

PMI-RMP日本語的中対策 & PMI-RMP資料的中率



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>> PMI-RMP日本語的中対策 <<

PMI-RMP資料的中率、PMI-RMPダウンロード

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PMI Risk Management Professional 認定 PMI-RMP 試験問題 (Q39-Q44):

質問 # 39

When approving the risk contingency budget for a project, the CEO notices each team has a different approach to report risks and their impacts. The CEO decides to create a new centralized risk management function to help resolve the problem. How does centralizing the risk management function help resolve the problem?

- A. Enhance the process of identification of different Individual project risks.
- B. Creates a single repository for all project risk documents.
- C. Establishes risk sources and ownership for trigger monitoring.
- D. Allows monitoring the impact against the overall project risk exposure.

正解: D

解説:

Centralizing the risk management function enables the organization to have a consistent approach to reporting risks and their impacts. This allows for better monitoring of the impact against the overall project risk exposure, which helps in making informed decisions and allocating resources effectively.

According to the PMI-RMP Exam Content Outline1, one of the tasks in the domain of risk governance is to "establish and maintain a centralized risk management function to support the project and organizational objectives". A centralized risk management function

can help resolve the problem of inconsistent risk reporting by providing a common framework, methodology, and standards for risk management across the organization. One of the benefits of centralizing the risk management function is that it allows monitoring the impact of individual project risks against the overall project risk exposure, as well as the organizational risk appetite and tolerance. This can help the CEO and other senior management to make informed decisions and allocate resources accordingly. Therefore, the best answer is B.

質問 # 40

What project management plan is most likely to direct the quantitative risk analysis process for a project in a matrix environment?

- A. Risk analysis plan
- **B. Risk management plan**
- C. Staffing management plan
- D. Human resource management plan

正解: B

質問 # 41

An agriculture government agency faces different challenges with farmers and landlords. In implementing its ambitious growth strategy, the agency decided to establish an enterprise risk management unit to identify risks, analyze risks, and provide a handbook showing how to handle the surrounding uncertainty.

What should the risk management expert recommend the agency do first to identify risks and develop the handbook?

- A. Follow standard risk identification tools dedicated for agriculture and tailor them to the environment.
- B. Prepare a list of the key resources that will be used to compile a risk management plan.
- **C. Conduct meetings, facilitated workshops, and interviews with stakeholders to identify potential risks.**
- D. Hire an agriculture expert who can develop the required handbook and discuss it with the agriculture minister.

正解: C

解説:

According to the PMBOK Guide¹, risk identification is the process of determining which risks may affect the project and documenting their characteristics. It involves the use of various techniques to gather information from different sources and perspectives, such as stakeholders, experts, historical data, assumptions, and environmental factors. Some of the common techniques for risk identification are meetings, facilitated workshops, interviews, brainstorming, checklists, questionnaires, SWOT analysis, and root cause analysis. These techniques help to elicit the knowledge and opinions of the participants, and to generate a comprehensive list of potential risks that can be further analyzed and prioritized. In this case, the risk management expert should recommend the agency to conduct meetings, facilitated workshops, and interviews with stakeholders to identify potential risks and develop the handbook. This will help to understand the context and objectives of the agency, the expectations and concerns of the farmers and landlords, the challenges and opportunities in the agriculture sector, and the possible sources and impacts of uncertainty. The risk management expert can then use the information gathered from these techniques to create a risk register and a risk management plan, which can form the basis of the handbook. This is part of the Identify Risks process in the PMBOK Guide¹.
References: 1: A Guide to the Project Management Body of Knowledge (PMBOK Guide) - Sixth Edition Engaging stakeholders through meetings, workshops, and interviews is crucial for risk identification, as it allows the agency to gather diverse perspectives and insights on potential risks. This approach is more effective than relying solely on standard tools or hiring an expert.

質問 # 42

Jeff, a key stakeholder in your project, wants to know how the risk exposure for the risk events is calculated during quantitative risk analysis. He is worried about the risk exposure which is too low for the events surrounding his project requirements. How is the risk exposure calculated?

- A. The probability of a risk event plus the impact of a risk event determines the true risk exposure.
- B. The risk exposure of a risk event is determined by historical information.
- **C. The probability of a risk event times the impact of a risk event determines the true risk exposure.**
- D. The probability and impact of a risk event are gauged based on research and in-depth analysis.

正解: C

質問 # 43

A risk manager is managing risks in a project. During the initial stages of project execution, a new risk is identified. There is a very small chance that this risk will occur and even if it occurs, the impact would be low. What should the risk manager do with this risk?

- A. Ignore this risk as it is not critical.
- **B. Put the risk on the watch list.**
- C. Seek guidance from subject matter experts (SMEs).
- D. Inform the stakeholders about this risk.

正解: B

解説:

Since the probability and impact the risk are both low, it is appropriate to put the risk on the watch list. This allows the risk manager to monitor the risk without expending significant resources on it.

A watch list is a list of low-priority risks that are not actively managed, but are monitored for changes. A watch list can help the risk manager to keep track of the risks that have low probability and low impact, and to reassess them periodically. Putting the risk on the watch list is the most appropriate action for the risk manager, as it allows him or her to document the risk and review it later. Seeking guidance from SMEs, ignoring the risk, or informing the stakeholders are not necessary actions for a low-priority risk, as they would consume time and resources that could be better spent on more critical risks. References: PMI Risk Management Professional (PMI-RMP) Examination Content Outline and Specifications1, page 10; A Guide to the Project Management Body of Knowledge (PMBOK® Guide) - Sixth Edition, page 406.

質問 # 44

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