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## CIPS Operations Management Sample Questions (Q116-Q121):

### NEW QUESTION # 116

Where a company produces many different but similar products, what is this dimension known as?

- A. low variation
- B. high variation
- C. high variety
- D. low variety

**Answer: C**

Explanation:

This is high variety. Variation is about fluctuations in demand. See p.49

#### NEW QUESTION # 117

According to Juran, there are several options to improve quality- these include which of the following? Select THREE

- A. refine
- B. renovate
- C. remove
- D. reallocate
- E. repair

**Answer: A,B,E**

Explanation:

repair, refine and renovate are part of Juran's quality improvement interventions ( there are '4 Rs' - the last one is reinvent- p.122). The end of Chapter 2.3 talks about three different philosophies of TQM: Crosby, Juran and Deming. As far as I'm aware these don't come up often as questions, mainly because they're all so similar. You may get a question on this, and possibly on Deming's Plan-Do-Check-Act cycle (CIPS LOVE the Deming cycle for some reason) but don't stress too much about memorising all the philosophies word for word.

#### NEW QUESTION # 118

Shireen is an Operations Manager at a cake factory. She has been asked by her manager to create a list of the transforming resources used within the factory. Which of the following would appear on her list? Select TWO

- A. Information such as recipes
- B. employees who work on the production line
- C. facilities such as mixing equipment and ovens
- D. raw materials such as flour and sugar

**Answer: B,C**

Explanation:

Employees and Facilities are 'transforming resources'. Raw Materials and Information are 'transformed resources'. TransformING means they do the work of converting something into something else. TransformED means they change into something. See p.45 of the study guide for more information on this.

#### NEW QUESTION # 119

Blue Slipper Ltd is a multi-national organisation that produces a variety of cosmetic products. A team has been put together to create a strategy for the Marketing Department in order to increase sales and thus profitability. What level of strategy is being created?

- A. business level strategy
- B. corporate level strategy
- C. functional level strategy
- D. operational level strategy

**Answer: C**

Explanation:

The correct answer is functional level strategy as Marketing is a function within the business. P.32 discusses the three levels of strategy: corporate (whole organisation), business level (divided by business unit such as lipsticks, mascara etc) and function (divided by department such as marketing, operations and HR). The last option is made up.

#### NEW QUESTION # 120

Continuous Operations is a manufacturing methodology which is driven by forecasted customer numbers and has a low level of

work-in-progress inventory. Is this true?

- A. no- in continuous operations there is a high level of work-in-progress inventory
- B. no- in continuous operations actual customer numbers are used
- **C. yes- in continuous operations there is a high level of standardisation**
- D. yes- in continuous operations there is a low level of automation

**Answer: C**

Explanation:

Firstly, look to see if the statement is true or false. It is true (this is taken from the table comparing continuous operations to intermittent operations on p.15). Therefore you can automatically discount options 3 and 4. Between 1 and 2, option 1 is incorrect as there is a high level of automation in continuous operations.

## NEW QUESTION # 121

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