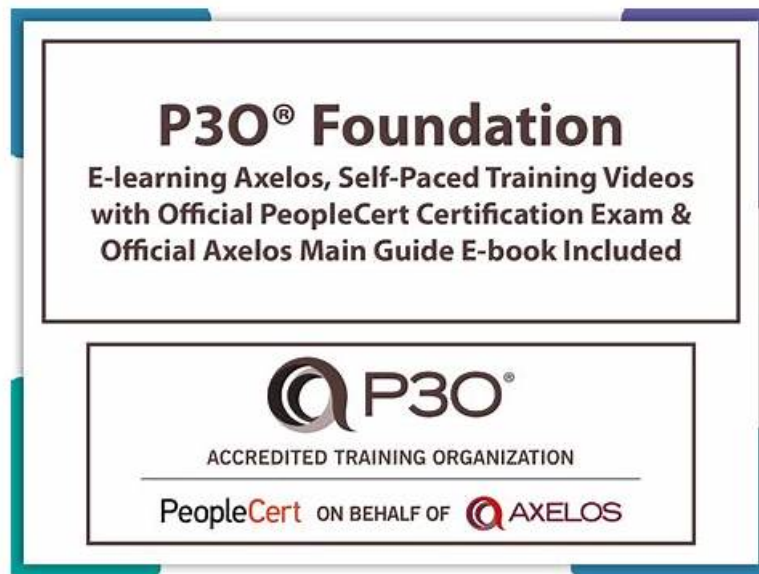


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## PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q44-Q49):

### NEW QUESTION # 44

What is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities?

- A. Business as usual
- B. Portfolio

- C. Programme
- D. Project

**Answer: C**

Explanation:

A programme is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities, according to the P3O Foundation (2013) manual. Section 2.1.1 states,

"A programme is a temporary flexible organization structure created to coordinate, direct and oversee the implementation of a set of related projects and activities in order to deliver outcomes and benefits aligned with an organization's strategic objectives." This distinguishes it from business as usual (B), which is ongoing operations, projects (C), which are individual initiatives, and portfolios (D), which manage a group of programmes and projects. The 2013 edition emphasizes the programme's role in delivering coordinated change, making A the correct choice. This definition supports the P3O's function of aligning such structures with strategic goals, ensuring effective change management.

Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

#### NEW QUESTION # 45

Which should be documented in a Blueprint?

- A. Need for Business Cases for mission-critical programmes to be reported to the Portfolio Board
- B. Benefit Profiles for individual benefits to be delivered by the P3O
- C. Actual Highlight Reports issued by individual projects
- D. Transition plans for the implementation of business change into business as usual

**Answer: D**

Explanation:

The Blueprint should document transition plans for implementing business change into business as usual, according to the P3O Foundation (2013) manual. Section 4.3.3 states, "The Blueprint includes transition plans detailing how business change will be embedded into business as usual, providing a roadmap for implementation." This differs from Benefit Profiles (A), which are specific to benefits realization, Business Case needs (C), which are strategic inputs, and Highlight Reports (D), which are operational updates. The

2013 edition emphasizes the Blueprint's role in planning structural and process changes, ensuring smooth integration. This supports the P3O's implementation lifecycle.

Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

#### NEW QUESTION # 46

How can a P3O directly support effective teamwork between Programme Managers located in different regions?

- A. Implement standard collaborative tools
- B. Support the fast track mobilization of programs
- C. Implement the portfolio prioritization and optimization technique
- D. Appoint a P3O Sponsor for each region

**Answer: A**

Explanation:

The P3O Foundation (2013) manual highlights that implementing standard collaborative tools directly supports effective teamwork among regionally dispersed Programme Managers. Section 6.2.2 states,

"Standard collaborative tools, such as information portals and shared workspaces, enable effective communication and coordination among distributed teams, including Programme Managers in different regions." This contrasts with appointing regional sponsors (A), which is a governance role, portfolio prioritization (B), which focuses on strategy, and fast-track mobilization (D), which aids initiation. The 2013 edition emphasizes technology's role in overcoming geographical barriers, ensuring real-time collaboration and consistency. This approach enhances team cohesion and efficiency, aligning with P3O's support function for distributed models.

Reference: P3O Foundation (2013) manual, Section 6.2.2, AXELOS.

#### NEW QUESTION # 47

Which is NOT a typical factor that may affect the design of a P3O model?

- A. Size of the organization
- B. Organizational PPM maturity
- **C. Challenge to current culture**
- D. Geographical divisions

**Answer: C**

Explanation:

The P3O Foundation (2013) manual lists organizational PPM maturity, geographical divisions, and size as typical design factors, but not a challenge to current culture. Section 5.2.1 states, "The design of a P3O model is influenced by organizational PPM maturity, geographical spread, and organizational size." A challenge to current culture (D) is an implementation barrier, not a design factor (Section 4.2.3). The 2013 edition focuses design on structural and maturity considerations, addressing cultural challenges separately. This distinction ensures a tailored yet feasible P3O structure.

Reference: P3O Foundation (2013) manual, Sections 5.2.1 and 4.2.3, AXELOS.

#### **NEW QUESTION # 48**

Which occurs when the P3O implementation programme is closed?

- A. Blueprint is produced to document processes
- B. Vision Statement is to reflect delivery
- C. Risks to the implementation are captured
- **D. P3O capability becomes business as usual**

**Answer: D**

Explanation:

The P3O Foundation (2013) manual states that when the P3O implementation programme closes, the P3O capability becomes business as usual. Section 4.4.5 notes, "Upon closure of the implementation programme, the P3O capability is fully integrated into business as usual, marking the end of the transition phase." This differs from updating the Vision (A), producing the Blueprint (B), or capturing risks (C), which occur earlier.

The 2013 edition emphasizes this transition to ensure operational sustainability, aligning with the P3O's long-term role. This finalizes the implementation lifecycle.

Reference: P3O Foundation (2013) manual, Section 4.4.5, AXELOS.

#### **NEW QUESTION # 49**

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