

CIPS Certification L5M8 Test Questions Exam | L5M8: Project and Change Management–100% free



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CIPS L5M8 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Understand aspects of projects in organisations: This section of the exam measures the skills of Procurement Project Managers and covers the fundamental aspects that influence how projects operate within organisations. It explores the distinction between programmes and projects, stakeholder management, and how key measures such as cost, quality, and delivery impact project success. Candidates also study factors leading to project success or failure, work breakdown structures, and how project structures and resources align with supply chain relationships. It further includes understanding sub-contracting, consortiums, and project partnerships, as well as analysing project resources through scheduling, technology systems, and financial management. The section concludes with the project life cycle, from initiation and implementation to closure and review.
Topic 2	<ul style="list-style-type: none"> Understand approaches to the planning and management of projects and change initiatives: This section of the exam measures the skills of Strategic Operations Managers and covers the planning and governance frameworks necessary for effective project and change management. It includes corporate governance structures such as project boards, reporting systems, and initiation documents. Learners examine common project objectives that balance cost, quality, and time while promoting sustainability and community impact. Additionally, this section delves into risk management approaches, including identification, simulation, and accountability within supply chains. It concludes with an analysis of planning methodologies such as sequencing, network analysis, PERT, CPM, and the use of Gantt charts to ensure efficient project execution and control.
Topic 3	<ul style="list-style-type: none"> Understand the concept of organisational change and how it can be achieved: This section of the exam measures skills of Change Management Specialists and covers the core concepts and types of organisational change, including evolutionary, adaptive, revolutionary, and reconstructive change. It examines how internal and external factors such as SWOT and PEST analyses, innovation, and management restructuring, drive transformation. Learners evaluate how organisations respond to change, including resistance, skepticism, and the need to maintain progress during turbulent environments. It also addresses methods for managing and sustaining change through communication, empowerment, incremental adjustments, and lean methodologies, while distinguishing between hard and soft change processes.

How Can You Pass the CIPS L5M8 Exam Quickly and Easily?

Almost everyone is trying to get the Project and Change Management (L5M8) certification to update their CV or get the desired job. Every student faces just one problem and that is not finding updated study material. Applicants are always confused about where to buy real CIPS L5M8 Dumps Questions and prepare for the Project and Change Management (L5M8) exam in less time. Nowadays everyone is interested in getting the Project and Change Management (L5M8) certificate because it has multiple benefits for CIPS career.

CIPS Project and Change Management Sample Questions (Q33-Q38):

NEW QUESTION # 33

Risk utility rises at a decreasing rate for a _____ person.

- A. risk-neutral
- B. risk-averse
- C. risk-seeking
- D. risk-indifferent

Answer: B

NEW QUESTION # 34

Which of the following change categories are introduced within a company in an incremental manner? Select TWO

- A. revolution
- B. adaption
- C. reconstruction
- D. evolution

Answer: B,D

Explanation:

Evolution and Adaptation both represent incremental change- gradual, continuous improvements. In contrast, Revolution and Reconstruction are simultaneous or transformational in nature.

Reference: CIPS L5M8 Study Guide, p.89.

NEW QUESTION # 35

The critical path is the _____ path through a network diagram, and it represents the _____ amount of slack or float.

- A. shortest; shortest
- B. longest; shortest
- C. shortest; longest
- D. longest; longest

Answer: B

NEW QUESTION # 36

Which of the following is a pre-initiation task?

- A. identifying stakeholders
- B. drafting the project charter
- C. drawing up a work breakdown structure
- D. developing a business case for a project

Answer: D

NEW QUESTION # 37

