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PMI Agile Certified Practitioner (PMI-ACP)® Sample Questions (Q340-Q345):

NEW QUESTION # 340
A newly formed scrum team wants to foster an environment of transparency and experimentation. The team decides to use a Kanban board to record and track encountered impediments Emphasis is placed on how issues are resolved and the strategies for preventing them in the future Over time what will be the result of this approach?

- A. Kaizen
- B. Key performance indicators (KPIs)

- C. Muda
- D. Specific measurable, assignable, realistic and time-based (SMART) goals

Answer: D

NEW QUESTION # 341
Part way through a project, several team members are in conflict over whether or not a deliverable has been properly completed. How should the agile leader reduce this conflict?

- A. Ensure epics are broken down into smaller user stories for clarity.
- B. Ensure the product owner is grooming the backlog so user stories are clearly written.
- C. Facilitate team agreement on the definition of done (DoD) during the chartering process.
- D. Motivate the team durinq Tuckman's "storminq" phase.

Answer: C

NEW QUESTION # 342
Several team members have complained to senior management about their scrum master's processes. What should the scrum master do to address the team's process concerns?

- A. Include senior management in the process decisions.
- B. Conduct retrospectives at the end of every sprint.
- C. Include process feedback in the next sprint planning session.
- D. Communicate the processes and expectations to the team.

Answer: B

NEW QUESTION # 343
During the daily standup meeting, a team member states that an issue has been encountered.This leads to the team members getting into a problem-solving discussion.How should the ScrumMaster respond?

- A. Ask the team how they would like to use the daily standup meeting for that day.
- B. If the item is really important, allow the discussion to expedite resolution of the issue.
- C. Ask the team members to table the discussion until after the meeting is over.
- D. Abruptly end the daily standup meeting and schedule another meeting to discuss the issue.

Answer: C

NEW QUESTION # 344
During backlog refinement, the team uses an online planning poker tool for estimation. The junior developers change their number of story points after they see the estimations provided by the developers. The junior developers state that the reason for this is that they do not have enough experience and do not want to be blamed for sizing it wrong.
What should the scrum master do?

- A. Ask the developers to keep their estimation so that the team is transparent with their level of understanding of work.
- B. Encourage the team to keep their estimation as this will help surface different constraints and assumptions that others might have missed.
- C. Agree with the team to keep their estimation as the final number of story points will be the average of all team members.
- D. Propose to consider the estimations of only senior developers and have the junior developers learn from them.

Answer: B

Explanation:
In Scrum, the goal is to have open discussions during estimation, where all team members, including junior developers, can express their thoughts and assumptions. The Scrum Master should encourage the junior developers to keep their estimations because these can highlight different perspectives, constraints, or assumptions that others may not have considered. This helps create a more

comprehensive understanding of the work and fosters a collaborative environment. It also builds confidence in junior team members, allowing them to contribute more effectively and learn from their peers in the process.

NEW QUESTION # 345

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