specific design factors that increase the importance of certain governance and management objectives. The design factors are the characteristics or conditions that influence how an enterprise designs and implements its information and technology governance system using COBIT 2019. The design factors include aspects such as enterprise strategy archetype; enterprise goals; IT-related goals; risk profile; IT deployment; threat landscape; compliance requirement; operating environment; size of enterprise; culture; stakeholders; etc. By identifying specific design factors that increase the importance of certain governance and management objectives, an enterprise can tailor its information and technology governance system to suit its context and needs. This will also help to improve its capability levels for those governance and management objectives that are prioritized by the design factors. For example, if an enterprise identifies that its IT deployment design factor is cloud-based or hybrid-based, it may increase the importance of certain governance and management objectives such as managed

