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## ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q43-Q48):

### NEW QUESTION # 43

Your organisation, a high-street bank, is to embark on a project that delivers a major update to the design of its website and also involves functional and performance improvement changes to its backend core banking engine. It has traditionally used the V-model software development lifecycle to deliver its projects but has now decided to start migrating to Agile (SCRUM). However, after considering the organisation's current processes and skills plus the importance of the project, senior management has decided to continue to use the V-model approach for the backend core banking engine changes. For the same reasons, they have decided to implement a hybrid model for the website updates. The website updates will begin with a traditional requirement definition phase and will then transition to an Agile (SCRUM) approach for development and testing. The organisation's test policy mandates that all tests must be fully traceable to business requirements to satisfy the regular audits that take place in the banking sector. Which TWO test management activities would be MOST appropriate for the new project?

- A. Select tools for test automation and continuous integration for the website changes
- B. Plan exploratory testing on all of the new website features but use formal scripting for the banking engine
- C. Ask the business to identify and analyse all product risks, then ensure testing contributes to risk mitigation strategies
- D. Ensure there is a continual review of test progress with regular test monitoring and reporting across the whole project
- E. Avoid distinct test phases and ensure testing is continuous and integrated across the whole project

**Answer: C,D**

Explanation:

This hybrid approach necessitates risk-based test planning and continuous monitoring, especially with traceability required for audits. "One of the key responsibilities of the Test Manager is to ensure test activities support risk mitigation and ensure regular monitoring aligned to regulatory compliance." (Source: ISTQB Advanced Level Test Manager Syllabus 2012, Sections 1.5, 2.3.1 and 5.2) Thus, A and C best align with the test management goals for this hybrid project.

### NEW QUESTION # 44

Which testing metric identifies defect density?

- A. Process
- B. People
- C. Project
- D. Product

**Answer: D**

Explanation:

Defect density is a testing metric that measures the number of defects identified in a component or system divided by the size of the component or system (expressed in standard measurement terms, e.g., lines-of-code, number of classes or function points)<sup>1</sup>. Defect density is a product metric, as it evaluates the quality or reliability of a software product<sup>2</sup>. Therefore, option B is the correct answer. Option A is incorrect because project metrics are metrics that measure the characteristics of the software project, such as cost, schedule, effort, scope, or resources<sup>3</sup>. Option C is incorrect because process metrics are metrics that measure the characteristics of the software process, such as effectiveness, efficiency, productivity, or maturity. Option D is incorrect because people metrics are metrics that measure the characteristics of the software personnel, such as skills, experience, motivation, or satisfaction. References: 1: Defect Density | ISTQB Glossary 2: Software Testing Metrics: What is, Types & Example 3: [Project Metrics - Software Testing Fundamentals] : [Process Metrics - Software Testing Fundamentals] : [People Metrics - Software Testing Fundamentals]

#### NEW QUESTION # 45

You have been asked to write a testing strategy for the company. Which statement best explains how risk can be addressed within the testing strategy? 1 credit

- A. A test strategy is derived from the test policy and describes the way risk assessments are performed in projects.
- **B. A test strategy should address identified generic product risks and present a process for mitigating those risks in line with the testing policy.**
- C. A test strategy is the result of a project risk analysis and defines the approach and resources for testing.
- D. A test strategy identifies the specific product for a project risk and defines the approach for the test project.

**Answer: B**

Explanation:

Explanation/Reference:

Explanation:

#### NEW QUESTION # 46

You are writing a system test level plan and are defining the test activities that must take place during test implementation. There is an established project risk register in place, with product risks addressing all new features to be developed. Three time-boxed cycles of system test execution are planned, and all the new features will be delivered in the first cycle.

The project test strategy states that the stakeholders require an overall view of the product quality for these features. This should be achieved by planning to test each product risk, to some degree, during the first cycle of test execution.

Which risk-based mitigation approach should be adopted during test implementation, to BEST meet the stakeholders' requirement?

- A. FMEA
- B. Cost of exposure analysis
- **C. Breadth-first test scheduling**
- D. Depth-first test scheduling

**Answer: C**

Explanation:

Breadth-first test scheduling ensures that all identified risks are at least partially covered early in the test execution. This meets the stakeholder requirement of having an "overall view of product quality" in the first cycle. This strategy contrasts with depth-first, which goes deep on a few risks but ignores others at first, potentially missing critical early signals. Breadth-first aligns with the risk-based testing approach, where test prioritization aims at giving broad early insight into product risk mitigation.

#### NEW QUESTION # 47

You have recently implemented a new defect management process which now includes a defect triage committee whose job is to review all new defects. The process is shown in the following diagram:

□  
b. The total number of defects rejected as not a problem following investigation by the product author  
c. The number of defects returned to the defect author, expressed as a percentage of all defects raised  
d. The total number of defects that failed re-test more than once  
e. The total number of defects closed by the defect triage committee  
SELECT ONE OPTION

- **A. a and e.**
- B. b and d.
- C. c and d.
- D. a and b.

**Answer: A**

#### NEW QUESTION # 48

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