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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q49-Q54):

NEW QUESTION # 49

Which of the following are key responsibilities of the Portfolio Analyst role?

1. Balance the portfolio in terms of strategic change against business as usual
2. Make recommendations on an appropriate programme/project balance
3. Provide a fast-track programme mobilization support service
4. Highlight problems relating to project interdependencies

- A. 1,2,4
- B. 2,3,4
- C. 1,2,3
- D. 1,3,4

Answer: A

Explanation:

The Portfolio Analyst role, as defined in the P3O Foundation (2013) manual, includes balancing the portfolio (1), recommending programme/project balance (2), and highlighting interdependencies (4), but not fast-track mobilization (3). Section 3.5.3 states, "The Portfolio Analyst is responsible for balancing the portfolio between strategic change and BAU, providing recommendations on programme/project mix, and identifying interdependency issues." Fast-track mobilization (3) is typically a Programme Office function (Section 3.5.4). The 2013 edition emphasizes the analyst's analytical and strategic focus, ensuring portfolio optimization and risk management. Options A, C, and D include incorrect combinations, while B accurately reflects the role's scope, supporting effective portfolio governance and decision-making.

Reference: P3O Foundation (2013) manual, Sections 3.5.3 and 3.5.4, AXELOS.

NEW QUESTION # 50

How should the Head of P3O overcome the barrier of 'lack of focus on the full P3O model'?

- A. Address culture changes through targeted communications
- B. Gain acceptance of component offices delivered in tranches
- **C. Build a vision and Business Case**
- D. Develop minimalist processes with tailoring guidelines

Answer: C

Explanation:

The P3O Foundation (2013) manual suggests the Head of P3O should overcome the 'lack of focus' barrier by building a vision and Business Case. Section 4.2.3 states, "To address the lack of focus on the full P3O model, the Head of P3O should develop a clear vision and robust Business Case to secure organizational commitment and alignment." This differs from tranche acceptance (A), process development (C), or cultural communication (D), which address different challenges. The 2013 edition emphasizes strategic clarity to unify efforts, ensuring the P3O's comprehensive adoption. This approach drives successful implementation.

Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

NEW QUESTION # 51

Which of the following statements about how a P3O should integrate with the wider organization are true?

1. Operates independently of other functions within the organization
2. Typically relies on dedicated full-time resources to provide financial functions needed

- A. Both 1 and 2 are true
- **B. Neither 1 or 2 is true**
- C. Only 2 is true
- D. Only 1 is true

Answer: B

Explanation:

The P3O Foundation (2013) manual indicates that a P3O should not operate independently nor rely solely on dedicated full-time resources for financial functions, making both statements false. Section 5.1.2 states,

"The P3O model should integrate seamlessly with existing organizational functions, leveraging shared resources and aligning with corporate governance." Independence (1) is impractical as P3O relies on collaboration, while financial functions (2) are typically supported by existing organizational structures rather than dedicated P3O resources (Section 7.2). The 2013 edition emphasizes integration and resource sharing to enhance efficiency, contradicting both options. Thus, D is correct, ensuring the P3O complements rather than duplicates organizational capabilities, supporting a cohesive change management framework.

Reference: P3O Foundation (2013) manual, Sections 5.1.2 and 7.2, AXELOS.

NEW QUESTION # 52

Which is a characteristic of the Vision Statement?

- A. Describes the current state
- B. Defines how to deliver the P3O model
- C. Documents detailed processes for the P3O

- D. Links the P3O model to achievement of business goals

Answer: D

Explanation:

The P3O Foundation (2013) manual defines the Vision Statement as linking the P3O model to business goals. Section 4.3.2 states, "The Vision Statement articulates the future state of the P3O and links it directly to the achievement of the organization's business goals, providing a strategic foundation for implementation." This differs from describing the current state (A), which is part of the baseline assessment, defining delivery methods (B), which is the Blueprint's role, or documenting processes (D), which occurs later. The 2013 edition emphasizes this strategic linkage to ensure alignment with organizational objectives, guiding the P3O's development. This focus supports effective change management and resource allocation.

Reference: P3O Foundation (2013) manual, Section 4.3.2, AXELOS.

NEW QUESTION # 53

What can be used to assess and document the current state of PPM functions?

- A. Capacity planning for resource management
- B. P3M3 assessments
- C. Complexity modelling
- D. P3O vision

Answer: B

Explanation:

The P3O Foundation (2013) manual identifies P3M3 assessments as the tool to assess and document the current state of PPM functions. Section 6.1.2 states, "P3M3 assessments are used to evaluate and document the current maturity and capability of PPM functions within an organization, providing a baseline for improvement." This differs from capacity planning (A), complexity modelling (B), or P3O vision (C), which serve other purposes. The 2013 edition highlights P3M3's role in benchmarking, supporting P3O's implementation by identifying gaps. This ensures a data-driven approach to enhancing PPM maturity.

Reference: P3O Foundation (2013) manual, Section 6.1.2, AXELOS.

NEW QUESTION # 54

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