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AICP Exam Prep

Fiscal Impact Analysis - ✓ A tool that compares the local government revenues associated with development policies and projects

Collector Road - ✓ A low-to-moderate capacity road which serves to move traffic from local streets to arterial roads; they are designed to provide access to residential properties.

Arterial Road - ✓ A high-capacity urban road; delivers traffic from collector roads to freeways or expressways, and between urban centers at the highest level of service possible

Local roads - ✓ Roads with the lowest speed limits and carries low volumes of traffic and maybe unpaved in some areas

Cost-effectiveness Analysis - ✓ Compares the relative costs and outcomes of different courses of action; it assigns a monetary value to the measure of effect.

Cost-Benefit Analysis (CBA) - ✓ A systematic approach to estimate the strengths and weaknesses of alternatives; it is used to determine options that provide the best approach to achieve benefits while preserving savings

Development Agreement - ✓ A voluntary contract between a local jurisdiction and a person who owns or controls property within the jurisdiction detailing the obligations of both parties and specifying the standards and conditions that will govern development of the property.

Special Use permit - ✓ A permit that allows for a specific exemption to zoning regulations for a particular piece of land in a location that has a particular zoning characteristic.

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APA American Institute of Certified Planners Exam Sample Questions (Q132-Q137):

NEW QUESTION # 132

The city manager has directed that the city will initiate a Capital Improvement Program (CIP) and that the planning department will coordinate and prepare the CIP. A CIP committee is formed and includes the city manager, the city treasurer, a city engineer, and the planning director. The planning director has been assigned the responsibility for preparing the CIP. The next step in this process is to:

- A. Formulate CIP policies and procedures.
- B. Translate community goals into projects.
- C. Develop commitment to the CIP process.
- D. Establish a priority list of projects.

Answer: A

Explanation:

After forming a CIP committee, the next step is to establish a framework for the process. Option D (formulate CIP policies and procedures) ensures clear guidelines for project selection, prioritization, and funding, which is critical before identifying projects or setting priorities. The APA's AICP Certification Exam Content Outline (2022), under "Plan Implementation," states, "The initial step in preparing a CIP, after forming a committee, is to formulate policies and procedures to guide the process." Option A (translate goals into projects) and C (establish a priority list) come later, after procedures are set. Option B (develop commitment) is vague and not a formal step. The CPC Study Manual (2024) confirms, "The planning director should first formulate CIP policies and procedures to ensure a structured process," supporting option D.

References: APA AICP Certification Exam Content Outline (2022), CPC Study Manual (2024), APA PAS Report on Capital Improvement Planning.

NEW QUESTION # 133

Which is Burgess associated with?

- A. Multi-nuclei
- B. Sector
- C. Concentric ring
- D. Central place

Answer: C

NEW QUESTION # 134

An AICP planner, working in a public agency, is reviewing site plan applications when they notice that many of the applicants are checking the box marked "no new surface water runoff." The planner knows, based on the site plans, that most of these projects feature new parking lots, increasing runoff into nearby lakes. The planner reports this to their supervisor, also AICP, who tells the planner to simply accept what the applicants are saying. According to the AICP Code of Ethics, what should the planner do?

- A. Tell the supervisor this would be an ethical violation to knowingly provide inaccurate information and refuse to sign off on the permits.
- B. Request a written advisory opinion from AICP's Ethics Officer.
- C. Threaten to file an ethics misconduct complaint unless the supervisor agrees to further investigate the matter.
- D. Tell a reporter friend this type of fraudulent activity is why area lakes are being polluted, hoping a news article will change public policies.

Answer: A

Explanation:

The AICP Code of Ethics and Professional Conduct (2022) emphasizes integrity and accuracy in planning work. Section B, Rule of Conduct 1 states, "We shall not deliberately...commit a wrongful act...which reflects adversely on our professional fitness," and Rule 3 states, "We shall not...knowingly provide inaccurate information." The planner's knowledge that the site plans will increase runoff contradicts the applicants' claims, and accepting this without action would be knowingly providing inaccurate information, violating these rules. Option A (telling the supervisor this is an ethical violation and refusing to sign off) aligns with the planner's duty to uphold integrity and avoid wrongful acts. Option B (leaking to a reporter) violates Rule 10, which prohibits "public disclosure of confidential information" without authorization.

Option C (requesting an advisory opinion) is a valid step but not the first action, as the planner must address the issue directly with the supervisor first. Option D (threatening an ethics complaint) is premature and confrontational, not aligned with the Code's emphasis on professional resolution. The CPC Study Manual (2024) reinforces that planners must "act with integrity and correct inaccuracies," supporting option A.

References: AICP Code of Ethics (2022), CPC Study Manual (2024), APA AICP Certification Exam Content Outline (2022).

NEW QUESTION # 135

Who was known for satisficing?

- A. Simon
- B. Friedmann
- C. Lindblom
- D. Krumholz

Answer: A

NEW QUESTION # 136

Scenario

The owner of the local NFL football team tells the mayor through the press that he will relocate his team unless the city builds a new stadium and practice field. The mayor wants the team to stay because his campaign platform included a promise to keep the team in the community. He asks you, the planning director, to evaluate the costs and benefits of building a new stadium. The planning staff does the analysis and demonstrates that large-scale public investment in a new stadium makes no economic sense and may lead to bankruptcy. What might you do?

Answer:

Explanation:

See the solution below

Explanation

As with any analysis, verify the facts and assumptions made in the analysis and be sure that all appropriate procedures were used.

Write the report accurately despite the fact that it may be embarrassing to the mayor.

However, before presenting the report publicly, as with any report and because you are sensitive to the mayor's dilemma, it would be best to first to reveal its contents to the mayor. Should the situation be politically charged, you might recommend having a consultant revisit the analysis and present the findings to the mayor. The mayor may be more willing to consider alternatives when they are presented by a paid, independent, expert consultant rather than by staff (Ethical Principle 2) Suppose the mayor, upon learning about your report, refuses to make it public and makes plans to go ahead with the construction of a new stadium. Then, it may be time to resign. Or, it may be time to release the information to the media because of your responsibility to the public regarding the long-range consequences of actions, which may obviously put your job in jeopardy (Ethical Principle 1; Rule of Conduct 7) Suppose the mayor pressures you to alter your findings and report favorably on the potential impacts of the stadium. Then you might engage in a frank discussion with the mayor and suggest some alternatives. The mayor may, for example, discard the idea in favor of a proposal to conduct significant renovations to the existing facility. Suppose you see that the information about how bad the new stadium might be for the community as a whole as well as information about the pressure being applied by the mayor might be helpful in preventing the mayor from winning reelection. And suppose you do not personally want to see this mayor reelected. As a planning director, you may NOT use the information to your personal advantage, and, for example, go directly to the press with the results of the analysis (Rule of Conduct 7) Suppose you are indifferent as to the mayor's election but believe that this course of action will bankrupt the community. To prevent a substantial injury to the public, you could still go to the press after verifying all facts and seeking reconsideration of the matter

NEW QUESTION # 137

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