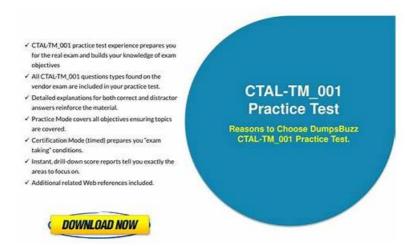
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Preparation Guide for CTAL-TM Certification Exam

Introduction to CTAL-TM Exam

Certified Tester Advanced Level Test Manager(CTAL-TM), This is a rigorous professional certification program based on exams. The CTAL-TM certification is offered to candidates who pass the Tester Advanced Level Test Manager(CTAL-TM) of the International Board of Software Testing Qualifications (ISTQB).

This ISTQB course is intended for testing professionals who want to excel in a management or lead role. In this course, students will learn how to administer a testing project and execute a risk-based technique for testing. Students will also be examining how a technique correlates with test estimation, monitoring, and planning. During this course, students will learn how to send report to stakeholders, build successful test teams and implement significant test plans

The creation of the ISTQB exams is the responsibility of the councils of each member country so that they better reflect the language, use and specific conditions of the country. Unlike other English-based ISTQB exams that you can find, ASTQB exams are created as original exams for English speakers, not translated from another language. US employers recognize this and have expressed their preference for evaluators who have passed the ASTQB ISTQB exams.

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ISTQB Test Manager certification takes aspirants career to the next level. This certification adds a grat value to candidates skills and demonstrates their commitment to the testing profession and lead others as a manager in the organization. Certified professionals are recognized as an expert in software testing, quality, and project management.

Under your guidance, the team profile is raised as more effective and efficient in testing by practicing methods and techniques included in the Test Manager Certification series.

An Advanced Test Manager would be able to:

- Assess and report relevant and timely test status to project stakeholders.
- Ensure proper communication within the test team and with other project stakeholders.
- Identify and plan necessary skills development within their test team.
- Create and implement test plans consistent with organizational policies and test strategies.
- Continuously monitor and control the test activities to achieve project objectives.
- Propose a business case for test activities which outlines the costs and benefits expected.
- Identify skills and resource gaps in their test team and participate in sourcing adequate resources.
- Participate in and lead test process improvement initiatives.

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What is the duration, language, and format of CTAL-TM Exam

• Number of Questions: 65

• Passing score: 65%

• Format: Multiple choices Questions

• Length of Examination: 180 minutes

• Language: English

ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q189-Q194):

NEW OUESTION # 189

Your company just won a contract to create a new sales application and has committed to a very aggressive delivery timeline. Due to the quick turnaround your primary stakeholder wants to be heavily involved in the design and is very anxious to see the outcome. Because of this, your company has decided to use a spiral development approach. You have a defined test policy and typically use an analytical approach to testing, however, this approach will not work with the development approach. What test strategy should be utilized? [3]

- A. Standard-compliant
- B. Reactive
- C. Model-based
- D. Methodical

Answer: B

Explanation:

A reactive test strategy is a test strategy that uses the actual behavior and results of the software under test to design and execute tests, without prior knowledge or documentation of the software 1. A reactive test strategy should be utilized for a project that uses a spiral development approach, which is a type of iterative/incremental approach that adds risk analysis and prototyping activities to each iteration 2. A reactive test strategy is suitable for a spiral development approach because it allows for flexibility, adaptability, and creativity in the testing process, as well as for early feedback, risk reduction, and continuous improvement in the software development process 3. Therefore, option D is the correct answer. Option A is incorrect because a model-based test strategy is a test strategy that uses models to represent the desired behavior and structure of the software under test, and to derive test cases, test data, test procedures, and test oracles. A model-based test strategy may not work well with a spiral development approach, as it requires the availability and stability of the models, which may not be the case in a spiral development approach that involves frequent changes and refinements of the software under test. Option B is incorrect because a methodical test strategy is a test strategy that uses predefined test methods, techniques, and procedures to design and execute tests, such as equivalence partitioning, boundary value analysis, or decision table testing. A methodical test strategy may not work well with a spiral development approach, as it requires the availability and stability of the test basis, such as the requirements, specifications, or design documents, which may

not be the case in a spiral development approach that involves frequent changes and refinements of the software under test. Option C is incorrect because a standard-compliant test strategy is a test strategy that follows a predefined set of standards, guidelines, or regulations to design and execute tests, such as ISO, IEEE, or CMMI. A standard-compliant test strategy may not work well with a spiral development approach, as it requires the compliance and consistency of the testing process, which may not be the case in a spiral development approach that involves frequent changes and refinements of the software under test. References: 1: ISTQB Glossary, Reactive Test Strategy 2:

ISTQB Glossary, Spiral Model 3: ISTQB Advanced Level Test Manager Syllabus, Section 1.1.1: Spiral Model in Software Development Life Cycle - Software Testing Material: Spiral Model - Tools QA: Strategic Test Management - ISTQB not-for-profit association: ISTQB Glossary, Model-Based Testing: ISTQB Glossary, Methodical Test Strategy: ISTQB Glossary, Standard-Compliant Test Strategy: ISTQB Foundation Level #39 - Test Approach and Strategy - Software Testing Mentor

NEW QUESTION # 190

'Safe as Houses' is a company that specialises in home security software, including alarm systems, surveillance cameras and other forms of deterrence.

It is currently developing the software for a device which simulates an active television, producing sound and light images that suggest someone is home watching the television. 'Safe as Houses' recently won a lucrative contract to supply the software to Smart Alarms', who will be manufacturing the hardware devices Sound will be created using actual television and film archives, licensed through a third-party supplier, 'Silver Sound Ltd'. A user interface will be developed in house to allow the customer to choose sound tracks. The software will be delivered as a programme of work, consisting of three projects. Project 1 will develop the software for the light images. Project 2 will develop the sound system and Project 3 will integrate the two using hardware prototypes supplied from 'Smart Alarms'. The programme will conclude with 'Smart Alarms' performing User Acceptance testing in usability labs.

The 'Safe as Houses' test team has experience in testing alarm and surveillance systems but lacks experience in testing light imagery software. The organisational test policy includes the following objectives:

- 1 Exploratory testing should be used to augment more formal, structured testing within constraints of time and budget
- 2. Test automation tools should be purchased and employed to maximise the breadth and efficiency of regression testing The Programme risk register currently includes the following risks:

RISK1 Working prototypes will be delivered late to the integration test environments RISK2 A delay in signing the contract with 'Silver Sound Ltd' will impact the programme schedule RISK3 Inexperience in testing light imagery software will cause major defects to be missed RISK4 The user interface software for the sound systems will be delivered late into testing Refer to SCENARIO2 - The IT Director for 'Safe as Houses' is recruiting a Programme Test Manager and has been provided with a skills matrix for four prospective candidates. The matrix shows the skill level (5 being highest. 1 lowest) for each candidate:

Candidate	Mary	John	Bill	Sarah
Skill				
Test automation	5	2	5	1
Test tool selection and purchase	4	ion.co	[4]	4
Domain knowledge of light imagery systems	50//ec	1	4	1
User Acceptance Testing	5	2	3	1
Risk analysis	Th D	4	5	4
Project Management 15	TUB	2	1	5
Test planning	stin Qualifications Bo	par 5	3	5

Consider which of these skills are key for a Programme Test manager in this scenario. Based on these, which candidate would be the most suitable?

SELECT ONE OPTION

- A. John
- B. Bill
- C. Sarah.
- D. Mary.

Answer: A

NEW QUESTION # 191

If you are monitoring code coverage during testing to determine what areas still need testing what type of testing is likely occurring?

• A. Non-functional

- B. Functional
- C. White-box
- D. Black-box

Answer: C

Explanation:

Context Analysis:

Monitoring code coverage is inherently tied to knowledge of the internal structure of the software, a characteristic of white-box testing.

Evaluation of Options:

A . Black-box:

Incorrect. Black-box testing focuses on functionality without knowledge of internal structures.

B White-box

Correct. White-box testing uses internal code knowledge to determine areas that need more coverage.

C . Functional:

Incorrect. Functional testing assesses functionality without inspecting internal code.

D. Non-functional:

Incorrect. Non-functional testing focuses on performance, usability, etc., not code coverage.

Syllabus Alignment:

ISTQB associates code coverage monitoring with white-box testing techniques (TM-1.2.6).

Reference:

ISTQB Advanced Level Test Management Syllabus (TM-1.2.6)

NEW QUESTION # 192

In addition to introducing the new team member, you have decided to raise motivation. Which of the measures listed below would be the best measure to take in order to increase the motivation of the team? 2 credits

- A. Organize a meeting with senior management in which they address the importance of good testing for this project
- B. Provide more time for testing in the schedule
- C. Introduce entry criteria to the testing phase
- D. Allow people to take some time off

Answer: A

Explanation:

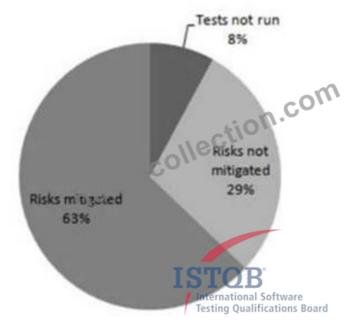
Explanation/Reference:

Explanation:

NEW QUESTION # 193

You are the Test Manager of a risk-based testing effort. You develop the following graph to show residual risk. Assume that "Risks mitigated" represents passed tests and "Risks not mitigated" represents failed tests and other discovered failures.

Which of the following answers best represents what the graph shows? [3]



- A. Project is at risk due to the number of failed tests
- B. Project is behind schedule based on bug fix rate
- C. Project is on schedule based on total number of test cases executed
- D. Project is ahead of schedule due to number of risks addressed

Answer: A

Explanation:

The graph indicates that a significant portion of risks, 29%, have not been mitigated, which suggests that these are either failed tests or other discovered failures. This level of unmitigated risk puts the project at risk, as it implies that there are still substantial issues that need to be addressed.

Reference:

The ISTQB Advanced Level Test Manager documents outline the importance of risk-based testing and the interpretation of residual risk graphs. These graphs are used to communicate the current status of risk mitigation efforts in the project, and a high percentage of unmitigated risks is a clear indicator of potential problems 1.

NEW QUESTION #194

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