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PMI Project Management Professional (2025 Version) Sample Questions (Q1233-Q1238):

NEW QUESTION # 1233
A project team began working on a complex project that involves new technology as a product. The team is new to the technology and the proposed approach. Additionally, the customer is apprehensive about how the product will be received in the market. What should the project manager do to help the team and the customer?

- A. Coordinate with the business unit to get detailed requirements.
- B. Assist the team with identifying the minimum viable product (MVP) to validate assumptions.
- C. Work closely with the marketing team on market research and product segments
- D. Manage the risks associated with the proposed approach.

Answer: B

NEW QUESTION # 1234

An investment company is interested in unifying direction and control criteria in one of its principal projects.
The project manager was advised to enforce the main framework of this initiative.
What should the project manager do first?

- A. Get direction and control framework requirements from stakeholders.
- B. Identify and interview all of the relevant stakeholders.
- C. Document the direction and control framework into the project charter.
- D. Develop an engagement plan to achieve consensus.

Answer: A

NEW QUESTION # 1235

Five agile teams working together on a product recently performed release planning. Midway through the project, each team showed that their progress was on track. When all of the teams integrated at the product level, many integration issues were observed. The overall product release progress declined with predictions showing the committed content will not be able to be accomplished.
What should the project manager have done differently?

- A. Arranged an online session on the integration concept and suggested tools to the teams
- B. Performed a Scrum of Scrums on a regular basis to help the teams remove impediments
- C. Ensured frequent and continuous integration of work to obtain early feedback and continuous learning
- D. Formed a separate quality assurance team to test all items coming from each team at the end of each sprint

Answer: C

NEW QUESTION # 1236

Consider the project Integration Management knowledge area. Which of the process are not included?

- A. Performance reporting
- B. Develop project charter
- C. Develop project management plan
- D. Direct and manage project execution
- E. Integrated change control

Answer: A

NEW QUESTION # 1237

As the project manager, you have the option of proposing one of three systems to a client: a full-feature system that not only satisfies the minimum requirements but also offers numerous special functions (the "Mercedes"); a system that meets the client's minimum requirements (the "Yugo"); and a system that satisfies the minimum requirements plus has a few extra features (the "Toyota"). The on-time records and associated profits and losses are depicted on the below decision tree. What is the expected monetary value of the "Toyota" system?

- A. $45,000
- B. $9,900
- C. $48,000
- D. $44,000

Answer: D

Explanation:
Section: Mix Questions
Explanation:
EMV VToyota = ($50, 000×90%) + ($10,000×0%)
= $45,000+(-$1,000)
= $44,000

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