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PRINCE2 Practitioner Exam Sample Questions (Q99-Q104):

NEW QUESTION # 99

Which 2 statements should be recorded under the Costs heading?

- A. 10 further orders with an average profit of £2k will deliver a benefit of £20k in the first year.
- B. Project costs are estimated to be a total of £26.5k.
- C. The MNO marketing budget this year is £120k.
- D. The new company logo is estimated to cost £4k.
- E. The project will be funded from the business marketing budget

Answer: B,E

Explanation:

Explanation/Reference:

Testlet 2

Scenario

A central government department, the Ministry of Food Hygiene (MFH), faces increasing pressure to cut costs, better manage suppliers' performance and reduce the confusion caused by inadequate internal controls, outdated standards and outdated technology. External consultants were employed to conduct a feasibility study to identify options to address the problems, and the likely costs and benefits. The following options were considered:

- Do nothing.
- Re-engineer selected business functions.
- Outsource selected business functions.

The feasibility study concluded that there was a case for outsourcing the MFH Information Technology Division and the Facilities Division (maintenance of buildings and grounds). The recommendations were:

- One service provider should be contracted to provide the services currently provided by the Information Technology Division and the Facilities Division.
- A 10-year service contract should be agreed with the selected service provider.

The feasibility study developed high-level designs of the current organization, processes, systems and operating models, plus an outline Business Case for the required project. The external consultants also made the following recommendations for the management of the project:

- Use PRINCE2.
- Set up the project with 4 management stages:

Stage 1. Standard PRINCE2 initiation activities.

Stage 2. Create detailed designs (future organization, processes, systems and operating models) and the service level agreement between MFH and the future service provider.

Stage 3. Request and evaluate proposals, select service provider and agree contract.

Stage 4. Transfer equipment and staff, transfer responsibility for service provision and run trial period.

Initial estimates indicated that the project would cost £2.5m and take two years to complete.

MFH senior management agreed that there was a case for outsourcing, and accepted the recommendations as a basis for the project. There is an expected saving of £20m over 10 years.

The Outsourcing project has completed the Starting up a Project process and is now in the initiation stage.

Because of the strategic importance of the project, the MFH Chief Executive Officer has taken the role of Executive. A PRINCE2-experienced Project Manager has been appointed from within MFH. Staff within the business functions being outsourced will work with the external consultants who conducted the feasibility study to define the detailed designs.

NEW QUESTION # 100

Which 2 statements should be recorded under the Expected dis-benefits heading?

- A. MFH will lose direct control over the outsourced business functions.
- B. Staff morale will be negatively affected.
- C. Staff may lose the opportunity to work in Information Technology.
- D. An investment of £2.5m is required.
- E. The project will take two years to deliver.

Answer: A,E

Explanation:

Explanation/Reference:

Reference: <http://www.whatisprince2.net/prince2-theme-business-case.php>

NEW QUESTION # 101

The Calendar project was delivered as originally planned, and is now preparing for planned closure.

Lines 1 to 6 in the table below consist of an assertion statement and a reason statement. For each line identify the appropriate option, from options A to E, that applies. Each option can be used once, more than once or not at all.

Answer:

Explanation:

Explanation:

NEW QUESTION # 102

Which 2 alternative actions apply to the proposed supplier assurance for this project?

- A. Add 'Outcome Account Manager' because he will advise on potential changes and their impact on the integrity of the project's products.
- B. Retain because he is well-regarded within the Ministry because of the efficiencies, superb service and savings he has achieved in the Facilities Division.
- C. Retain because he has a professional facilities qualification and so is in a position to specify the needs of his division.
- D. Retain because he will be able to advise on many of the products that will enable outsourcing to happen, such as the 10-year outsourcing service contract.
- E. Remove because he is involved with the project and is therefore NOT independent.

Answer: A,D

NEW QUESTION # 103

ABC Company has a number of projects in progress. The executive of the Health and Safety Training Project is also a member of the project board for two other projects and is very busy. As a result, during this initiation stage, the executive has appointed another person to carry out both their business assurance and the role of change authority for minor and medium severity issues.

Is this appropriate, and why?

- A. Yes, because projects that are likely to have many changes should delegate the change authority.
- B. Yes, because people with delegated project assurance roles may act as the change authority.
- C. No, because the decision to have a change authority should be made before the project is authorized.
- D. No, because the project manager identifies the level of tailoring that is relevant for the project.

Answer: B

NEW QUESTION # 104

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