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The Open Group OGBA-101 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Organization Mapping: In this topic of the TOGAF Business Architecture Foundation exam, TOGAF business architects learn how to apply organization mapping when developing a Business Architecture.
Topic 2	<ul style="list-style-type: none">TOGAF Business Scenario method: The focal point of this OGBA-101 exam topic is the application of the TOGAF Business Scenario method.
Topic 3	<ul style="list-style-type: none">TOGAF ADM: This topic of the OGBA-101 exam gives TOGAF business architects an introduction to the TOGAF ADM, its objectives, and usage.

Topic 4	<ul style="list-style-type: none"> • Key Terminologies: The focal point of this TOGAF Business Architecture Foundation exam topic is about key terminologies of the Business Architecture.
Topic 5	<ul style="list-style-type: none"> • Development of a Business Architecture: This topic explains how a Business Architecture is developed with the TOGAF ADM.
Topic 6	<ul style="list-style-type: none"> • Enterprise Architecture and the TOGAF Standard: In this topic of the OGBA-101 Exam, TOGAF business architects learn about the contents of the TOGAF framework, the TOGAF Architecture Development Method (ADM), and the TOGAF Library.

The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q125-Q130):

NEW QUESTION # 125

When developing a Business Architecture, which of the following is recommended if an enterprise has existing Architecture Descriptions?

- A. They should be used as the basis for the Baseline Description.
- B. They should be added to the Governance Repository within the Architecture Repository.
- C. They should be used to validate the business principles.
- D. They should be reviewed, and work packages identified for portfolio planning.

Answer: A

Explanation:

When developing a Business Architecture, TOGAF provides guidance on how to leverage existing architecture descriptions to build a comprehensive and accurate Baseline Description. Here's a step-by-step explanation:

* Existing Architecture Descriptions:

* Existing architecture descriptions provide valuable insights into the current state of the enterprise's architecture. These descriptions can include documentation of processes, systems, technologies, and organizational structures.

* Baseline Description:

* The Baseline Description represents the current state of the enterprise architecture. It serves as the starting point for developing the Target Architecture and planning the transition from the current state to the future state.

* Using Existing Descriptions:

* Review and Analyze: Existing architecture descriptions should be reviewed and analyzed to understand the current state accurately. This involves identifying all relevant artifacts, documents, and data.

* Integration into Baseline: The information from the existing descriptions should be integrated into the Baseline Description. This ensures that the Baseline accurately reflects the current state, providing a solid foundation for future planning.

* Gaps and Opportunities: By using existing descriptions, architects can identify gaps in the current architecture and opportunities for improvement. This helps in formulating a more effective Target Architecture.

* TOGAF ADM References:

* Phase A: Architecture Vision: This phase involves establishing the architecture vision, which includes defining the scope and approach for the Baseline Description.

* Phase B: Business Architecture: During this phase, the Baseline Business Architecture is developed using existing architecture descriptions as a key input.

In summary, using existing architecture descriptions as the basis for the Baseline Description ensures that the current state is accurately documented, providing a reliable foundation for developing the Target Architecture and planning the transition.

NEW QUESTION # 126

Which approach to model, measure, and analyze business value is primarily concerned with identifying the participants involved in creating and delivering value?

- A. Value chains
- B. Value networks
- C. Lean value streams
- D. Value streams

Answer: B

Explanation:

Value networks are an approach to model, measure, and analyze business value that is primarily concerned with identifying the participants involved in creating and delivering value³. Value networks focus on the relationships and interactions among the participants, such as customers, suppliers, partners, employees, and other stakeholders³. Value networks can help to understand how value flows through the network and how it can be improved or optimized.

NEW QUESTION # 127

Which of the following best describes a business capability map?

- **A. A holistic representation of capabilities, including end-to-end delivery value, and the relationships between these capabilities.**
- B. The highest-level description of an organization, covering all missions and functions of the business.
- C. A reference model that provides a conceptual definition of all the key building blocks within a business architecture
- D. A self-contained view of the business that is independent of organizational structure, business processes, systems and applications.

Answer: A

Explanation:

A business capability map is a comprehensive representation that showcases an organization's abilities in a structured manner. It identifies and illustrates the various business capabilities that allow the enterprise to function and deliver value. These capabilities are often defined independently of the organizational structure, processes, or technology, focusing instead on what the business does and can do. This map encompasses the end-to-end value delivery and how different capabilities interrelate and support one another, thus providing a holistic view of the business's functional abilities.

NEW QUESTION # 128

Consider the diagram of an architecture development cycle.

Which description matches the phase of the ADM labeled as item 1?

- A. Operates the process of managing architecture requirements.
- B. Establishes procedures for managing change to the new architecture.
- **C. Conducts implementation planning for the architecture defined in previous phases.**
- D. Provides architectural oversight for the implementation.

Answer: C

Explanation:

In the context of the TOGAF ADM (Architecture Development Method), the phase labeled as item 1, which conducts implementation planning for the architecture defined in previous phases, corresponds to Phase E:

Opportunities and Solutions. Here's a detailed explanation:

* Phase E: Opportunities and Solutions:

* Objective: This phase focuses on identifying delivery vehicles (projects, programs, or portfolios) that can deliver the target architecture identified in previous phases. It bridges the gap between the architecture vision and the detailed implementation.

* Implementation Planning: In this phase, the architect develops the detailed Implementation and Migration Plan. This includes identifying work packages, sequencing activities, and preparing for the transition to the target architecture.

* Key Activities:

* Identify Opportunities and Solutions: This involves identifying potential solutions that address the gaps identified during the architecture definition phases (Phases B, C, and D).

* Work Package Definition: Work packages are defined, which include specific projects or initiatives required to implement the architecture.

* Transition Planning: Detailed plans for transitioning from the baseline to the target architecture are developed, ensuring that all necessary steps and resources are accounted for.

* TOGAF References:

* Phase E Deliverables: Key deliverables of this phase include the Implementation and Migration Plan, project charters, and work package descriptions.

* Alignment with Business Strategy: This phase ensures that the implementation plans are aligned with the business strategy and objectives, providing a clear path for executing the architecture vision.

* Benefits:

* Structured Implementation: Conducting implementation planning ensures that the architecture is implemented in a structured and controlled manner, reducing risks and enhancing the likelihood of success.

* Resource Allocation: It helps in efficient allocation of resources by identifying the specific projects and initiatives needed to achieve the target architecture.

In summary, Phase E of the TOGAF ADM focuses on conducting implementation planning for the architecture defined in previous phases, ensuring a structured and controlled approach to executing the architecture vision and achieving the desired business outcomes.

NEW QUESTION # 129

Consider the following Business Capability Example:

Name	Recruitment Management
Description	The ability to solicit, qualify, and provide support for hiring new employees into the organization.
Components	<div><div>A</div><div>User: Recruiter Stakeholders: Manager, Candidate Employee</div></div> <div><div>B</div><div>Evaluate New Hire Requisitions; Recruit/Source Candidates; Screen and Select Candidates; Hire Candidate</div></div> <div><div>C</div><div>Candidate/Applicant Details; Position Descriptions; Recruitment Agency Data; Industry Standard Role Definitions</div></div> <div><div>D</div><div>Recruitment Management Application; HR Application; Social Media Application</div></div>

Which of the following are A and C?

- A. Who. What.
- **B. Roles, Information.**
- C. Organization. Data.
- D. Actors, Actions.

Answer: B

Explanation:

According to the TOGAF Business Capabilities Guide V2, a business capability is defined as "the expression or the articulation of the capacity, materials, and expertise an organization needs in order to perform core functions"⁵. A business capability can be decomposed into four elements: roles, information, processes, and technology⁵. In the given example, A represents roles and C represents information.

In the context provided in the image, 'A' refers to the roles involved in the recruitment management process, which in this case is the 'User: Recruiter' and the 'Stakeholders: Manager, Candidate Employee'. 'C' refers to the information or data aspects of the process, which includes 'Candidate/Applicant Details', 'Position Descriptions', 'Recruitment Agency Data', and 'Industry Standard Role Definitions'. Thus, 'A' corresponds to 'Roles' and 'C' to 'Information'.

NEW QUESTION # 130

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