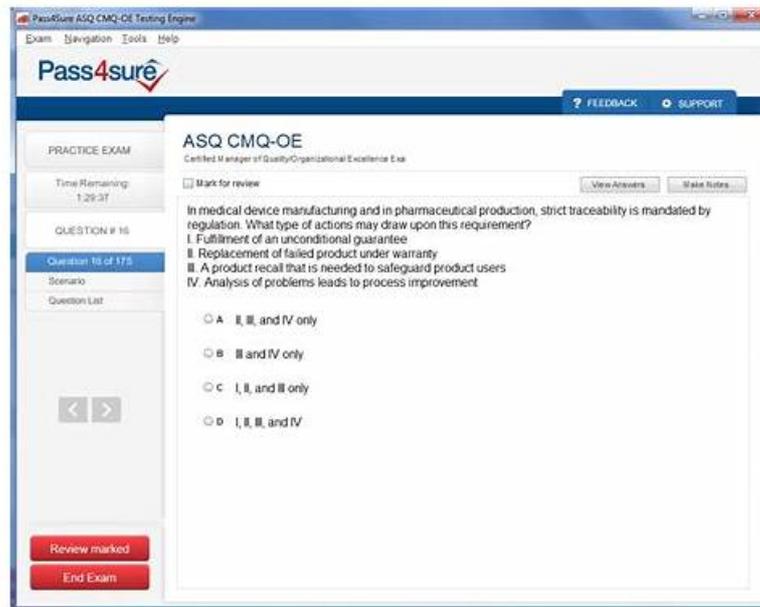


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ASQ Certified Manager of Quality/Organizational Excellence Exam Sample Questions (Q40-Q45):

NEW QUESTION # 40

A company's long-term top priority should always be to

- A. establish repeatable processes
- B. meet shareholder expectations
- C. satisfy customers
- D. retain top employees

Answer: C

Explanation:

The ASQ Certified Manager of Quality/Organizational Excellence Handbook, Fifth Edition emphasizes the importance of customer satisfaction. Satisfied customers are essential for maintaining a positive reputation, repeat business, and long-term success. By focusing on meeting customer needs and expectations, organizations can build strong relationships, enhance brand loyalty, and achieve sustainable growth. While other priorities, such as establishing repeatable processes and meeting shareholder expectations, are important, they ultimately serve the overarching goal of satisfying customers.

References:

* The ASQ Certified Manager of Quality/Organizational Excellence Handbook, Fifth Edition.

NEW QUESTION # 41

Which of the following is an example of common cause variation?

- A. Inherent measurement error
- B. Inadequate training
- C. Human error
- D. Equipment failure

Answer: A

Explanation:

Common cause variation is an essential concept in quality management. It refers to the inherent variability that exists in a process due to its normal operation. Common causes are part of the system and are not attributable to specific events or factors. They are the typical fluctuations that occur when a process is stable and in statistical control.

Examples of common cause variation include:

* Inherent Measurement Error: Measurement instruments inherently have some level of error or imprecision. This variation is common and expected.

* Equipment Variation: Even well-maintained equipment will exhibit some variability in its performance due to design tolerances, wear, and other factors.

* Process Variation: Processes naturally have variations in their output due to factors such as material properties, environmental conditions, and machine settings.

* Human Performance: Human operators, even when well-trained, introduce variability due to their inherent capabilities and limitations.

In contrast, special cause variation arises from specific events or factors that are not part of the normal process.

These events lead to sudden and significant changes in the process output. Special causes are typically identifiable and can be traced back to specific events or conditions.

In summary, common cause variation is the background noise of a process, while special cause variation represents unexpected disturbances. Effective quality management involves understanding and managing both types of variation to improve processes and achieve better outcomes.

References:

* ASQ Certified Manager of Quality/Organizational Excellence Handbook, Fourth Edition

* Understanding Variation

* ASQ Certified Manager of Quality/Organizational Excellence

NEW QUESTION # 42

All except one of the following is a technique used in assessing training needs. Which one is not?

- A. Task analysis
- **B. Performance problem analysis**
- C. Critical incident analysis
- D. Focus group

Answer: B

NEW QUESTION # 43

If an activity time within a critical path is increased, which of the following is most likely to occur?

- A. All activities in the project will be affected.
- B. Additional resources will have to be made available.
- **C. The project will be delayed.**
- D. Costs will increase.

Answer: C

Explanation:

When an activity time within a critical path increases, it directly impacts the overall project timeline. The critical path represents the longest sequence of dependent activities that determine the project's duration. Any delay in a critical path activity will extend the project completion time. Here's why:

* **Critical Path:** The critical path consists of activities that must be completed in a specific order to ensure the project finishes on time. These activities have zero slack or float, meaning any delay will affect the project's end date.

* **Dependency:** Activities on the critical path have dependencies. If one activity takes longer than planned, subsequent activities cannot start until it finishes. This delay ripples through the entire project.

* **Project Delay:** When an activity's time increases, it pushes the project's finish date forward. Other activities must wait, causing a delay. The critical path determines the project's minimum duration, so any deviation affects the overall timeline.

* **Resource Allocation:** While additional resources (option B) might help mitigate delays, they won't prevent the project from being delayed. Adding resources can reduce the impact, but it won't eliminate the delay entirely.

* **Costs:** Although costs may increase due to extended project duration (option C), the primary consequence is the delay itself. The focus is on meeting deadlines rather than cost implications.

* **All Activities Affected:** While all activities are interconnected, the critical path is most sensitive. Non-critical activities may have some flexibility, but critical path activities directly impact project completion.

In summary, an increased activity time on the critical path leads to project delays, affecting the overall schedule and potentially increasing costs.

: 1: ASQ Certified Manager of Quality/Organizational Excellence

NEW QUESTION # 44

One reason for a service company to segment its customer base is to identify customer groups that:

- **A. Have similar needs and requirements**
- B. Are likely to buy the company's latest service
- C. Complain about the same service flaws
- D. Purchase a competitor's products

Answer: A

NEW QUESTION # 45

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