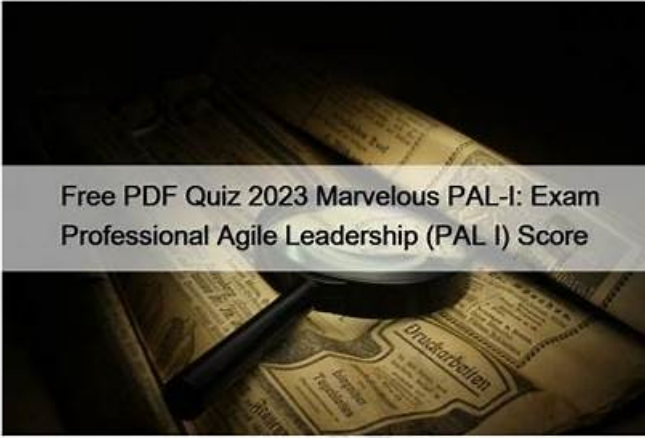


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Scrum Professional Agile Leadership (PAL I) Sample Questions (Q11-Q16):

NEW QUESTION # 11

What is the Ability to Innovate?

- A. The innovation provided by the Product
- **B. The effectiveness of an organization to deliver new capabilities that might better meet customer needs**
- C. The organization's ability to quickly deliver new capabilities, services, or products
- D. The potential future value that could be realized if the organization met the needs of all potential customers or users
- E. The value of innovation
- F. The value that the product delivers today

Answer: B

NEW QUESTION # 12

You are a Scrum Master of a Scrum Team. Due to urgent personal issues, the day after Sprint planning, a team member is required to take a few days off and will not be available for the remainder of the Sprint. The team promised to deliver 10 Product Backlog items, however, this is highly unlikely now.

What two actions are the most appropriate?

- **A. Facilitate a meeting between the Product Owner and Developers to renegotiate scope while focusing on the Sprint goal.**
- B. Ask the team member to put off their problems for the next Sprint since they have already committed to delivering.
- C. Become a Developer for this Sprint to help the team.
- **D. Deliver what you can within the sprint.**
- E. Ask the team member to work from home.
- F. Ask the remaining team to work longer hours.

Answer: A,D

NEW QUESTION # 13

What would be the effect of Artifacts with low transparency?

- A. None
- B. The Scrum Master will be disappointed
- C. Not all artifacts must be transparent
- **D. Can lead to decisions that diminish the value and increase risk**
- E. better results

Answer: D

NEW QUESTION # 14

A Scrum Team has remote team members, after the 15 minute daily Scrum, Developers spend an additional 15-30 minutes every day discussing architectural designs, code designs, code reviews, high priorities bugs, and concerns.

As a Scrum Master, how should you handle this situation?

- **A. Allow the Scrum Team to self-manage and decide for themselves.**
- B. Ask the Scrum Team to discuss everything needed in the Daily meetings within 15 minutes. Meetings outside the Scrum

Events are not allowed. They are a waste of time.

- C. If needed, inform the Management about such meetings. Try to reduce such meetings as much as possible so the Developers can get more time to develop.
- D. Tell the Developers that they cannot add events or meetings that are not part of the Scrum Framework.
- E. Facilitate such meetings so Developers only spend 15 minutes on the Daily Scrum.

Answer: A

NEW QUESTION # 15

What is the primary benefit of an agile approach as compared to a traditional up-front approach? (choose the best answer)

- **A. To maximize value.**
- B. To minimize risks.
- C. To utilize resources efficiently.
- D. To deliver on-time, on-budget, and on-scope.

Answer: A

Explanation:

Agile prioritizes delivering the highest possible value to customers by iterating, adapting, and responding to feedback. This approach contrasts with traditional methods that prioritize efficiency, budget, and scope but may not always maximize value due to rigid upfront planning.

NEW QUESTION # 16

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