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1. The process of establishing clear and achievable objectives, measuring their achievement, and adjusting performance in accordance with the results of the measurement is called: - ✓✓Management by Objectives

2. During the full life cycle of the project, a plot of the project's expected expenditures will usually follow a characteristic S curve. This indicates that: - ✓✓The bulk of the project budget will be spent in the execution phase

3. In which project lifecycle phase would you expect to have the greatest influence on overall project cost? - ✓✓Concept

4. Requirement is - - ✓✓Quantified and documented needs of stakeholders, customer, and sponsor

5. TQM is - - ✓✓Total Quality Management: A common approach to implementing a quality improvement program

6. Which describes Management Information Systems? - ✓✓Software that an enterprise uses to support business and administrative operations

7. The type of planning that is equated with more specific data or is detailed in nature is called: - ✓✓Tactical

8. What are the different types of costs in Microsoft Project? - ✓✓Fixed Cost, Cost Per Use, Standard Cost, Overtime Cost

9. What is the name of PMI's Organization maturity model for project management? - ✓✓OPM3

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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q484-Q489):

NEW QUESTION # 484

Which of the following characteristics are found in a functional organizational structure?

- A. Low to moderate project manager authority, low to moderate resource availability, and a full-time project manager's role
- B. Limited project manager authority, limited resource availability, and a part-time project manager's role
- C. Little or no project manager authority, little or no resource availability, and the functional manager controls the project budget
- D. High to almost total project manager authority, high to almost total resource availability, and full-time project management administrative staff

Answer: C

NEW QUESTION # 485

Fast tracking is a schedule compression technique used to shorten the project schedule without changing project scope. Which of the following can result from fast tracking?

- A. The critical path will have positive total float.
- B. Contingency reserves are released for redeployment by the project manager.
- C. The risk of achieving the shortened project time is increased.
- D. Duration buffers are added to maintain a focus on planned activity durations.

Answer: C

Explanation:

Explanation/Reference:

Explanation:

Fast tracking is a compression technique that increases risk and potentially causes rework. Fast tracking is starting two projects previously scheduled to start one after the other at the same time.

NEW QUESTION # 486

Which group creativity technique asks a selected group of experts to answer questionnaires and provide feedback regarding the responses from each round of requirements gathering?

- A. Affinity diagram
- B. Nominal group technique
- C. The Delphi technique
- D. Brainstorming

Answer: C

Explanation:

Explanation/Reference:

Explanation:

Delphi technique. The Delphi technique is a way to reach a consensus of experts. Project risk experts participate in this technique

anonymously. A facilitator uses a questionnaire to solicit ideas about the important project risks. The responses are summarized and are then recirculated to the experts for further comment. Consensus may be reached in a few rounds of this process. The Delphi technique helps reduce bias in the data and keeps any one person from having undue influence on the outcome.

NEW QUESTION # 487

Overlooking negative stakeholders can result in a/an:

- A. decreased likelihood of conflicting interests between stakeholders.
- B. decreased likelihood of the projects progress being impeded
- **C. increased likelihood of project failure.**
- D. increased likelihood of project success.

Answer: C

Explanation:

Section: Volume E

NEW QUESTION # 488

A project manager joined a company to replace someone that left the project. There was no hand over, but the previous project manager developed a detailed schedule and the project team completed some project deliverables. The team is not colocated and some of the team members are former interns that were recently employed full time. What is the most suitable project delivery method?

- A. Integrated project management
- **B. Adaptive project management**
- C. Extreme project management
- D. Linear project management

Answer: B

NEW QUESTION # 489

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