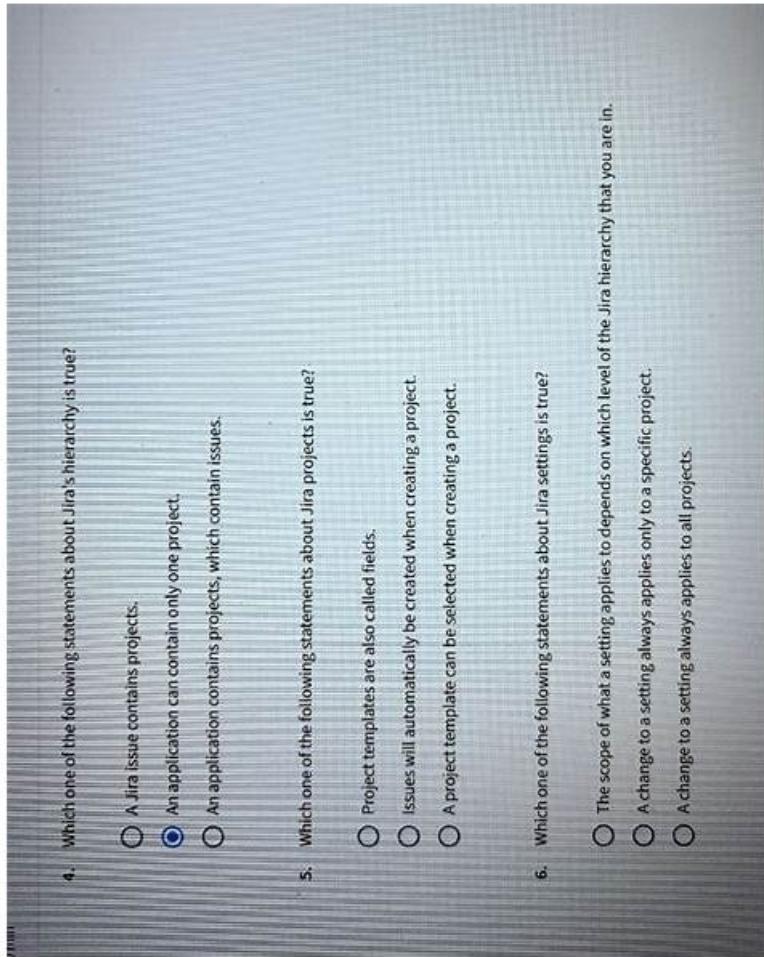


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NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.
Topic 2	<ul style="list-style-type: none">• Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.

Topic 3	<ul style="list-style-type: none"> Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.
Topic 4	<ul style="list-style-type: none"> Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives
Topic 5	<ul style="list-style-type: none"> Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.

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NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q69-Q74):

NEW QUESTION # 69

Deliverable	Duration	Start Date	Completion Date
Kick off/Site Visit	1 week	March 1	March 8
SD 30%	3 weeks	March 8	March 29
DD 60%	6 weeks	March 29	May 10
CD 90%	9 weeks	May 10	July 12
Permitting	9 weeks	July 12	September 13
Bidding/Negotiation	12 weeks	July 12	October 4

Prior to the project kick-off, the architect requests to add an additional week of review time to the schedule for each design submission for coordination with their consultants. Based on the schedule provided, what is the earliest start date for construction with the additional review periods?

- A. October 4
- B. October 25**
- C. October 11
- D. November 1

Answer: B

Explanation:

There are three phases with design submissions:

SD 30%

DD 60%

CD 90%

Adding 1 extra week for review to each of those phases results in 3 additional weeks total.

Original end of Bidding/Negotiation = October 4 # Add 3 weeks = October 25 Coordinating review time with consultants is a best practice and should be reflected in planning deliverables.

Reference: NCARB ARE 5.0 Handbook - PjM Content Area 3: Project Work Planning AIA Best Practices on project scheduling

NEW QUESTION # 70

What is the architect's primary responsibility when responding to a contractor's Request for Information (RFI) during construction?

- A. Providing a clear and timely clarification to avoid delays
- B. Issuing a change order immediately
- C. Inspecting the contractor's work for quality
- D. Revising the contract to include additional services

Answer: A

Explanation:

An RFI is a formal request from the contractor for clarification regarding the contract documents during construction. The architect's primary responsibility is to respond clearly and promptly to avoid project delays and confusion. The architect reviews the question, interprets the design intent, and provides necessary clarifications or directs the contractor accordingly. While an RFI can lead to change orders, issuing them is a separate process involving owner approval. The architect's role focuses on maintaining project momentum and communication flow. This aligns with the ARE 5.0 PjM emphasis on construction phase communication, contractor coordination, and proper documentation of clarifications as part of contract administration.

NEW QUESTION # 71

An architect is performing a schematic design quality control review for a new mid-rise office tower.

Which drawings will be included in the architect's review?

- A. Exterior wall sections
- B. Finish floor plans
- C. Elevation drawings

Answer: C

Explanation:

During schematic design (SD), drawings are focused on spatial relationships, massing, and early systems.

Elevations are appropriate at this stage because they show the external appearance and height relationships.

Finish floor plans (detailed room finishes) and wall sections (more technical and detailed) are developed later during design development (DD) or construction documents (CD).

References:

NCARB ARE 5.0 Handbook - Project Phases

CSI MasterFormat - Understanding phase-appropriate documents

AIA B101 - Section on architect's deliverables by phase

NEW QUESTION # 72

Which of the following best describes a construction manager (CM) at risk?

- A. The CM is responsible for meeting a fixed or maximum cost of construction.
- B. The CM is paid a fixed fee and acts as the owner's agent during construction.
- C. The CM provides early consultation during the design phase and assembles trade contractors.
- D. The CM advises the owner on constructability and cost management issues.

Answer: A

Explanation:

A CM at risk (CMc) is both an advisor during design and the constructor during the construction phase. A defining characteristic is the Guaranteed Maximum Price (GMP), placing financial risk on the CM for cost overruns beyond the GMP.

Incorrect options:

B and D describe CM as Advisor (CMa), not CMc.

C is too vague and lacks the critical GMP element.

References:

AIA CMc Contracts: A133 and A134

AHPP, 15th ed., Chapter 10: Project Delivery Methods

NCARB ARE 5.0 Handbook - Delivery Methods Overview

NEW QUESTION # 73

Which four factors will most affect the choice of project delivery method? Check the four that apply.

- A. Owner capabilities
- B. Size of architectural firm
- C. Owner risk tolerance
- D. Construction cost
- E. Building code
- F. Project scope

Answer: A,C,D,F

Explanation:

- A). Project scope: Impacts complexity and integration needs.
- C). Owner capabilities: Determines whether the owner can manage multiple contracts (as in DBB or CM).
- E). Risk tolerance: Risk-averse owners may prefer DB or CM-at-risk with cost guarantees.
- F). Construction cost: Influences whether fast-tracking or GMP methods are needed.

Incorrect:

- B). The firm's size is rarely a determining factor.
- D). Code compliance is required in all methods but doesn't drive delivery choice.

References:

AHPP Chapter 10 - Choosing a Delivery Method

NCARB ARE 5.0 Handbook - Delivery Method Evaluation Criteria

NEW QUESTION # 74

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