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COBIT DESIGN AND IMPLEMENTATION CERTIFICATION



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ISACA COBIT Design and Implementation Certificate Sample Questions (Q99-Q104):

NEW QUESTION # 99

Which of the following MOST effectively addresses cultural aspects of a major international IT initiative that impacts the entire enterprise?

- A. Program management
- **B. Change enablement**
- C. Risk assessments
- D. Continuous improvement

Answer: B

Explanation:

Change enablement most effectively addresses the cultural aspects of a major international IT initiative that impacts the entire enterprise. It ensures that changes are managed smoothly and that the organization's culture is considered and aligned with the new initiatives.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Framework: Governance and Management Objectives, BAI05 (Managed Organizational Change): This objective focuses on managing organizational change effectively,

* including cultural aspects.

* COBIT 2019 Implementation Guide, Chapter 4: This chapter emphasizes the importance of change management practices in addressing cultural aspects and ensuring successful implementation of major initiatives.

Effective change enablement considers the cultural context, helping to align stakeholder expectations and promote acceptance and adoption of new initiatives across the enterprise.

NEW QUESTION # 100

Which of the following should be used when translating design factor values into governance and management priorities?

- **A. Weighted calculation**
- B. Weighted average
- C. Matrix calculation
- D. Pareto analysis

Answer: A

Explanation:

When translating design factor values into governance and management priorities, a weighted calculation should be used. This method allows for the consideration of various factors according to their relative importance and impact on the governance system.

References in COBIT 2019 Design and Implementation:

COBIT 2019 Design Guide, Chapter 4: This chapter explains the process of translating design factor values into actionable governance and management priorities, emphasizing the use of weighted calculations to reflect the importance of different design factors.

COBIT 2019 Framework: Introduction and Methodology, Chapter 4: This chapter highlights how weighted calculations can help prioritize governance and management activities based on the enterprise's specific context and needs.

Using weighted calculations ensures a balanced and proportionate approach to prioritizing governance and management objectives, leading to a more effective and tailored governance system.

NEW QUESTION # 101

A recent merger requires an IT initiative to consolidate administrative systems. Where can the implementation team find the details of the intended future state?

- A. The board's published announcement of the initiative

- B. Capability assessment results
- **C. Business case**
- D. Third-party review results

Answer: C

Explanation:

The COBIT 2019 Implementation Guide explains that the business case documents both the drivers for change and the intended future (to-be) state. In merger scenarios, the business case outlines how systems should be consolidated, what capabilities are required, and what outcomes are expected.

Board announcements communicate intent but lack operational detail. Capability assessments describe the current state. Third-party reviews provide independent opinions but do not define the enterprise's desired future configuration.

The business case serves as the authoritative reference for scope, objectives, benefits, and target capabilities, making it the correct source for future-state details.

NEW QUESTION # 102

Which of the following should be the role of IT management when executing an EGIT implementation program plan?

- A. Ensure the implementation includes the full scope of activities required.
- **B. Monitor the implementation and provide direction when necessary.**
- C. Take ownership for business participation in the implementation.
- D. Provide guidance on risk and compliance issues identified during implementation.

Answer: B

Explanation:

The role of IT management when executing an EGIT implementation program plan should be to monitor the implementation and provide direction when necessary. This ensures that the program stays on track and aligns with the enterprise's strategic objectives. IT management's role is to oversee the execution of the EGIT implementation program, ensuring that it adheres to the plan and meets the established objectives. This includes monitoring progress, addressing any issues that arise, and providing guidance to ensure successful implementation.

COBIT 2019 Framework References:

* COBIT 2019 Implementation Guide, Chapter 7:Details the responsibilities of IT management in monitoring and directing the implementation of the EGIT program

* COBIT 2019 Design Guide, Chapter 4:Emphasizes the need for active management involvement to guide and support the implementation process.

By monitoring the implementation and providing direction, IT management ensures that the program remains aligned with business goals and can adapt to any changes or challenges encountered during execution.

NEW QUESTION # 103

Which of the following is the BEST approach when developing an EGIT implementation program plan?

- A. Process improvement objectives should not be changed or updated.
- B. All projects should be given the same value and consideration for implementation.
- C. Unapproved projects should not be recorded or considered.
- **D. Projects that are high-benefit and relatively easy to implement should be selected first.**

Answer: D

Explanation:

When developing an EGIT (Enterprise Governance of IT) implementation program plan, the best approach is to select projects that are high-benefit and relatively easy to implement first. This approach, often referred to as "low-hanging fruit," helps build momentum, demonstrate value quickly, and secure buy-in from stakeholders for more complex initiatives.

References in COBIT 2019 Design and Implementation:

COBIT 2019 Implementation Guide, Chapter 5:This chapter outlines the importance of prioritizing projects that can deliver quick wins to maintain stakeholder support and demonstrate the value of the governance framework.

COBIT 2019 Framework: Governance and Management Objectives, BAI01 (Managed Programs):This objective discusses the prioritization of initiatives based on their potential benefits and implementation feasibility.

By focusing on high-benefit, easy-to-implement projects, enterprises can create a solid foundation for more challenging initiatives and

ensure continuous progress in their governance implementation efforts.

NEW QUESTION # 104

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