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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q998-Q1003):

NEW QUESTION # 998

Which of the following conditions should the project manager consider when working on the scheduling for an adaptive environment?

- A. To address the full delivery schedule, a range of techniques may be needed and then need to be adapted.
- B. The detailed project schedule should remain flexible throughout the project to accommodate newly gained knowledge.
- C. Defining, sequencing, estimating activity durations, and developing a schedule model are so tightly linked that they are viewed as a single process.
- D. An iterative scheduling and on-demand, pull-based scheduling will be required.

Answer: C

Explanation:

Section: Volume E

Explanation/Reference: <http://www.free-management-ebooks.com/faqpm/schedule-01.htm>

NEW QUESTION # 999

Which are the most important competencies required for a project manager?

- A. Leadership, bilingualism, experience, and technical Knowledge
- B. Leadership, strategic and business management, project management knowledge, and technical knowledge
- C. PMP certification, experience, technical Knowledge, and post-graduate education
- D. Communication skills, project management knowledge, PMP certification, and availability to travel

Answer: B

NEW QUESTION # 1000

Which of the following is an enterprise environmental factor that can influence the Develop Project Charter process?

- A. Marketplace conditions
- B. Templates
- C. Historical information
- D. Organizational standard processes

Answer: A

Explanation:

Explanation/Reference:

Explanation:

4.1.1.4 Enterprise Environmental Factors

Described in Section 2.1.5. The enterprise environmental factors that can influence the Develop Project Charter process include, but are not limited to:

- Governmental standards, industry standards, or regulations (e.g. codes of conduct, quality standards, or worker protection standards),
- Organizational culture and structure, and
- Marketplace conditions.

□ Process: 4.1. Develop Project Charter

Definition: The process of developing a document that formally authorizes the existence of a project and provides the project manager with the authority to apply organizational resources to project activities.

Key Benefit: The key benefit of this process is a well-defined project start and project boundaries, creation of a formal record of the project, and a direct way for senior management to formally accept and commit to the project.

Inputs

1. Project statement of work

- 2. Business case
 - 3. Agreements
 - 4. Enterprise environmental factors
 - 5. Organizational process assets
- Tools & Techniques
- 1. Expert judgment
 - 2. Facilitation techniques
- Outputs
- Project charter

NEW QUESTION # 1001

Which of the following are outputs from the process of creating a work breakdown structure (WBS)?

- A. Scope baseline and project documents update
- B. Scope baseline and work performance information
- C. Project scope statement and accepted deliverables
- D. Accepted deliverables and enterprise environmental factors

Answer: A

Explanation:

Section: Volume E

Explanation/Reference: <https://4squareviews.com/2018/04/13/6th-edition-pmbok-guide-process-5-4-create-wbs-outputs/>

NEW QUESTION # 1002

Completion of the product scope is measured against the product:

- A. prototypes
- B. analyses
- C. requirements
- D. benchmarks

Answer: C

Explanation:

Section: Volume B

NEW QUESTION # 1003

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