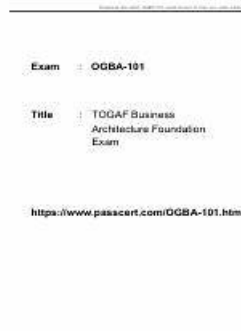


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The Open Group OGBA-101 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Organization Mapping: In this topic of the TOGAF Business Architecture Foundation exam, TOGAF business architects learn how to apply organization mapping when developing a Business Architecture.
Topic 2	<ul style="list-style-type: none">Key Terminologies: The focal point of this TOGAF Business Architecture Foundation exam topic is about key terminologies of the Business Architecture.
Topic 3	<ul style="list-style-type: none">Enterprise Architecture and the TOGAF Standard: In this topic of the OGBA-101 Exam, TOGAF business architects learn about the contents of the TOGAF framework, the TOGAF Architecture Development Method (ADM), and the TOGAF Library.
Topic 4	<ul style="list-style-type: none">Introduction to TOGAF Business Architecture Foundation: This topic gives aspiring TOGAF business architects basic knowledge about the Business Architecture Foundation.

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The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q68-Q73):

NEW QUESTION # 68

Which of the following best describes a business capability?

- A. It is an articulation of the relationships between business entities that make up the enterprise.
- B. It is a detailed description of the architectural approach to realize a particular solution.
- C. It delineates what a business does without an explanation of how, why, or where the capability is used.
- D. It is a qualitative statement of intent that should be met by the enterprise architecture capability developing the business architecture.

Answer: C

Explanation:

According to the TOGAF Series Guide to Business Capabilities (Version 2), a business capability is defined as "a particular ability or capacity that a business may possess or exchange to achieve a specific purpose or outcome" 4. A business capability delineates what a business does without an explanation of how, why, or where the capability is used 4. A business capability can be expressed as a verb phrase that indicates what function or service the capability provides 4. For example, some possible business capabilities are "Manage Customer Relationships", "Deliver Products", or "Perform Financial Analysis".

NEW QUESTION # 69

Consider the diagram of an architecture development cycle.

Which description matches the phase of the ADM labeled as item 1?

- A. Conducts implementation planning for the architecture defined in previous phases.
- B. Establishes procedures for managing change to the new architecture.
- C. Provides architectural oversight for the implementation.
- D. Operates the process of managing architecture requirements.

Answer: A

Explanation:

In the context of the TOGAF ADM (Architecture Development Method), the phase labeled as item 1, which conducts implementation planning for the architecture defined in previous phases, corresponds to Phase E: Opportunities and Solutions. Here's a detailed explanation:

Phase E: Opportunities and Solutions:

Objective: This phase focuses on identifying delivery vehicles (projects, programs, or portfolios) that can deliver the target architecture identified in previous phases. It bridges the gap between the architecture vision and the detailed implementation.

Implementation Planning: In this phase, the architect develops the detailed Implementation and Migration Plan. This includes identifying work packages, sequencing activities, and preparing for the transition to the target architecture.

Key Activities:

Identify Opportunities and Solutions: This involves identifying potential solutions that address the gaps identified during the architecture definition phases (Phases B, C, and D).

Work Package Definition: Work packages are defined, which include specific projects or initiatives required to implement the

architecture.

Transition Planning: Detailed plans for transitioning from the baseline to the target architecture are developed, ensuring that all necessary steps and resources are accounted for.

TOGAF Reference:

Phase E Deliverables: Key deliverables of this phase include the Implementation and Migration Plan, project charters, and work package descriptions.

Alignment with Business Strategy: This phase ensures that the implementation plans are aligned with the business strategy and objectives, providing a clear path for executing the architecture vision.

Benefits:

Structured Implementation: Conducting implementation planning ensures that the architecture is implemented in a structured and controlled manner, reducing risks and enhancing the likelihood of success.

Resource Allocation: It helps in efficient allocation of resources by identifying the specific projects and initiatives needed to achieve the target architecture.

In summary, Phase E of the TOGAF ADM focuses on conducting implementation planning for the architecture defined in previous phases, ensuring a structured and controlled approach to executing the architecture vision and achieving the desired business outcomes.

NEW QUESTION # 70

Which of the following is guidance for creating value streams?

- A. Create an initial set of value streams that provide a one-to-one mapping to existing capabilities.
- **B. Clearly define the triggering stakeholder.**
- C. Include operational levels of detail.
- D. Identify the top-level value streams from components of capabilities.

Answer: B

Explanation:

Value streams represent the series of steps an organization takes to deliver value to a customer or stakeholder.

A key principle in defining value streams is clarity about who initiates the value stream and what triggers it.

This is essential for several reasons:

* Understanding customer needs: Identifying the triggering stakeholder helps to understand their specific needs and expectations, which drives the design and optimization of the value stream.

* Defining scope and boundaries: Knowing the trigger helps to define the starting and ending points of the value stream, ensuring that it encompasses all the necessary activities to deliver the desired value.

* Measuring effectiveness: With a clear trigger, it becomes possible to measure the effectiveness of the value stream by tracking how well it meets the needs of the triggering stakeholder.

NEW QUESTION # 71

Which of the following describes the concept of an Enterprise Architecture Capability?

- A. The ability to strike a balance between positive and negative outcomes resulting from the realization of opportunities.
- **B. The ability to develop, use and sustain the architecture of a particular enterprise using architecture to govern change.**
- C. The ability to follow general rules and guidelines that relate to Enterprise Architecture work and that enable decision-making.
- D. The ability to distinguish between different types of architectural assets that exist at different levels of abstraction in the enterprise.

Answer: B

NEW QUESTION # 72

Which approach to modeling business value is designed to create an end-to-end perspective of value from the customer's perspective?

- A. Value networks
- **B. Value streams**
- C. Value chains

- Answer: B**

A value stream is an approach to modeling business value that focuses on the end-to-end sequence of activities that an organization performs to deliver a product or service to the customer. This perspective is designed to help organizations understand the full lifecycle of value creation, from the initial customer demand to the final delivery of value. It provides a holistic view of the flow of value through the organization and is instrumental in identifying areas of waste and opportunities for improvement to enhance the overall customer experience. Value streams help in visualizing and optimizing the steps necessary to effect change in the business processes and systems that create value for the customers.

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