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## **PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q36-**

## Q41):

### NEW QUESTION # 36

Which is a COE function or service?

- A. Support PPM tools
- B. Align projects to strategy
- C. Support delivery of a specific programme
- D. Provide capacity planning

**Answer: A**

Explanation:

The P3O Foundation (2013) manual identifies supporting PPM tools as a COE function. Section 5.3.4 states, "The Centre of Excellence (COE) provides functions such as supporting PPM tools to ensure consistency and maturity in project, programme, and portfolio management." This differs from programme delivery (B), capacity planning (C), or strategic alignment (D), which are handled by other offices. The 2013 edition emphasizes the COE's role in standardizing tool usage, enhancing organizational PPM capability. This supports consistent practice across the P3O model.

Reference: P3O Foundation (2013) manual, Section 5.3.4, AXELOS.

### NEW QUESTION # 37

Which technique ensures resources with the right expertise are allocated to PPM roles?

- A. Management dashboards
- B. P3O information portal
- C. Facilitation - workshop techniques
- D. Skills development and maintenance

**Answer: D**

Explanation:

The P3O Foundation (2013) manual identifies skills development and maintenance as the technique to ensure resources with the right expertise are allocated to PPM roles. Section 6.3.2 states, "Skills development and maintenance techniques assess and enhance the expertise of resources, ensuring they are appropriately allocated to PPM roles within the P3O." This differs from information portals (A), which share knowledge, dashboards (C), which report data, or workshops (D), which facilitate collaboration. The 2013 edition emphasizes this training to match skills with roles, enhancing P3O effectiveness. This supports efficient resource utilization.

Reference: P3O Foundation (2013) manual, Section 6.3.2, AXELOS.

### NEW QUESTION # 38

Which factor will NOT influence the size of a P3O?

- A. Budget of the programmes and projects it will
- B. Size of the programmes and projects it will support
- C. Training requirements for its members of staff
- D. Number and type of functions it will deliver

**Answer: C**

Explanation:

The size of a P3O, according to the P3O Foundation (2013) manual, is influenced by factors such as the number and type of functions (A), the size of programmes and projects (B), and the budget available (C), as these directly impact resource and structural needs. Section 5.2.1 states, "The size and complexity of a P3O are determined by the scope of functions, the scale of supported programmes/projects, and the allocated budget." However, training requirements for staff (D) do not directly determine the P3O's size but rather its operational capability and efficiency post-establishment. The 2013 guidance focuses on structural and financial factors for sizing, with training addressed as a support function (Section 7.4) to enhance skills, not as a size determinant. This distinction ensures the P3O is scaled appropriately to its strategic role, not its training needs.

Reference: P3O Foundation (2013) manual, Sections 5.2.1 and 7.4, AXELOS.

### NEW QUESTION # 39

Which is a typical constraint which impacts on how a P3O is implemented?

- A. P3O assurance services must be independent
- **B. P3O governance must align with existing corporate governance**
- C. Pace of change must take into account current P3M3 maturity
- D. Quality, standardized data is needed

**Answer: B**

Explanation:

The P3O Foundation (2013) manual identifies alignment with existing corporate governance as a typical implementation constraint. Section 4.2.3 states, "A key constraint in P3O implementation is ensuring its governance aligns with the organization's existing corporate governance framework to maintain coherence and authority." This differs from pace of change (A), data quality (B), or assurance independence (C), which are operational considerations. The 2013 edition emphasizes this alignment to avoid conflicts, ensuring the P3O integrates seamlessly. This constraint shapes the implementation strategy and structure.

Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

### NEW QUESTION # 40

Which is a delivery support function?

- A. Develop standard processes for producing Business Cases
- B. Train and coach PPM staff
- **C. Report portfolio performance through management dashboards**
- D. Provide a flexible resource pool

**Answer: C**

Explanation:

The P3O Foundation (2013) manual identifies reporting portfolio performance through management dashboards as a delivery support function. Section 7.2.1 states, "Delivery support functions include reporting portfolio performance using management dashboards to provide real-time insights to stakeholders." This differs from training (B), resource provision (C), or process development (D), which are capacity or strategic functions. The 2013 edition emphasizes this reporting role to support ongoing project and programme delivery, ensuring visibility and control. This enhances operational effectiveness.

Reference: P3O Foundation (2013) manual, Section 7.2.1, AXELOS.

### NEW QUESTION # 41

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