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The MSP Foundation Exam is useful for individuals who are involved in managing programs and projects, such as project managers, program managers, and business leaders. It is also beneficial for those who are looking to improve their knowledge and understanding of program management principles and enhance their career prospects.

## Peoplecert MSP Foundation Exam (5th Edition) Sample Questions (Q21-Q26):

### NEW QUESTION # 21

Which activity contributes MOST to achieving the 'deal with ambiguity' principle?

- A. Ensuring that stakeholders understand how benefits will be measured
- B. Overseeing the development of the required organizational capabilities

- C. Articulating benefits and designing a clear target operating model
- **D. Reflecting the uncertainty of estimates and specific risks in the business case**

**Answer: D**

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

The principle "Deal with ambiguity" acknowledges that uncertainty is an inherent part of transformational change. Managing ambiguity involves incorporating uncertainty into planning, especially within documents like the business case.

MSP Foundation, 5th Edition states:

"The programme must recognize and respond to ambiguity by planning for uncertainty and reflecting this in programme controls such as the business case, risk management, and decision-making." Therefore, option C is correct.

#### **NEW QUESTION # 22**

Which is one of the critical organizational elements aligned by programme management?

- A. Stakeholder communication
- B. Evolutionary change
- C. Quality control and assurance
- **D. Delivery mechanisms for change**

**Answer: D**

#### **NEW QUESTION # 23**

Which is a feature of an effective programme organization?

- A. A business case agreed by the stakeholders
- **B. Monitored and controlled programme changes**
- C. A quality assured configuration management system
- D. Clear accountability for each management role

**Answer: B**

#### **NEW QUESTION # 24**

Which is a key consideration when reviewing and validating a business case?

- A. How the benefits for the programme will be agreed and approved
- B. What delivery standards apply and how they are relevant to the programme
- **C. Whether the programme outcomes remain achievable and affordable**
- D. What infrastructure and technology is required for the programme

**Answer: C**

#### **NEW QUESTION # 25**

How does the 'assurance' theme apply the 'deal with ambiguity' principle?

- **A. By focusing assurance resources on the riskiest areas to bring greater certainty and enable better response to emerging change**
- B. By scheduling the right assurance activities to occur at the right time to add value and prevent issues that slow delivery
- C. By focusing assurance on risks that could affect the achievement of measurable outcomes of benefit to enable benefits to be realized
- D. By designing the three lines of defence to support leaders in their decision-making, focusing leaders' attention on things they can influence

**Answer: A**

