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The Open Group OG0-093 Exam Questions & Answers

Number: OG0-093
Passing Score: 800
Time Limit: 120 min
File Version: 37.7



The Open Group OG0-093 Exam Questions & Answers
Exam Name: TOGAF 9 Combined Part 1 and Part 2

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The Open Group OG0-093 Exam Syllabus Topics:

Section	Objectives
TOGAF Content Framework	- Architecture deliverables and artifacts • 1. Architecture building blocks (ABBs & SBBs) • 2. Catalogs, matrices, and diagrams

Architecture Development Method (ADM)	- ADM Cycle Phases • 1. Technology Architecture (Phase D) • 2. Information Systems Architectures (Data & Application) • 3. Business Architecture (Phase B) - Preliminary Phase & Architecture Vision • 1. Stakeholder management and scope definition • 2. Architecture principles and governance framework
Architecture Governance & Implementation	- Governance and compliance • 1. Architecture compliance review • 2. Transition planning and migration governance
Requirements Management	- Requirement lifecycle in ADM • 1. Change management and iteration across ADM phases • 2. Requirement identification and governance

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The Open Group TOGAF 9 Combined Part 1 and Part 2 Sample Questions (Q323-Q328):

NEW QUESTION # 323

Which of the following is described by the TOGAF Architecture Content Framework as a type of artifact that shows lists of things?

- A. Matrix
- B. Building Block
- C. Diagram
- D. Deliverable
- E. Catalog

Answer: E

NEW QUESTION # 324

Which of the following are sections of the TOGAF Library?

- A. Catalogs, Matrices and Diagrams
- B. Common Systems Solutions, Organization-Specific Solutions, and Industry Solutions
- C. Standard Information Base, Governance Log, Reference Library
- D. Reference Data, Templates, and Patterns
- E. Generic Guidance and Techniques, and Organization-Specific Guidance and Techniques

Answer: E

Explanation:

Section: Part 2

NEW QUESTION # 325

Scenario

Please read this scenario prior to answering the question

Your role is consultant to the Lead Architect within a company that manufactures electromechanical devices.

The company is organized as independent operational divisions.

The company has a mature Enterprise Architecture (EA) practice and uses the TOGAF standard for the basis of its architecture framework. In addition to the EA program, the company has a number of management frameworks in use, including business planning, portfolio/project management, and operations management.

The EA program is sponsored by the CIO.

A strategic architecture has been approved that includes consolidation of multiple Enterprise Resource Planning (ERP) applications that have been operating in several of the divisions' production facilities. The goal is to replace the functionality of the existing applications with a new ERP product running as a single instance in the company's primary data center.

Each division has completed the Architecture Definition documentation required to tailor and configure the environment to meet its own specific manufacturing requirements.

The enterprise architects have analyzed the key corporate change attributes and implementation constraints. A consolidated gap analysis has been completed which has identified the gaps across the Business, Data, Application, and Technology domains.

Using the results of the gap analysis, the architects have reviewed the requirements, dependencies and interoperability requirements needed to integrate the new ERP environment into the existing environment. The architects have completed the Business Transformation Readiness Assessment started in Phase A. Based on all of these factors they have produced a risk assessment.

The implementation process is estimated to take four years. Because of the risks posed by the complexity of the current environment, a phased approach is needed to implement the target architectures. The Implementation and Migration Plan v0.1, the draft Architecture Roadmap, and the Capability Assessment deliverables are now complete.

Refer to the Scenario.

You have been asked to recommend the next steps to prepare the final Implementation and Migration Plan.

Based on the TOGAF standard, Version 9.2, which of the following is the best answer?

- A. You would assess how the plan impacts the other frameworks in use in the organization. The plan should be coordinated with the business planning, portfolio/project management and operations management frameworks. You would then assign a business value to each project, considering available resources and priorities for the projects. Finally, you would generate the Implementation and Migration Plan.
- B. You would place the strategic Architecture Definition and Transition Architectures under configuration control as part of the ongoing architecture development cycle. This will ensure that the architecture remains relevant and responsive to the needs of the enterprise. You would then produce an Implementation Governance Model to manage the lessons learned prior to finalizing the plan. You recommend that lessons learned be accepted by the Architecture Board as changes to the architecture without review.
- C. You would apply the Business Value Assessment Technique to prioritize the implementation projects and project increments. The assessment should focus on return on investment and performance evaluation criteria that can be used to monitor the progress of the architecture transformation. You would confirm the Transition Architecture phases using an Architecture Definition Increments Table to list the projects. You would then document the lessons learned and generate the final plan.
- D. You would conduct a series of Compliance Assessments to ensure that the implementation team is implementing the architecture according to the contract. The Compliance Assessment should verify that the implementation team is using the proper development methodology. It should include deployment of monitoring tools and ensure that performance targets are being met. If they are not met, then changes to performance requirements should be identified and updated in the Implementation and Migration Plan.

Answer: A

Explanation:

Section: Part 2

NEW QUESTION # 326

Complete the sentence. The Architecture Landscape is divided into three levels, Strategic, Segment and _____.

- A. Transition
- B. Baseline

- C. Target
- **D. Capability**
- E. Solution

Answer: D

NEW QUESTION # 327

Scenario:

Please read this scenario prior to answering the Question

You have been assigned the role of Lead Enterprise Architect for a manufacturing firm that specializes in musical instruments. The firm has been established for over 100 years, operating in North America for most of that time. In the last ten years, the firm has expanded into European markets and will soon establish a market in Latin America. A future expansion into the Asia Pacific region is also planned.

The firm is organized into several business units that each focus on manufacturing particular families of instruments such as brass, woodwind, and percussion. Each business unit has acquired other producers to expand its manufacturing capacity. This has resulted in a complex environment with a high diversity of business and manufacturing systems.

The Enterprise Architecture (EA) program within the firm has been functioning for several years. It has made significant progress in consolidating the technology portfolio and establishing key standards. The CIO and the COO are joint sponsors of the EA program. The EA program is mature, with an active Architecture Board and a well-defined architecture process and standard content templates based on the TOGAF 9 Architecture Content Framework. The EA process framework is well coordinated with the PMO, Systems Development, and Operations functions.

The firm has completed a strategic plan to reorganize its Sales & Marketing organization according to the four target geographic markets. One of the goals of this reorganization is to improve the ability of Marketing to collect more meaningful market analytics that will enable each sector to better address market needs with effective marketing campaigns and global product presence.

A Request for Architecture Work to address the goals of the reorganization has been approved. As the architecture team commences its work, the CIO has expressed concerns about whether the firm will be able to adapt to the proposed architecture and how to manage the associated risks.

Refer to the Scenario

You have been asked how to address the concerns of the CIO.

Based on TOGAF 9, which of the following is the best answer?

- A. In Phase A the team should analyze their risk by completing an Implementation Factor Assessment and Deduction Matrix to identify the particular risks associated with the implementation and deployment. The matrix should include a list of factors to be considered, their descriptions, and constraints that should be taken into account. These factors can then be used to assess the initial risks associated with the proposed architecture.
- B. In Phase A, the team should conduct a Business Scenario to identify the stakeholders' concerns and the resulting retirements. Once the retirements have been identified, they can be assessed in terms of their risks. The risks should be evaluated in terms of how they could be avoided, transferred, or mitigated. Any risks that cannot be resolved should be identified as residual risks and their disposition should be decided by the Architecture Board.
- C. In Phase B, the team should create a set of views that will enable them to identify the factors that will influence the successful introduction of the architecture into the organization. There should then be an assessment of each factor on a maturity scale that will allow the team to gauge the urgency, readiness, and degree of difficulty to fix. These factors can then be used to assess the initial risks associated with the proposed architecture.
- **D. In Phase A, the team should use the Business Transformation Readiness Assessment technique to identify the factors that will influence the successful introduction of the architecture into the organization. The assessment should include determining the readiness rating for each factor based on a maturity scale that will allow the team to gauge the urgency, readiness, and degree of difficulty to fix. These factors can then be used to assess the initial risks associated with the proposed architecture.**

Answer: D

Explanation:

Section: Part 2

Explanation/Reference:

This scenario is upon Request for Architecture Work, which kicks off the Phase A, the Architecture Vision. In this phase, risk should be considered, which is also the CIO's concern in this scenario. One of the approaches in TOGAF is the Business Transformation Readiness Assessment.

Incorrect:

Not B: Implementation Factor Assessment and Deduction Matrix is used for implementation & migration planning (not B).

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